
COLLECTIVE BARGAINING AGREEMENT



THE STATE OF WASHINGTON

AND

**WASHINGTON FEDERATION OF STATE
EMPLOYEES HIGHER EDUCATION
COMMUNITY COLLEGE COALITION
(WFSE HE CCC)**

EFFECTIVE

JULY 1, 2017 THROUGH JUNE 30, 2019



2017-2019

**WASHINGTON FEDERATION OF STATE EMPLOYEES
HIGHER EDUCATION COMMUNITY COLLEGE COALITION
2017-2019**

PREAMBLE.....	1
ARTICLE 1 UNION RECOGNITION	1
ARTICLE 2 NON-DISCRIMINATION	1
ARTICLE 3 WORKPLACE BEHAVIOR	2
ARTICLE 4 HIRING AND APPOINTMENTS.....	2
4.1 Filling Positions	2
4.2 Certification of Applicants.....	2
4.3 Types of Appointment	3
4.4 Employee Status.....	6
4.5 Review Periods	7
4.6 Apprenticeship Programs.....	9
4.7 New Employee Orientation.....	10
ARTICLE 5 PART-TIME HOURLY APPOINTMENTS.....	10
5.2 Appointment Notice.....	11
5.3 Compensation	12
5.4 Hours of Work and Overtime	12
5.5 Hiring and Appointments.....	12
5.6 Release Time for Interviews	12
5.7 Suspended Operations.....	13
5.8 Remedial Action	13
5.9 Training and Employee Development	13
5.10 Privacy and Off-Duty Conduct	13
5.11 Holiday Pay.....	14
5.12 Schedule Adjustment	14
5.13 Reasonable Accommodation	14
5.14 Unpaid Holidays for a Reason of Faith or Conscience.....	14
5.15 Other Provisions.....	14
5.16 Grievance	15
ARTICLE 6 PERFORMANCE EVALUATION	15
6.1 Objective	15
6.2 Evaluation Process	16
ARTICLE 7 HOURS OF WORK	17
7.1 Definitions.....	17
7.2 Determination	17
7.3 Overtime-Eligible Employees.....	18
7.4 Overtime-Eligible Employees Unpaid Meal Periods.....	19

7.5	Overtime-Eligible Employees Paid Meal Periods for Straight Shift Schedules ...	19
7.6	Overtime-Eligible Employees Rest Periods.....	19
7.7	Overtime-Eligible Employees - Positive Time Reporting	20
7.8	All Overtime-Eligible Employees Subpoenaed to Appear in Court	20
7.9	Overtime-Exempt Employees	20
ARTICLE 8 OVERTIME		21
8.1	Definitions.....	21
8.2	Overtime Eligibility and Compensation	22
8.3	General Provisions	22
8.4	Compensatory Time for Overtime-Eligible Employees	22
ARTICLE 9 TRAINING AND EMPLOYEE DEVELOPMENT		23
9.3	Master Agreement Training.....	23
ARTICLE 10 HOLIDAYS		24
10.1	Paid Holidays	24
10.2	Observance of Holidays	25
10.3	Holiday Rules.....	25
10.4	Personal Holidays	26
ARTICLE 11 VACATION LEAVE		27
11.2	Vacation Leave Credits.....	27
11.3	Vacation Leave Accrual.....	27
11.4	Vacation Leave Accrual Rate Schedule.....	28
11.5	Vacation Scheduling for 24/7 Operations.....	29
11.6	Vacation Scheduling for All Employees.....	29
11.7	Family Care.....	29
11.8	Military Family Leave	29
11.9	Domestic Violence Leave	29
11.10	Use of Vacation Leave for Sick Leave Purposes.....	29
11.11	Emergency Childcare.....	29
11.12	Vacation Cancellation.....	30
11.13	Vacation Leave Maximum.....	30
11.14	Separation	30
ARTICLE 12 SICK LEAVE		31
12.1	Sick Leave Accrual	31
12.2	Sick Leave Use	31
12.3	Use of Compensatory Time, Vacation Leave, Personal Leave or Personal Holiday for Sick Leave Purposes.....	32
12.4	Restoration of Vacation Leave.....	32
12.5	Sick Leave Reporting and Verification.....	32
12.6	Sick Leave Annual Cash Out.....	32
12.7	Sick Leave Separation Cash Out.....	33
12.8	Reemployment	33

12.9	Carry Forward and Transfer.....	33
ARTICLE 13 SHARED LEAVE		33
13.1	Shared Leave.....	33
13.2	Shared Leave Receipt	34
13.3	Shared Leave Use	36
13.4	Leave Donation.....	37
13.5	Shared Leave Administration	38
ARTICLE 14 UNIFORMED SERVICE SHARED LEAVE POOL		39
14.1	Purpose.....	39
14.2	Definitions.....	39
14.3	Participation	40
14.4	Process	41
ARTICLE 15 FAMILY AND MEDICAL LEAVE.....		42
15.5	Parental and Pregnancy Disability Leave	44
ARTICLE 16 WORK-RELATED INJURY OR ILLNESS.....		45
ARTICLE 17 SUSPENDED OPERATIONS		45
ARTICLE 18 MISCELLANEOUS PAID LEAVES		47
18.1	Bereavement Leave.....	47
18.2	Jury Duty Leave.....	47
18.3	Witness/Subpoena.....	48
18.4	Interviews.....	48
18.5	Military Leave.....	48
18.6	Life-Giving Procedures.....	48
18.7	Personal Leave	49
ARTICLE 19 LEAVE WITHOUT PAY		50
19.4	Limitations	51
19.5	Returning Employee Rights.....	52
19.6	Military Leave.....	52
19.7	Educational Leave.....	52
19.8	Child or Elder Care Emergencies	52
19.9	Cyclic Employment Leave.....	52
19.10	Governmental Service Leave.....	52
19.11	Citizen Volunteer or Community Service Leave.....	52
19.12	Formal Collective Bargaining Leave	52
19.13	Volunteer Firefighting Leave.....	52
19.14	Military Family Leave	52
19.15	Domestic Violence Leave	53
ARTICLE 20 SAFETY AND HEALTH		53
20.6	Ergonomic Assessments	54
ARTICLE 21 UNIFORMS, TOOLS AND EQUIPMENT.....		54
21.1	Uniforms	54

21.2	Tools and Equipment	54
21.4	Personal Property Reimbursement.....	55
ARTICLE 22 DRUG AND ALCOHOL FREE WORKPLACE.....		55
22.2	Possession of Alcohol and Illegal Drugs	55
22.3	Prescription and Over-the-Counter Medications	55
22.4	Drug and Alcohol Testing – Safety-Sensitive Functions.....	55
22.5	Reasonable Suspicion Testing – All Employees Performing Safety Sensitive Functions.....	56
22.6	Post-Accident Testing – All Employees	56
22.7	Testing.....	56
22.8	Training.....	57
ARTICLE 23 TRAVEL		57
ARTICLE 24 COMMUTE TRIP REDUCTION AND PARKING.....		57
24.5	Qualified Pre-Tax Transportation Benefits Plan.....	58
ARTICLE 25 LICENSURE AND CERTIFICATION.....		58
25.2	Conditions of Employment	58
25.3	Outside Entity Requirements	58
25.4	Employer Convenience	58
25.6	Continuing Education Units.....	59
ARTICLE 26 VOLUNTEERS AND STUDENT WORKERS.....		59
ARTICLE 27 RESIGNATION AND ABANDONMENT.....		59
27.1	Voluntary Resignation	59
27.2	Unauthorized Absence/Abandonment	59
27.3	Notice of Separation	59
27.4	Petition for Reinstatement.....	60
27.5	Grievability	60
ARTICLE 28 PRIVACY AND OFF-DUTY CONDUCT.....		60
ARTICLE 29 DISCIPLINE		60
ARTICLE 30 GRIEVANCE PROCEDURE.....		62
30.2	Terms and Requirements	62
30.3	Filing and Processing.....	64
30.4	Successor Clause.....	67
ARTICLE 31 LEGAL DEFENSE.....		68
ARTICLE 32 EMPLOYEE ASSISTANCE PROGRAM		68
ARTICLE 33 EMPLOYEE FILES		68
33.12	Removal of Documents.....	69
ARTICLE 34 REASONABLE ACCOMMODATION AND DISABILITY SEPARATION		70
ARTICLE 35 LAYOFF AND RECALL		71
35.2	Basis for Layoff	71
35.3	Voluntary Layoff, Leave of Absence or Reduction in Hours	72
35.4	Probationary Employees	72
35.5	Temporary Layoff – Employer Option	72

35.6	Layoff Units	73
35.7	Skills and Abilities	73
35.8	Options within the Layoff Unit	73
35.9	Institution-wide Options	74
35.10	Notification to Permanent Employees	75
35.11	Salary	76
35.12	Transition Review Period	77
35.13	Recall	77
35.14	Project Employment.....	78
ARTICLE 36 MANAGEMENT RIGHTS.....		78
ARTICLE 37 MANDATORY SUBJECTS.....		79
37.3	Negotiations	80
37.4	Release Time.....	80
ARTICLE 38 UNION-MANAGEMENT COMMUNICATION COMMITTEE (UMCC)		81
38.1	Purpose.....	81
38.2	Committees	81
ARTICLE 39 SENIORITY		82
39.1	Definition	82
39.2	Ties.....	83
39.3	Seniority List.....	83
39.4	Application.....	84
ARTICLE 40 UNION RIGHTS AND ACTIVITIES		84
40.1	Representation.....	84
40.2	Staff Representatives	84
40.3	Union Stewards	84
40.4	Employees	85
40.5	Use of State Facilities, Resources, and Equipment.....	86
40.6	Bulletin Boards and Newsstands	88
40.7	Distribution of Material	88
40.8	Time Off for Union Activities	88
40.9	Temporary Employment with the Union	88
40.10	Employer Committee Meetings	89
40.11	WFSE Council President and Vice-President.....	89
ARTICLE 41 DUES/FEES DEDUCTION AND STATUS REPORTS		90
41.1	Union Dues/Fees	90
41.2	Notification to Employees	90
41.3	Union Security	90
41.5	Dues/Fees Cancellation.....	91
41.6	Voluntary Deduction.....	91
41.7	Employee Status Reports	92
41.8	Indemnification	93

ARTICLE 42 CLASSIFICATION	93
42.1 Classification Plan Revisions.....	93
42.2 Position Review	94
42.3 Effect of Reallocation	95
42.4 Salary Impact of Reallocation.....	96
ARTICLE 43 COMPENSATION	96
43.1 General Service Pay Range Assignments	96
43.2 Pay for Performing the Duties of a Higher Classification	97
43.3 Establishing Salaries for New Employees and New Classifications	97
43.4 Periodic Increases	98
43.5 Salary Assignment Upon Promotion	98
43.6 Salary Adjustments	99
43.7 Demotion.....	99
43.8 Transfer	99
43.9 Reassignment	99
43.10 Reversion	99
43.11 Elevation	99
43.12 Part-Time Employment.....	99
43.13 Callback	99
43.14 Shift Premium	100
43.15 Standby	100
43.16 Relocation Compensation	101
43.17 Salary Overpayment Recovery	101
43.18 Special Pay Salary Ranges.....	102
43.19 Assignment Pay	102
43.20 Dependent Care Salary Reduction Plan.....	102
43.21 Pretax Health Care Premiums	102
43.22 Medical/Dental Expense Account.....	102
43.23 Voluntary Separation Incentives – Voluntary Retirement Incentives	103
ARTICLE 44 HEALTH CARE BENEFITS AMOUNTS	103
44.4 Wellness.....	103
ARTICLE 45 VOLUNTARY EMPLOYEES’ BENEFICIARY ASSOCIATIONS (VEBAS).....	104
ARTICLE 46 CHILDCARE CENTERS.....	104
ARTICLE 47 EMPLOYEE LOUNGE FACILITIES	104
ARTICLE 48 STRIKES	105
ARTICLE 49 CONTRACTING.....	105
ARTICLE 50 SHARED SERVICES	106
ARTICLE 51 ENTIRE AGREEMENT	106
ARTICLE 52 SAVINGS CLAUSE	106
ARTICLE 53 DISTRIBUTION OF AGREEMENT	107
ARTICLE 54 TERM OF AGREEMENT.....	107

APPENDICES

APPENDIX A	A-1
Bargaining Units Represented by the Washington Federation of State Employees Community Colleges as of July 26, 2016	
APPENDIX B	A-2
Higher Education - WFSE Layoff Units	
APPENDIX C	A-4
General Service Salary Schedule Effective July 1, 2017 through June 30, 2018	
APPENDIX D	A-14
General Service Salary Schedule Effective July 1, 2018 through December 31, 2018	
APPENDIX E	A-24
General Service Salary Schedule Effective January 1, 2019	
APPENDIX F	A-34
Assignment Pay	
APPENDIX G	A-35
Specific Increases,\$12 Dollars an Hour	
APPENDIX H	A-36
Title IX	

MEMORANDA OF UNDERSTANDING

ADDRESSING STUDENT DEBT	M-1
REGIONAL COMPENSATION ISSUES	M-3
CLASS SPECIFIC PAY INCREASES	M-4
SIGNATURE PAGES	S-1

PREAMBLE

This Agreement is made and entered into by the State of Washington, referred to as the “State,” on behalf of each separate institution of higher education, referred to as the “Employer,” and the Washington Federation of State Employees (WFSE), AFSCME Council 28, AFL-CIO, referred to as the “Union.”

It is the intent of the parties to establish harmonious employment relations through mutual cooperation, provide fair treatment to all employees, promote the mission of the institutions, recognize the value of all employees and the necessary work they perform, to determine wages, hours and other terms and conditions of employment, and provide methods for prompt resolution of disputes. The Preamble is not subject to the grievance procedure in [Article 30](#).

The following are the Institutions of Higher Education:

<u>District</u>	<u>College</u>
8	Bellevue College
12	Centralia College
17	Community Colleges of Spokane
5	Everett Community College
10	Green River College
13	Lower Columbia College
1	Peninsula College
6	Seattle College District
7	Shoreline Community College
24	South Puget Sound Community College
22	Tacoma Community College
21	Whatcom Community College

ARTICLE 1

UNION RECOGNITION

- 1.1** The State and the Employer recognize the Union as the exclusive bargaining representative for the employees described in Appendix A.
- 1.2** This Agreement covers the employees in the bargaining units described in Appendix A, entitled “Bargaining Units Represented by the Washington Federation of State Employees – Community Colleges,” but does not cover any statutorily-excluded positions, or any positions excluded in Appendix A. The titles of the jobs listed in Appendix A are listed for descriptive purposes only.
- 1.3** If the Public Employment Relations Commission (PERC) certifies the Union as the exclusive bargaining representative during the term of this Agreement for a bargaining unit in any of the Employer’s institutions of higher education, the terms of this Agreement will apply.

ARTICLE 2

NON-DISCRIMINATION

- 2.1** Under this Agreement, neither party will discriminate against employees on the basis of religion, age, sex, marital status, race, color, creed, national origin, political affiliation, military status, status as an honorably discharged veteran, a disabled veteran or Vietnam era veteran, sexual orientation, gender expression, gender identity, any real or perceived sensory, mental or physical disability, genetic information, or because of the participation or lack of participation in union activities. Bona fide occupational qualifications based on the above traits do not violate this Section.
- 2.2** Employees who feel they have been the subjects of discrimination are encouraged to discuss such issues with their supervisor or other management staff, or file a complaint in accordance with the Employer’s policy. In cases where an employee files both a grievance and an internal complaint regarding the same alleged discrimination, the grievance will be suspended until the internal complaint process has been completed.
- 2.3** Both parties agree that unlawful harassment will not be tolerated.
- 2.4** Both parties agree that nothing in this Agreement will prevent the implementation of an approved affirmative action plan.
- 2.5** Both parties agree that nothing in this Agreement will prevent an employee from filing a complaint with the Washington State Human Rights Commission, Office of Civil Rights, or the Equal Employment Opportunities Commission.

ARTICLE 3

WORKPLACE BEHAVIOR

- 3.1** The Employer and the Union agree that all employees should work in an environment that fosters mutual respect and professionalism. The parties agree that inappropriate behavior in the workplace does not promote a college's/district's business, employee well being, or productivity. All employees are responsible for contributing to such an environment and are expected to treat others with courtesy and respect.
- 3.2** Inappropriate workplace behavior by employees, supervisors and/or managers will not be tolerated. If an employee and/or the employee's union representative believes the employee has been subjected to inappropriate workplace behavior, the employee and/or the employee's representative is encouraged to report this behavior to the employee's supervisor, a manager in the employee's chain of command and/or the Human Resources Office. An employee or the employee's representative should identify complaints as inappropriate workplace behavior. The Employer will investigate the reported behavior and take appropriate action as necessary. The employee and/or union representative will be notified upon conclusion of the investigation. Upon request, the Employer will provide the employee and the union representative with a copy of the investigation report.
- 3.3** Retaliation against employees who make a workplace behavior complaint will not be tolerated.
- 3.4** Supervisors, managers and Human Resource Office staff will be trained on [Article 3](#), Workplace Behavior. The Employer and the Union may agree to joint training on workplace behavior for all employees.
- 3.5** Grievances related to this Article may be processed through Step 3 of the Grievance Procedure.

ARTICLE 4

HIRING AND APPOINTMENTS

- 4.1 Filling Positions**
The Employer will determine when a position will be filled, the type of appointment to be used when filling the position, and the skills and abilities necessary to perform the duties of the specific position within a job classification. The Employer can fill a position on a full-time or part-time basis. Consideration will be limited to employees who have the skills and abilities required for the position. Positions will be posted for at least ten (10) calendar days.
- 4.2 Certification of Applicants**
A. The Employer will determine the number of applicants to be certified to the hiring official for consideration. When filling the positions, the Employer will appoint the most senior employee on the appropriate internal layoff list

with the required skills and abilities who had indicated an appropriate geographic availability for the position.

If there are no names on the internal layoff list, the Employer will consider internal promotional candidates, employees who are requesting a transfer or voluntary demotion, and qualified part-time hourly or non-permanent appointee candidates prior to considering other candidates. The Employer will offer an interview to at least two (2) transfer or voluntary demotion candidates with the skills and abilities required for the position.

- B. An internal promotional candidate is an employee who applies for appointment with their college/district to a class with a higher salary range maximum.
- C. A transfer candidate is an employee who applies for appointment with their college/district to a position in the same class, same class on a different shift or to a different class with the same salary range maximum.
- D. A voluntary demotion candidate is an employee who applies for appointment with their college/district to a class with a lower salary range maximum.
- E. A qualified part-time hourly or non-permanent appointee candidate is a part-time hourly or non-permanent appointee who has applied for an open position and who meets the skills and abilities for the position.
- F. Interested internal promotions, transfers, voluntary demotions and part-time hourly or non-permanent appointees may apply by following the application process on the posted announcement. Consideration will be limited to employees who have the skills and abilities required for a position.
- G. Each Employer will establish a posting process that takes into consideration employee accessibility issues to electronic and hard copy notifications, as well as geographical issues.

4.3 Types of Appointment

- A. Regular Employment
The Employer may fill a position with a regular employment appointment for positions scheduled to work twelve (12) months per year.
- B. Cyclic Year Employment
The Employer may fill a position with a cyclic year appointment for positions scheduled to work less than twelve (12) full months each year, due to known, recurring periods in the annual cycle when the position is not needed. At least fifteen (15) days before the start of each annual cycle, incumbents of cyclic year positions will be informed, in writing, of their scheduled periods of leave without pay in the ensuing cycle. Such periods of leave without pay will not constitute a break in service.

When additional work is required of a cyclic position during a period for which the position was scheduled for leave without pay, the temporary work will be offered to the incumbent. If the employee has disciplinary action(s) in their personnel file within the previous six (6) months of the offer, or there is pending implementation of a disciplinary action, the employee may or may not be offered the work. The incumbent will be allowed at least three (3) working days in which to accept or decline the offer. Should the incumbent decline the work, it will be offered to other cyclic employees, in the same classification, with the necessary skills and abilities, in order of seniority, before being filled by other means.

C. Project Employment

1. The Employer may appoint employees into project positions for which employment is contingent upon state, federal, local, grant, or other special funding of specific and of time-limited duration. The Employer will notify the employees, in writing, of the expected ending date of the project employment.
2. Employees who have entered into project employment without previously attaining permanent status will serve a probationary period. Employees will gain permanent project status upon successful completion of their probationary period.

Employees with permanent project status will serve a trial service period when they:

- a. Promote to another job classification within the project; or
 - b. Transfer or voluntarily demote within the project to another job classification in which they have not attained permanent status.
3. The Employer may consider project employees with permanent project status for transfer, voluntary demotion, or promotion to non-project positions. Employees will serve a trial service period upon transfer, voluntary demotion, or promotion to a non-project position.
 4. When the Employer converts a project appointment into a permanent appointment, the employee will serve a probationary or trial service period.
 5. The layoff and recall rights of project employees will be in accordance with the provisions in [Article 35](#), Layoff and Recall.

D. Non-permanent Employment

1. The Employer may make classified non-permanent appointments to fill in for the absence of a permanent employee during a workload peak, while recruitment is being conducted, or to reduce the possible

effects of a layoff. Non-permanent appointments will not exceed eighteen (18) months. A non-permanent appointee must have the skills and abilities required for the position, will be assigned to an official Washington State Human Resources job classification, and paid on the General Service Salary Schedule. The Employer is not required to use a competitive process before making a non-permanent appointment.

2. A permanent employee who accepts a non-permanent appointment within their college will have the right to return to their position in the college or to a position in the permanent classification they left at the completion of the non-permanent appointment, provided the employee has not left the original non-permanent appointment, or unless the original supervisor agrees otherwise.
3. The Employer may convert a non-permanent appointment into a permanent appointment if the Employer used a competitive process to fill the non-permanent appointment. In such circumstances the employee will serve a probationary or trial service period. Time spent in a non-permanent appointment will count towards the probationary or trial service period if the position duties remain the same.
4. The Employer may end a non-permanent appointment at any time with one (1) working days' notice to the employee.
5. The separation of a non-permanent employee will not be subject to the grievance procedure in [Article 30](#).

E. In-Training Employment

1. The Employer may designate specific positions, groups of positions, or all positions in a job classification or series as in-training. The Employer will document the training program, including a description and length of the program. The Employer will discuss any proposed in-training series at a Union-Management Communication Committee (UMCC) meeting prior to implementation.
2. A candidate who is initially hired into an in-training position must successfully complete the job requirements of the appointment. The Employer may separate from classified service any employee who has completed the probationary period for an in-training appointment but does not successfully complete the subsequent trial service periods required by the in-training program. Employees who are not successful may be separated at any time with one (1) working days' notice from the Employer.

If the Employer fails to provide one (1) working days' notice, the separation will stand and the employee will be entitled to payment of salary for up to one (1) working day, which the employee would have worked had notice been given. Under no circumstances will notice deficiencies result in an employee gaining status in the in-training position. The separation of an employee will not be subject to the grievance procedure in [Article 30](#).

3. An employee with permanent status who accepts an in-training appointment will serve a trial service period or periods, depending on the requirements of the in-training program. The Employer may revert an employee who does not successfully complete the trial service period or periods at any time with three (3) working days' notice.

If the Employer fails to provide three (3) working days' notice, the reversion will stand and the employee will be entitled to payment of the difference in salary for up to three (3) working days, which the employee would have worked at the higher level if notice had been given. Under no circumstances will notice deficiencies result in an employee gaining permanent status in the in-training position.

The employee's reversion right will be to the job classification that the employee held permanent status in prior to their in-training appointment, in accordance with Subsections 4.5B.4 and 4.5B.5 of this Article.

4. A trial service period may be required for each level of the in-training appointment, or the entire in-training appointment may be designated as the trial service period. The Employer will determine the length of the trial service period or periods to be served by an employee in an in-training appointment.
5. If a trial service period is required for each level of the in-training appointment, the employee will attain permanent status upon successful completion of the training program at each level.
6. If the entire in-training program—meaning all levels within the in-training appointment—is designated as a trial service period, the employee will attain permanent status upon successful completion of the training requirements for the entire in-training program.

4.4 Employee Status

A. Classified Service

An employee will attain permanent status in the classified service upon completion of a probationary review period. For positions designated in-training, [Subsection 4.3](#) E will govern when permanent status is attained.

An employee who is newly hired in a classified position will be required to serve a probationary period, regardless of whether or not they have held permanent status at another college district or agency. However, unless the employee has a break-in-service between appointments, they will have continuous or unbroken classified service for the purpose of seniority, leave and any article in this bargaining agreement that refers to continuous or unbroken service.

B. Job Classification

An employee will attain permanent status in a job classification upon their successful completion of a probationary, trial service, or transition review period.

4.5 Review Periods

A. Probationary Period

1. Every permanent employee, whether part-time or full-time, following their initial appointment to a permanent position, will serve a probationary period of six (6) consecutive months. The Employer may extend the initial probationary period for an individual employee or for all employees in a class as long as the extension does not cause the total period to exceed twelve (12) consecutive months. Employees will be provided with an explanation for the extension.
2. If the Employer converts the status of a non-permanent appointment to a permanent appointment, the incumbent employee will serve a probationary period. However, the Employer will credit time worked in the non-permanent appointment toward completion of the probationary period per [Subsection 4.3 D.3](#).
3. The Employer may separate a probationary employee at any time during the probationary period, whether or not the Employer has evaluated the probationary employee. The Employer will provide the employee one (1) working days' written notice prior to the effective date of the separation.

If the Employer fails to provide one (1) working days' notice, the separation will stand and the employee will be entitled to payment of salary for up to one (1) working day, which the employee would have worked had notice been given. Under no circumstances will notice deficiencies result in an employee gaining permanent status. The separation of a probationary employee will not be subject to the grievance procedure in [Article 30](#).

4. The Employer will extend an employee's probationary period, on a day-for-a-day basis, for any day(s) that the employee is on leave

without pay or shared leave, except for leave taken for military service.

5. An employee who transfers, promotes or voluntarily demotes prior to completing their initial probationary period will serve a new probationary period. The length of the new probationary period will be in accordance with [Subsection 4.5 A.1](#), unless adjusted by the Employer for time already served in probationary status. In no case, however, will the total probationary period be less than six (6) consecutive months.

B. Trial Service Period

1. Except for those employees in an in-training appointment, all other employees with permanent status who are promoted, or who voluntarily accept a transfer or demotion into a job classification for which they have not previously attained permanent status, will serve a trial service period of six (6) consecutive months. The Employer may extend the initial trial service period for an individual employee or for all employees in a class as long as the extension does not cause the total trial service period to exceed twelve (12) consecutive months. If the Employer extends an individual employee's trial service period, the Employer will provide the employee with written reasons for the extension. Employees in an in-training appointment will follow the provisions outlined in [Subsection 4.3 E](#).
2. If the Employer converts the status of a non-permanent appointment to a permanent appointment, an incumbent employee who has already attained permanent status will serve a trial service period. However, the Employer will credit time worked in the non-permanent appointment toward completion of the trial service period per [Subsection 4.3 D.3](#).
3. Any employee serving a trial service period will have their trial service period extended, on a day-for-a-day basis, for any day(s) that the employee is on leave without pay or shared leave, except for leave taken for military service.
4. With three (3) working days' written notice by the Employer, an employee who does not successfully complete their trial service period will be offered a funded position in the same college/district that is:
 - a. Vacant and is within the trial service employee's previously held job classification; or
 - b. Vacant at or below the employee's previous salary range.

In either case, the employee being reverted must have the skills and abilities required for the vacant position. If the employee has not attained permanent status in the vacant position, the employee will be required to complete a trial service period.

If the Employer fails to provide three (3) working days' notice, the reversion will stand and the employee will be entitled to payment of the difference in the salary for up to three (3) working days, which the employee would have worked at the higher level if notice had been given. Under no circumstances will notice deficiencies result in an employee gaining permanent status in the higher classification.

5. An employee who has no reversion options or does not revert to the classification they held prior to the trial service period may request the Human Resources Office to place their name on the layoff list for positions in job classifications where they had previously attained permanent status.
6. An employee serving a trial service period may voluntarily revert to their former position within fifteen (15) calendar days after the appointment, provided that the position has not been filled or an offer has not been made to an applicant. The Employer may consider requests after the fifteen (15) day period. After fifteen (15) days, an employee serving a trial service period may voluntarily revert at any time to a vacant position in the same college/district that is:
 - a. Within the employee's previously held job classification; or
 - b. At or below the employee's previous salary range.

If the employee has not attained permanent status in the job classification, the employee will be required to complete a trial service period.

Neither the extension of a trial service period nor the reversion of an employee who is unsuccessful during their trial service period are subject to the grievance procedure in [Article 30](#). An employee may request a review by the President or designee within twenty-one (21) days of the effective date of the extension or reversion.

C. Transition Review Period

In accordance with [Article 35](#), Layoff and Recall, the Employer may require an employee to complete a transition review period.

4.6 Apprenticeship Programs

The Employer and the Union recognize the value and benefit of providing apprenticeship opportunities in its employment structure. The Employer agrees to

consider apprenticeship proposals submitted from the Union and will be open to meeting with the Union to discuss their proposals.

4.7 New Employee Orientation

- A. When the Employer provides a formal new employee orientation program, the Union will be given an opportunity to have a union representative speak to the new employees being oriented for not more than thirty (30) minutes to provide information about the Union and this Agreement. The Employer will provide notice to the Union's Council Representative and the Chief Steward of a new employee orientation at the same time the new employee is given notice.
- B. When the Employer provides an informal new employee orientation, the Union will be given an opportunity to have a Union representative speak to the new employees being oriented for not more than fifteen (15) minutes to provide information about the Union and this Agreement. The Employer will provide notice to the Union's Council Representative and Chief Steward of a new employee orientation at the same time as the new employee is given notice. When the informal new employee orientation is provided online the Employer also agrees to provide each new employee with an orientation package provided by the Union and an opportunity for the Union to provide video and/or other types of material presented to the new employee as part of their online orientation.

ARTICLE 5

PART-TIME HOURLY APPOINTMENTS

5.1 The Employer may make temporary appointments (also referred to as "part-time hourly") per RCW 41.06.070 (1) (I) and corresponding WAC 357-04-035 and WAC 357-04-045. Individuals in these appointments are limited to one thousand fifty (1,050) hours of work in a twelve (12) consecutive month period from the individual's original date of hire. For the purposes of counting the one thousand fifty (1,050) hours, the twelve (12) month period will begin on the employee's original date of hire. The next twelve (12) month period will repeat accordingly and this pattern will continue.

- A. Represented Individuals
Excluding students, individuals in part-time hourly appointments who work between three hundred fifty (350) hours and one thousand fifty (1,050) hours in a twelve (12) consecutive month period from the original date of hire who are members of the bargaining units identified in Appendix A represented by the Union, are governed by the specific terms of this Article. Once the employee works at least three hundred fifty (350) hours the employee remains a represented individual until the end of the first twelve-month period in which the employee does not work at least three hundred fifty (350) hours in a twelve (12) consecutive month period from the date of hire. An employee who has not worked sufficient hours to remain a represented individual is excluded from the bargaining unit until the

employee again works at least three hundred fifty (350) hours in a twelve (12) month period from the original date of hire.

- B. The Union will be given an opportunity to have a Union representative speak to a newly represented individual for not more than fifteen (15) minutes to provide information about the Union and this Agreement.
- C. If the Employer deducts union fees from a part-time hourly employee's paycheck and the employee is later determined to not be a represented individual by a court or an administrative agency of competent jurisdiction, the Union will reimburse the employee for the fees deducted. In addition, the Union and the employee will indemnify the State, the Employer and the State Board for Community and Technical Colleges for all costs associated with grievances, unfair labor practices and/or law suits associated with the deduction of dues/fees from a part-time hourly employee's paycheck and the employee is later determined to not be a represented individual by a court or an administrative agency of competent jurisdiction.
- D. Unless identified in [Sections 5.9](#), [5.13](#) and [5.15](#), below, no other Articles in this Agreement apply to represented individuals.
- E. The Employer may petition the Assistant Director of the Office of the State HR for approval of exceptions to the one thousand fifty (1,050) hour threshold specified above. The Employer will provide the Executive Director of the Union with a copy of the petition.

5.2 Appointment Notice

Prior to the start of a part-time hourly appointment, the part-time hourly appointee must be notified in writing of the conditions of the appointment. The written notification must contain the following information regarding the appointment:

- 1. The reason for the part-time hourly appointment;
- 2. The hours of work and the hourly rate of pay;
- 3. The anticipated duration of the appointment;
- 4. A statement regarding the receipt or non-receipt of benefits;
- 5. The employee's original date of hire in a part-time hourly appointment;
- 6. A description of when they may become a represented individual, included in the bargaining unit and covered by this Agreement;
- 7. A statement of the Union's exclusive recognition and union security provision; and
- 8. The right to request remedial action as provided in 5.8 below.

5.3 Compensation

- A. The Employer will continue current practices regarding salary assignments for represented individuals.
- B.
 - 1. Effective July 1, 2017, all represented part-time hourly appointees will earn a minimum twelve dollars (\$12.00) per hour. If the state minimum wage increases to more than twelve dollars (\$12.00) per hour during the duration of this Agreement employees will earn a salary that is at least equal to the state minimum wage and will have their salaries adjusted each January in accordance with the state minimum wage act.
 - 2. Effective July 1, 2017 represented part-time hourly appointees who were earning more than twelve dollars (\$12.00) per hour prior to July 1, 2017 and who reach the three hundred fifty (350) hour threshold on or after July 1, 2017 through June 30, 2018 will receive a two percent (2%) increase to their salary.
- C. Effective July 1, 2018 all represented part-time hourly appointees who have reached the three hundred fifty (350) hour threshold on or after July 1, 2018 through December 31, 2018, will receive a two percent (2%) increase to their salary.
- D. Effective January 1, 2019 all represented part-time hourly appointees who have reached the three hundred fifty (350) hour threshold on or after January 1, 2019 through June 30, 2019, will receive a two percent (2%) increase to their salary.
- E. Represented part-time hourly appointees who are paid based on the General Service Salary Schedule will continue to be paid based on the step of the General Service Salary Schedule they are assigned and therefore will receive any negotiated increases to the General Service. These part-time hourly employees will also not receive the increases in [Subsection 5.3.C](#) and D

5.4 Hours of Work and Overtime

The Employer will assign the hours of work for represented individuals. All hours worked in excess of forty (40) hours in a seven (7) day workweek constitutes overtime. Overtime hours will be compensated at a rate of one and one-half (1-1/2) times the represented individual's regular rate of pay.

5.5 Hiring and Appointments

Section 4.1 as specifically established in Sections 4.2(A), (E) and (F) applies to part-time hourly appointees.

5.6 Release Time for Interviews

Release time will be granted to represented individuals for the purposes of interviewing for positions within the employee's college.

5.7 Suspended Operations

If the Chief Executive Officer or designee of the college/district determines that the public health, property or safety is jeopardized and it is advisable due to emergency conditions to suspend the operation of all or any portion of the college/district, the following will govern represented individuals:

- A. When prior notice has not been given, represented individuals released until further notice after reporting to work will be compensated for hours worked on the first day of suspended operations.
- B. Represented individuals who are not required to work during suspended operations may request and may be granted a schedule change during their workweek.
- C. Represented individuals who are required to work during suspended operations will receive one and one-half (1-1/2) times their regular hourly rate for work performed during the period of suspended operation. Overtime worked during suspended operations will be compensated in accordance with [Section 5.4](#), above.

5.8 Remedial Action

- A. If a represented individual has worked more than one thousand fifty (1,050) hours in a twelve (12) month period from the individual's original date of hire, they may request remedial action from the Assistant Director of State Human Resources or the designee in accordance with [WAC 357-49](#). Following the Director's review of the remedial action request, an individual may file exceptions to the Director's decision in accordance with [WAC 357](#).
- B. Remedial action is not subject to the provisions of the grievance procedure specified in [Section 5.16](#), below.

5.9 Training and Employee Development

Sections 9.2 and 9.3 of [Article 9](#), Training and Employee Development, apply to represented individuals.

5.10 Privacy and Off-Duty Conduct

- A. Employees have the right to confidentiality related to personal information and personnel issues to the extent provided/allowed by law. The Employer, the Union and the employees will take appropriate steps to maintain such confidentiality.
- B. An employee will report all arrests and any court-imposed sanctions or conditions that affect their ability to perform assigned duties to the Human Resources Office or appointing authority within twenty-four (24) hours or prior to their scheduled work shift, whichever occurs first.

5.11 Holiday Pay

Part-time hourly employees required to work on a recognized holiday identified in [Section 10.1](#) of this Agreement will receive compensation at a rate of one and one half (1-1/2) times their regular rate for all hours worked on the holiday.

5.12 Schedule Adjustment

Part-time hourly employees who are scheduled to work and who, in the event of an unforeseen circumstance have to leave or miss work, may be allowed to make up the missed time during the same pay period.

5.13 Reasonable Accommodation

Sections 34.1 through 34.4 of [Article 34](#), Reasonable Accommodation and Disability Separation, apply to represented individuals.

5.14 Unpaid Holidays for a Reason of Faith or Conscience

- A. Pursuant to [RCW 1.16.050\(3\)](#), leave without pay will be granted for up to two (2) workdays per calendar year for a reason of faith or conscience or an organized activity conducted under the auspices of a religious denomination, church, or religious organization. Leave without pay may only be denied if the employee's absence would impose an undue hardship on the Employer as defined by [WAC 82-56](#) or the employee is necessary to maintain public safety.
- B. Employees will only be required to identify that the request for leave is for a reason of faith or conscience or an organized activity conducted under the auspices of a religious denomination, church, or religious organization.

5.15 Other Provisions

The following Articles in this Agreement apply to represented individuals:

Article 1	Union Recognition
Article 2	Non-Discrimination
Article 3	Workplace Behavior
Article 20	Safety and Health
Article 21	Uniforms, Tools and Equipment
Article 22	Drug and Alcohol Free Workplace
Article 23	Travel
Article 24	Commute Trip Reduction and Parking
Article 25	Licensure and Certification
Article 26	Volunteers and Student Workers
Article 31	Legal Defense
Article 32	Employee Assistance Program
Article 33	Employee Files
Article 36	Management Rights
Article 37	Mandatory Subjects
Article 38	Union-Management Communication Committee
Article 40	Union Rights and Activities

Article 41	Dues/Fees Deduction and Status Reports
Article 44	Healthcare Benefit Amounts (if qualified per PEBB)
Article 46	Childcare Centers
Article 47	Employee Lounge Facilities
Article 48	Strikes
Article 51	Entire Agreement
Article 52	Savings Clause
Article 53	Distribution of Agreement
Article 54	Term of Agreement

5.16 Grievance

For the purposes of this Section, a grievance is defined as an allegation by a represented individual or group of represented individuals that there has been a violation, misapplication, or misinterpretation, of a provision of this Agreement that is applicable to represented individuals.

The provisions of [Article 30](#), Grievance Procedure, apply to represented individuals as follows:

- [30.1](#) Applies in its entirety.
- [30.2](#) A does not apply.
- [30.2](#) B-O apply in their entirety.
- [30.3](#) A applies in its entirety.
- [30.3](#) B does not apply.
- [30.3](#) C, Step 1 applies in its entirety.
- [30.3](#) C, Step 2 applies in its entirety.
- [30.3](#) C, Step 3 applies in its entirety.
- [30.3](#) C, Step 4 applies only for the Pre-Arbitration Review Meeting for non-disciplinary grievances.
- [30.3](#) C, Step 5 applies only for non-disciplinary grievances.
- [30.4](#) Applies in its entirety.

The remainder of [Article 30](#), Grievance Procedure, does not apply.

ARTICLE 6 PERFORMANCE EVALUATION

6.1 Objective

The performance evaluation process gives a supervisor an opportunity to discuss performance goals with their employee and assess and review their performance with regard to those goals. Supervisors can then provide support to the employee in their professional development, so that skills and abilities can be aligned with college/district mission and goals. Performance problems will be brought to the attention of the employee at the time of the occurrence, or when the supervisor becomes aware, to give them an opportunity to address the issue.

6.2 Evaluation Process

- A. The immediate supervisor will meet with an employee at the start of their review period to discuss performance expectations. The employee will receive copies of their performance expectations as well as notification of any modifications made during the review period. Employee work performance will be evaluated during probationary, trial service and transition review periods and at least annually thereafter. Notification will be given to a probationary or trial service employee whose work performance is determined to be unsatisfactory.
- B. The supervisor will discuss the evaluation with the employee. The employee will have the opportunity to provide feedback on the evaluation. The discussion may include such topics as:
 - 1. Reviewing the employee's performance;
 - 2. Identifying ways the employee may improve their performance;
 - 3. Updating the employee's position description, if necessary;
 - 4. Identifying performance goals and expectations for the next appraisal period; and
 - 5. Identifying employee training and development needs.
- C. The performance evaluation process will include, but not be limited to, a written performance evaluation on forms used by the Employer, the employee's signature acknowledging receipt of the forms, and any comments by the employee. A copy of the performance evaluation will be provided to the employee at the time of the review. A copy of the final performance evaluation, including any employee or reviewer comments, will be provided to the employee. The original performance evaluation forms, including the employee's comments, will be maintained in the employee's personnel file.
- D. If an employee disagrees with their performance evaluation, the employee has the right to attach a rebuttal.
- E. The performance evaluation process is subject to the grievance procedure in [Article 30](#). The specific content of a performance evaluation is not subject to the grievance procedure.
- F. Performance evaluations will not be used to initiate personnel actions such as transfer, promotion, or discipline.

6.3 Training on performance evaluations will be offered to all bargaining unit employees.

ARTICLE 7

HOURS OF WORK

7.1 Definitions

- A. Full-time Employees
Employees who are scheduled to work forty (40) hours per workweek.
- B. Overtime-Eligible Employees
Employees who are covered by the overtime provisions of state and federal law.
- C. Overtime-Exempt Employees
Employees who are not covered by the overtime provisions of state and federal law.
- D. Part-time Employees
Employees who are scheduled to work less than forty (40) hours per workweek.
- E. Work Schedules
Workweeks and work shifts of different numbers of hours may be established by the Employer in order to meet business and customer service needs, as long as the work schedules meet federal and state laws.
- F. Work Shift
The hours an employee is scheduled to work each workday in a workweek.
- G. Workday
One (1) of seven (7) consecutive, twenty-four (24) hour periods in a workweek.
- H. Workweek
A regularly re-occurring period of one hundred and sixty-eight (168) hours consisting of seven (7) consecutive twenty-four (24) hour periods. Workweeks will normally begin at 12:00 a.m. on Sunday and end at 12:00 midnight the following Saturday or as otherwise designated by the appointing authority. If there is a change in their workweek, employees will be given written notification by the appointing authority or their designee.

7.2 Determination

Per state and federal law, the Employer will determine whether a position is overtime-eligible or overtime-exempt. If there is a change in the overtime eligibility designation for an employee's position, the Employer will provide the employee with written notification of the change.

7.3 Overtime-Eligible Employees

A. Work Schedules

1. Regular Work Schedules

The regular work schedule for overtime-eligible employees will not be more than forty (40) hours in a workweek, with two (2) consecutive calendar days off and starting and ending times as determined by the requirements of the position and the Employer. The Employer may adjust the regular work schedule with prior notice to the employee.

2. Alternate Work Schedules

Workweeks and work shifts of different numbers of hours may be established for overtime-eligible employees by the Employer in order to meet business and customer service needs, as long as the alternate work schedules meet federal and state law. When there is a holiday, employees may be required to switch from their alternate work schedules to regular work schedules.

3. The Employer will not adjust the workday or the employee's workweek to avoid the payment of overtime or accrual of compensatory time. This provision will not apply when an employee requests or agrees to change their hours within the workweek and works no more than forty (40) hours within the workweek.

B. Schedule Changes

1. Temporary Schedule Changes

Employees' workweeks and/or work schedules may be temporarily changed with prior notice from the Employer. A temporary schedule change is defined as a change lasting twenty-one (21) calendar days or less. Overtime-eligible employees will receive five (5) calendar days' written notice of any temporary schedule change. The day that notification is given is considered the first day of notice. Notice will normally be given to the affected employees during their scheduled working hours. If an affected employee is on extended leave, notice may be sent to the employee's last known address.

2. Permanent Schedule Changes

Employees' workweeks and work schedules may be permanently changed with prior notice from the Employer. Overtime-eligible employees will receive ten (10) calendar days' written notice of a permanent schedule change. The day notification is given is considered the first day of notice. Notice will normally be given to the affected employees during their scheduled working hours. If an affected employee is on extended leave, notice may be sent to the employee's last known address.

3. Emergency Schedule Changes

The Employer may adjust an overtime-eligible employee's workweek and work schedule without prior notice in emergencies or unforeseen operational needs.

4. Employee-Requested Schedule Changes

Overtime-eligible employees' workweeks and work schedules may be changed at the employee's request and with the Employer's approval, provided the Employer's business and customer service needs are met and no overtime expense is incurred. A request for a temporary schedule change may be approved for up to 90 days.

C. Home Phone Calls

Time spent on work-related telephone calls received during the employee's non-work time and subsequent, related employee-initiated calls will be considered time worked.

7.4 Overtime-Eligible Employees Unpaid Meal Periods

The Employer and the Union agree to unpaid meal periods that vary from and supersede the unpaid meal period requirements required by [WAC 296-126-092](#). Unpaid meal periods for employees working more than five (5) consecutive hours, if entitled, will be a minimum of thirty (30) minutes and will be scheduled as close to the middle of the work shift as possible, taking into account the Employer's work requirements and the employee's wishes. Employees working three (3) or more hours longer than a normal workday will be allowed an additional thirty (30) minute unpaid meal period. When an employee's unpaid meal period is interrupted by work duties, the employee will be allowed to resume their unpaid meal period following the interruption, if possible, to complete the unpaid meal period. In the event an employee is unable to complete the unpaid meal period due to operational necessity, the employee will be entitled to compensation, which will be computed based on the actual number of minutes worked within the unpaid meal period. Meal periods may not be used for late arrival or early departure from work and meal and rest periods will not be combined.

7.5 Overtime-Eligible Employees Paid Meal Periods for Straight Shift Schedules

The Employer and the Union agree to paid meal periods that vary from and supersede the paid meal period requirements of [WAC 296-126-092](#). Employees working straight shifts will not receive a paid meal period, but will be permitted to eat intermittently as time allows during their shifts while remaining on duty. Meal periods for employees on straight shifts do not require relief from duty.

7.6 Overtime-Eligible Employees Rest Periods

The Employer and the Union agree to rest periods that vary from and supersede the rest periods required by [WAC 296-126-092](#). Employees will be allowed rest periods of fifteen (15) minutes for each one half (1/2) shift of four (4) or more hours worked at or near the middle of each one half (1/2) shift of four (4) or more hours. Rest periods do not require relief from duty. Where the nature of the work allows

employees to take intermittent rest periods equivalent to fifteen (15) minutes for each one half (1/2) shift, scheduled rest periods are not required. Rest periods may not be used for late arrival or early departure from work and rest and meal periods will not be combined.

7.7 Overtime-Eligible Employees - Positive Time Reporting

Overtime-eligible employees will accurately report time worked in accordance with a positive time reporting process as determined by each Employer. The Union may request to bargain in accordance with [Article 37](#), Mandatory Subjects.

7.8 All Overtime-Eligible Employees Subpoenaed to Appear in Court

Employees will promptly inform the Employer when they receive a subpoena. An overtime-eligible employee who is subpoenaed to appear in court, provided the subpoena is related to their job function or involves matters they have witnessed at work, will be compensated for appearing in court and for travel per the OFM guidelines.

7.9 Overtime-Exempt Employees

Overtime-exempt employees are not covered by federal or state overtime laws. Compensation is based on the premise that overtime-exempt employees are expected to work as many hours as necessary to provide the public services for which they were hired. These employees are accountable for their work product, and for meeting the objectives of the college/district for which they work. The Employer's policy for all overtime-exempt employees is as follows:

- A. The Employer determines the products, services, and standards which must be met by overtime-exempt employees.
- B. Overtime-exempt employees are expected to work as many hours as necessary to accomplish their assignments or fulfill their responsibilities and must respond to directions from management to complete work assignments by specific deadlines. Full-time overtime-exempt employees are expected to work a minimum of forty (40) hours in a workweek and part-time overtime-exempt employees are expected to work proportionate hours. Overtime-exempt employees may be required to work specific hours to provide services, when deemed necessary by the Employer.
- C. The salary paid to overtime-exempt employees is full compensation for all hours worked.
- D. Overtime-exempt employees are not authorized to receive any form of overtime compensation, formal or informal.
- E. Exchange Time
The appointing authority or their designee will approve overtime exempt employee absences with pay for extraordinary or excessive hours worked, without charging leave. Excess hours may be documented and accrued for

later use as “exchange time.” Exchange time may be used for purposes that would otherwise require the use of vacation and/or sick leave.

- F. If they give notification and receive the Employer’s concurrence, overtime-exempt employees may alter their work hours. Employees are responsible for keeping management apprised of their schedules and their whereabouts.
- G. Prior approval from the Employer for the use of paid or unpaid leave for absences of two (2) or more hours is required, except for unanticipated sick leave.
- H. All Overtime-Exempt Employees Subpoenaed to Appear in Court
Employees will promptly inform the Employer when they receive a subpoena. An overtime-exempt employee who is subpoenaed to appear in court, provided the subpoena is related to their job function or involves matters they have witnessed at work, will be compensated in accordance with the provisions, above. Any travel will be compensated per the OFM guidelines.

ARTICLE 8 OVERTIME

8.1 Definitions

- A. Overtime
Overtime is defined as time that an overtime-eligible employee works in excess of forty (40) hours per workweek.
- B. Overtime Rate
In accordance with the applicable wage and hour laws, the overtime rate will be one and one-half (1-1/2) of an employee’s regular rate of pay. The regular rate of pay will not include any allowable exclusions.
- C. Work
The definition of work, for overtime purposes only, includes:
 - 1. All hours actually spent performing the duties of the assigned job, rounded to the next quarter hour;
 - 2. Travel time required by the Employer during normal work hours from one work site to another or travel time prior to normal work hours to a different work location that is greater than the employee’s normal home-to-work travel time and all travel in accordance with applicable wage and hour laws;
 - 3. Vacation leave;
 - 4. Sick leave;

5. Compensatory time;
 6. Holidays; and
 7. Any other paid time not listed below.
- D. Work for overtime purposes does not include:
1. Shared leave;
 2. Leave without pay;
 3. Additional compensation for time worked on a holiday; and
 4. Time compensated as standby, callback, or any other penalty pay.

8.2 Overtime Eligibility and Compensation

Employees are eligible for overtime under the following circumstances:

Overtime-eligible employees who have prior approval and work more than forty (40) hours in a workweek will be compensated at the overtime rate. An employee whose workweek is less than forty (40) hours will be paid at their regular rate of pay for all work performed up to forty (40) hours in a workweek and paid at the overtime rate for authorized work more than forty (40) hours in a workweek.

8.3 General Provisions

- A. The Employer will determine whether work will be performed on regular work time or overtime, the number, the skills and abilities of the employees required to perform the work, and the duration of the work.
- B. The Employer will first attempt to meet its overtime requirements on a voluntary basis with qualified employees who are currently on duty. In the event there are not enough employees volunteering to work, the supervisor may require employees to work overtime. The supervisor will give as much advance notice as possible to employees and consider an employee's personal and family needs prior to requiring overtime. There will be no pyramiding of overtime.
- C. If an employee was not offered overtime for which they were qualified, the employee will be offered the next available overtime opportunity for which they are qualified.

8.4 Compensatory Time for Overtime-Eligible Employees

- A. Compensatory Time Eligibility
The Employer may grant compensatory time in lieu of cash payment for overtime to an overtime-eligible employee, upon agreement between the supervisor and the employee. Compensatory time must be granted at the rate of one and one-half (1-1/2) hours of compensatory time for each hour of overtime worked.

- B. Maximum Compensatory Time
Employees may accumulate no more than one hundred and sixty (160) hours of compensatory time.
- C. Compensatory Time Use
An employee must use compensatory time prior to using vacation leave, unless this would result in the loss of their vacation leave or the employee is using vacation leave for domestic violence leave. Compensatory time must be used and scheduled in the same manner as vacation leave, as in [Article 11](#), Vacation Leave. Employees may use compensatory time for leave as required by the Domestic Violence Leave Act, [RCW 49.76](#). The Employer may schedule an employee to use their compensatory time with seven (7) calendar days' notice.
- D. Compensatory Time Cash Out
1. All compensatory time must be used by June 30th of each year. If compensatory time balances are not scheduled to be used by the employee by April of each year, the supervisor will contact the employee to review their schedule. The employee's compensatory time balance will be cashed out every June 30th or when the employee separates from the Employer. Employers may continue their current practices with respect to compensatory time cash out when the employee transfers to another position.
 2. As an exception to [Subsection 8.4 D.1](#) above, an appointing authority or their designee may allow an employee to carry forward up to twenty-four (24) hours of compensatory time past June 30th when an employee's workload requires overtime during the months of May and June.

ARTICLE 9

TRAINING AND EMPLOYEE DEVELOPMENT

- 9.1** The Employer and the Union recognize the value and benefit of education and training designed to enhance an employee's ability to perform their job duties. Training and employee development opportunities will be provided to employees in accordance with college/district policies and available resources.
- 9.2** Attendance at employer-required training will be considered time worked. The Employer will make reasonable attempts to schedule employer-required training during an employee's regular work shift. The Employer will pay the registration, and associated travel costs in accordance with Article 23, Travel, for employer-required training.
- 9.3 Master Agreement Training**
- A. The Employer and the Union agree that training for managers, supervisors and union stewards responsible for the day-to-day administration of this

Agreement is important. The Union will provide training to current union stewards, and the Employer will provide training to managers and supervisors on this Agreement.

- B. The Union will present the training to current union stewards within each bargaining unit. Union stewards will be released with pay on one (1) occasion for up to eight (8) hours to attend training to be completed as soon as practical. Training will be considered time worked for union stewards who attend the training during their scheduled work shift. Union stewards who attend the training during their non-work hours will not be compensated for training. The parties will agree on the date, time, number and names of stewards attending each session. Additional release time may be provided in accordance with [Article 40.8](#). If appropriate, the Union will attempt to schedule more than one (1) training session at each institution to minimize release and travel issues.
 - C. The Employer will arrange training on this Agreement for all bargaining unit employees no less than once per contract year. The Employer and the Union recognize the value of, and encourage joint training when possible.
- 9.4** Employees may communicate their education and skill development training desires annually through the performance evaluation process.
- 9.5** Employees who wish to use the tuition fee waiver program will be allowed to do so in accordance with the Employer's current practice or policy, provided it allows employees to register no later than the sixth class day.
- 9.6** Employees may request schedule changes to attend college courses in accordance with Subsection 7.3B 4 and Subsection 7.9 F.

ARTICLE 10

HOLIDAYS

10.1 Paid Holidays

The following days are paid holidays for all eligible employees:

New Year's Day	January 1
Martin Luther King Jr.'s Birthday	Third Monday in January
Presidents' Day	Third Monday in February
Memorial Day	Last Monday in May
Independence Day	July 4

Labor Day	First Monday in September
Veterans' Day	November 11
Thanksgiving Day	Fourth Thursday in November
Native American Heritage Day	The Friday following the fourth Thursday in November
Christmas Day	December 25
Personal Holiday	

10.2 Observance of Holidays

The Board of Trustees for each institution of higher education may establish calendars that observe holidays on dates other than those listed above, or as modified by current institutional practices.

10.3 Holiday Rules

The following rules apply to all holidays except the personal holiday:

- A. Employees will be paid at a straight-time rate even though they do not work.
- B. In addition to Subsection 10.3 A above, employees will be paid for the hours actually worked on a holiday at the overtime rate.
- C. Permanent and probationary employees working twelve (12) month schedules or cyclic year employees who work full monthly schedules throughout their work year will receive holiday pay if they were in pay status on their regular, scheduled work day preceding the holiday. Any day(s) a college/district suspends operations will not be considered a workday for the purpose of determining holiday pay eligibility under this specific provision.
- D. Cyclic year employees scheduled to work less than full monthly schedules throughout their work year qualify for holiday compensation if they work or are in pay status on their last regularly scheduled working day preceding the holiday. Cyclic year employees will be entitled to the number of paid hours on a holiday in an amount proportionate to the time in pay status during the month to that required for full-time employment.
- E. Holiday Pay
Permanent and probationary employees will receive pay equivalent to the employee's work shift on the holiday.
- F. Nothing precludes the Employer, with prior notice, from switching an employee from an alternate work schedule to a regular work schedule during the week of a holiday.
- G. When a holiday falls on the employee's scheduled workday, that day will be considered the holiday.

- H. Holidays that fall on the Employee's Day Off
When a holiday falls on the employee's scheduled day off the Employer will provide an alternate day off or, by agreement between the employee and the appointing authority or designee, the Employer will pay the employee for the number of holiday hours they are entitled to.
- I. When a holiday falls on a Saturday, the Friday before will be the holiday. When a holiday falls on a Sunday, the following Monday will be the holiday.
- J. The holiday for night shift employees whose schedule begins on one calendar day and ends on the next calendar day will be determined by the Employer. It will start either at:
 - 1. The beginning of the scheduled night shift that begins on the holiday; or
 - 2. The beginning of the shift that precedes the calendar holiday.

10.4 Personal Holidays

An employee may choose one (1) workday as a personal holiday during each calendar year if the employee has been continuously employed by the State of Washington and/or college/district for at least four (4) months.

- A. An employee who is scheduled to work less than six (6) continuous months over a period covering two (2) calendar years will receive only one (1) personal holiday during this period.
- B. The Employer will release the employee from work on the day selected as the personal holiday if:
 - 1. The employee has given at least fourteen (14) calendar days' written notice to the supervisor. However, the supervisor has the discretion to allow a shorter notice period.
 - 2. The number of employees choosing a specific day off allows an Employer to continue its work efficiently and not incur overtime.
- C. Personal holidays may not be carried over to the next calendar year except when an eligible employee's request to take their personal holiday has been denied or canceled. The employee will attempt to reschedule their personal holiday during the balance of the calendar year. If they are unable to reschedule the day, it will be carried over to the next calendar year.
- D. Employers may adopt eligibility policies to determine which requests for particular dates will be granted if all requests cannot be granted.

- E. The pay for an employee's personal holiday is equivalent to the employee's work shift on the day selected for the personal holiday absence.
- F. Part or all of a personal holiday may be donated to another employee for shared leave as provided in [RCW 41.04.665](#). When donating a personal holiday for shared leave, a personal holiday for a full-time employee is eight (8) hours and a personal holiday for a less than full-time employee is pro-rated. Any remaining portions of a personal holiday must be taken as one (1) absence, not to exceed the work shift on the day of the absence.
- G. Part or all of a personal holiday may be used for:
 - 1. The care of family members as required by the Family Care Act, [WAC 296-130](#);
 - 2. Leave as required by the Military Family Leave Act, [RCW 49.77](#) and in accordance with [Section 19.14](#); or
 - 3. Leave as required by the Domestic Violence Leave Act, [RCW 49.76](#).Any remaining portions of a personal holiday must be taken as one (1) absence, not to exceed the work shift on the day of the absence.
- H. The Employer may allow an employee who has used all of their sick leave to use all of a personal holiday for sick leave purposes as provided in [Subsection 12.2 A](#). An employee who has used all of their sick leave may use all of a personal holiday for sick leave purposes as provided [Subsections 12.2 B – H](#).

ARTICLE 11

VACATION LEAVE

- 11.1** Employees will retain and carry forward any eligible and unused vacation leave that was accrued prior to the effective date of this Agreement.
- 11.2 Vacation Leave Credits**

Employees will be credited with vacation leave accrued monthly, according to the rate schedule and vacation leave accrual below.
- 11.3 Vacation Leave Accrual**

Full-time employees will accrue vacation leave according to the rate schedule below under the following conditions:

 - A. Employees working less than full-time schedules will accrue vacation leave on the same proportional basis that their appointment bears to a full-time appointment.

- B. Vacation leave will not accrue during leave without pay that exceeds ten (10) working days in any calendar month, nor will credit be given toward the rate of vacation leave accrual except during military leave without pay.
- C. The scheduled period of cyclic year position leave without pay will not be deducted for purposes of computing the rate of vacation leave accrual for cyclic year employees.
- D. Vacation leave accruals for the prior calendar month will be credited and available for employee use the first of the next calendar month.

11.4 Vacation Leave Accrual Rate Schedule

Full Years of Service	Monthly Rates	Hours Per Year
During the first and second years of continuous state employment	9 hours 20 minutes	One hundred twelve (112)
During the third year of continuous state employment	10hours	One hundred twenty (120)
During the fourth year of continuous state employment	10 hours 40 minutes	One hundred twenty-eight (128)
During the fifth and sixth years of total state employment	11hours, 20 minutes	One hundred thirty-six (136)
During the seventh, eighth and ninth years of total state employment	12hours,	One hundred forty-four (144)
During the tenth, eleventh, twelfth, thirteenth and fourteenth years of total state employment	13 hours, 20 minutes	One hundred sixty (160)
During the fifteenth, sixteenth, seventeenth, eighteenth and nineteenth years of total state	14 hours 40 minutes	One hundred seventy-six (176)
During the twentieth, twenty-first, twenty-second, twenty-third, and twenty-fourth years of total state employment	16 hours	One hundred ninety-two (192)
During the twenty-fifth year of total state employment	16 hours, 40 minutes	Two hundred (200)

11.5 Vacation Scheduling for 24/7 Operations

Vacation requests will be considered on a first come, first served basis. In the event that two (2) or more employees request the same vacation period, the supervisor may limit the number of people who may take vacation leave at one time due to business needs and work requirements.

11.6 Vacation Scheduling for All Employees

- A. Vacation leave will be charged in the amount actually used by the employee.
- B. When considering requests for vacation leave the Employer will take into account the desires of the employee but may require that leave be taken at a time convenient to the Employer. The Employer may provide notice to employees when anticipated staffing needs may result in minimal approval of vacation leave requests.
- C. An employee will not request or be authorized to take scheduled vacation leave if they will not have sufficient vacation leave to cover such absence at the time the leave will commence.
- D. Vacation leave will be approved or denied as soon as possible, but in no case more than ten (10) calendar days of the request. If the leave is denied, a reason will be provided in writing.

11.7 Family Care

Employees may use vacation leave for care of family members as required by the Family Care Act, [WAC 296-130](#).

11.8 Military Family Leave

Employees may use vacation leave for leave as required by the Military Family Leave Act, [RCW 49.77](#) and in accordance with [Section 19.14](#).

11.9 Domestic Violence Leave

Employees may use vacation leave for leave as required by the Domestic Violence Leave Act, [RCW 49.76](#).

11.10 Use of Vacation Leave for Sick Leave Purposes

The Employer may allow an employee who has used all of their sick leave to use vacation leave for sick leave purposes as provided in [Subsection 12.2](#) A. An employee who has used all of their sick leave may use vacation leave for sick leave purposes as provided in Subsections 12.2 B – H.

11.11 Emergency Childcare

Employees may use vacation leave for childcare emergencies after the employee has exhausted all of their accrued compensatory time. Use of vacation leave and sick leave for emergency childcare is limited to a combined maximum of four (4) days per calendar year.

11.12 Vacation Cancellation

Should the Employer be required to cancel scheduled vacation leave because of an emergency or exceptional business needs, affected employees may select new vacation leave from available dates. In the event the affected employee has incurred non-refundable, out-of-pocket vacation expense, the employee will normally be reimbursed by the Employer, if the Employer had previously approved the employee's vacation leave request and if the employee has an adequate leave balance at the time of the vacation to take the vacation.

11.13 Vacation Leave Maximum

Employees may accumulate maximum vacation leave balances not to exceed two hundred and forty (240) hours. However, there are two (2) exceptions that allow vacation leave to accumulate above the maximum:

- A. If an employee's request for vacation leave is denied by the Employer, and the employee is close to the vacation leave maximum, the Employer will grant an extension for each month that the Employer must defer the employee's request for vacation leave.
- B. An employee may also accumulate vacation leave days in excess of two hundred and forty (240) hours as long as the employee uses the excess balance prior to their anniversary date. Any leave in excess of the maximum that is not deferred in advance of its accrual as described above, will be lost on the employee's anniversary date.
- C. When an employee reaches a balance of more than three hundred (300) hours the supervisor may work with the employee to schedule leave until the leave balance falls below three hundred (300) hours.

11.14 Separation

Any employee, who has been employed for at least six (6) continuous months will be entitled to payment for vacation leave credits when they:

- A. Resign with adequate notice,
- B. Retire,
- C. Are laid-off, or
- D. Are terminated by the Employer.

In addition, the estate of a deceased employee will be entitled to payment for vacation leave credits.

ARTICLE 12

SICK LEAVE

12.1 Sick Leave Accrual

Employees will accrue eight (8) hours of sick leave per month under the following conditions:

1. Employees working less than a full-time schedule will accrue sick leave credit on the same proportional basis that their employment schedule bears to a full-time schedule.
2. Sick leave credit will not accrue for employees during leave without pay which exceeds ten (10) working days in any calendar month.
3. Sick leave accruals for the prior calendar month will be credited and available for employee use the first of the next calendar month.

12.2 Sick Leave Use

Sick leave may be used for:

- A. A personal illness, injury or medical disability that prevents the employee from performing their job, or personal medical or dental appointments.
- B. Care of family members as required by the Family Care Act, [WAC 296-130](#).
- C. A death of any relative that requires the employee's absence from work. Relatives are defined for this purpose as spouse, significant other, domestic partner, son, daughter, grandchild, foster child, son-in-law, daughter-in-law, grandparent, parent, brother, sister, aunt, uncle, niece, nephew, first cousin, brother-in-law, sister-in-law, ex-spouse or the employee's ex-mother/father in law when the employee has a related minor child, and corresponding relatives of employee's spouse, significant other or domestic partner.
- D. Childcare emergencies after the employee has exhausted all of their accrued compensatory time. Use of sick leave and vacation leave for emergency childcare is limited to a combined maximum of four (4) days per calendar year.
- E. To care for a child under the age of eighteen (18) with a health condition that requires treatment or supervision, or to make arrangements for extended care.
- F. Illness or preventive health care appointments of relatives, significant others and domestic partners when the presence of the employee is required.
- G. Leave for Military Family Leave as required by [RCW 49.77](#) and in accordance with [Section 19.14](#).

- H. Leave for Domestic Violence Leave as required by [RCW 49.76](#).
- I. Qualifying absences for Family and Medical Leave ([Article 15](#)).

12.3 Use of Compensatory Time, Vacation Leave, Personal Leave or Personal Holiday for Sick Leave Purposes

The Employer may allow an employee who has used all of their sick leave to use compensatory time, vacation leave, personal leave or all of a personal holiday for sick leave purposes as provided in . An employee who has used all of their sick leave may use compensatory time, vacation leave, personal leave or all of a personal holiday for sick leave purposes as provided in [Subsections 12.2 B-I](#).

12.4 Restoration of Vacation Leave

In the event an employee is injured or becomes ill while on vacation leave, the employee may submit a written request to use sick leave and have the equivalent amount of vacation leave restored. The supervisor may require a written medical certificate.

12.5 Sick Leave Reporting and Verification

- A. An employee must promptly notify their supervisor on their first day of sick leave and each day after, unless there is mutual agreement to do otherwise. If an employee is in a position where a relief replacement is necessary if they are absent, they will notify their supervisor at least two (2) hours prior to their scheduled time to report to work (excluding leave taken in accordance with the Domestic Violence Act).
- B. If the Employer suspects abuse, the Employer may discuss FMLA eligibility and/or require a written medical certificate for any sick leave absence. When a medical certificate is required, the Employer will state the reasons for suspicion of sick leave abuse. The Employer will not require continuous medical verification for longer than six (6) months as result of the Employer suspecting abuse.
- C. An employee returning to work after any sick leave absence may be required to provide written certification from their health care provider that the employee is able to return to work and perform the essential functions of the job with or without reasonable accommodation.

12.6 Sick Leave Annual Cash Out

Each January an employee is eligible to receive cash on a one (1) hour for four (4) hours basis for ninety-six (96) hours or less of their accrued sick leave, if:

- A. their sick leave balance at the end of the previous calendar year exceeds four hundred eighty (480) hours;
- B. The converted sick leave hours do not reduce their previous calendar year sick leave balance below four hundred eighty (480) hours; and

- C. The employee notifies their payroll office by January 31st that they would like to convert sick leave hours earned during the previous calendar year, minus any sick leave hours used during the previous year, to cash.

All converted hours will be deducted from the employee's sick leave balance.

12.7 Sick Leave Separation Cash Out

At the time of retirement from state service or at death, an eligible employee or the employee's estate will receive cash for their compensable sick leave balance on a one (1) hour for four (4) hours basis. For the purposes of this Section, retirement will not include "vested out of service" employees who leave funds on deposit with the retirement system.

12.8 Reemployment

Former state employees who are reemployed within five (5) years of leaving state service will be granted all unused and unpaid sick leave credits they had at separation. If an employee is reemployed after retiring from state service, when the employee subsequently retires or dies, only unused sick leave accrued since the date of reemployment minus sick leave taken within the same period will be eligible for sick leave separation cash out, in accordance with 12.7 above.

12.9 Carry Forward and Transfer

Employees will be allowed to carry forward, from year to year of service, any unused sick leave allowed under this provision, and will retain and carry forward any unused sick leave accumulated prior to the effective date of this Agreement. When an employee moves from one college to another, without a break in service, the employee's accrued sick leave will be transferred to the new college for the employee's use.

ARTICLE 13 SHARED LEAVE

13.1 Shared Leave

The purpose of the leave sharing program is to permit state employees, at no significantly increased cost to the State, of providing leave to come to the aid of another state employee who has been called to service in the uniformed services, who is responding to a state of emergency anywhere within the United States declared by the federal or state government, who is a victim of domestic violence, sexual assault, or stalking, or who is suffering from or has a relative or household member suffering from an extraordinary or severe illness, injury, impairment, or physical or mental condition, which has caused or is likely to cause the employee to take leave without pay or terminate their employment. For purposes of the leave sharing program, the following definitions apply:

- A. "Domestic violence" means physical harm, bodily injury, assault, or the infliction of fear of imminent physical harm, bodily injury, or assault, between family or household members as defined in [RCW 26.50.010](#);

sexual assault of one family or household member by another family or household member; or stalking as defined in [RCW 9A.46.110](#) of one family or household member by another family or household member.

- B. “Employee” means any employee who is entitled to accrue sick leave or vacation leave and for whom accurate leave records are maintained.
- C. "Employee’s relative" normally will be limited to the employee’s spouse, state registered domestic partner as defined by [RCWs 26.60.020](#) and [26.60.030](#), child, stepchild, grandchild, grandparent, or parent.
- D. "Household members" is defined as persons who reside in the same home who have reciprocal duties to and do provide financial support for one another. This term will include, but is not limited to, foster children and legal wards. The term does not include persons sharing the same general house when the living style is primarily that of a dormitory or commune.
- E. "Service in the uniformed services" means the performance of duty on a voluntary or involuntary basis in a uniformed service under competent authority and includes active duty, active duty for training, initial active duty for training, inactive duty training, full-time national guard duty including state-ordered active duty, and a period for which a person is absent from a position of employment for the purpose of an examination to determine the fitness of the person to perform any such duty.
- F. "Severe" or "extraordinary" condition is defined as serious or extreme and/or life threatening.
- G. “Sexual assault” has the same meaning as in [RCW 70.125.030](#).
- H. “Stalking” has the same meaning as in [RCW 9A.46.110](#).
- I. "Uniformed services" means the armed forces, the army national guard, and the air national guard of any state, territory, commonwealth, possession, or district when engaged in active duty for training, inactive duty training, full-time national guard duty, or state active duty, the commissioned corps of the public health service, the coast guard, and any other category of persons designated by the President of the United States in time of war or national emergency.
- J. “Victim” means a person that domestic violence, sexual assault, or stalking has been committed against as defined in this Article.

13.2 Shared Leave Receipt

- A. An employee may be eligible to receive shared leave if the Employer has determined the employee meets any of the following criteria:

1. The employee suffers from, or has a relative or household member suffering from, an illness, injury, impairment, or physical or mental condition which is of an extraordinary or severe nature;
 2. The employee has been called to service in the uniformed services;
 3. A state of emergency has been declared anywhere within the United States by the federal or any state government and the employee has the needed skills to assist in responding to an emergency or its aftermath and volunteers their services to either a governmental agency or to a nonprofit organization engaged in humanitarian relief in the devastated area, and the governmental agency or nonprofit organization accepts the employee's offer of volunteer services; or
 4. The employee is a victim of domestic violence, sexual assault, or stalking; or
- B. The illness, injury, impairment, condition, call to service, emergency volunteer service, or consequence of domestic violence, sexual assault, or stalking has caused, or is likely to cause, the employee to:
1. Go on leave without pay status; or
 2. Terminate state employment.
- C. The employee's absence and the use of shared leave are justified.
- D. The employee has depleted or will shortly deplete their:
1. Vacation leave, sick leave and personal holiday if the employee qualifies under [Subsection 13.2 A.1](#);
 2. Vacation leave and paid military leave allowed under [RCW 38.40.060](#) if the employee qualifies under [Subsection 13.2 A.2](#); or
 3. Vacation leave or personal holiday if the employee qualifies under Subsections 13.2 A.3 or 13.2 A.4.
- E. The employee has abided by the Employer's policy regarding:
1. Sick leave use if the employee qualifies under Subsections 13.2 A.1 and 13.2 A.4; or
 2. Military leave if the employee qualifies under Subsection 13.2 A.2.
- F. The employee has diligently pursued and been found to be ineligible for benefits under [RCW 51.32](#) if the employee qualifies under Subsection 13.2 A.1.

13.3 Shared Leave Use

- A. The Employer will determine the amount of leave, if any, which an employee may receive. However, an employee will not receive more than five hundred twenty-two (522) days of shared leave, except that, the Employer may authorize leave in excess of five hundred twenty-two (522) days in extraordinary circumstances for an employee qualifying for the program because they are suffering from an illness, injury, impairment or physical or mental condition which is of an extraordinary or severe nature.
- B. The Employer will require the employee to submit, prior to approval or disapproval:
 - 1. A medical certificate from a licensed physician or health care practitioner verifying the employee's required absence, the description of the medical problem, and expected date of return to work status for shared leave under Subsection 13.2 A.1;
 - 2. A copy of the military orders verifying the employee's required absence for shared leave under Subsection 13.2 A.2; or
 - 3. Proof of acceptance of an employee's offer to volunteer for either a governmental agency or a nonprofit organization during a declared state of emergency for shared leave under Subsection 13.2 A.3.
- C. The Employer may require the employee to submit, prior to approval or disapproval, verification of the employee's status as a victim of domestic violence, sexual assault or stalking for shared leave under Subsection 13.2 A.4. Such verification will be in accordance with the Domestic Violence Leave Act, [RCW 49.76](#) and may be one or more of the following:
 - 1. An employee's own written statement;
 - 2. A statement from an attorney or advocate, member of the clergy, or medical or other professional; and/or
 - 3. A court order or police report documenting the employee is a victim of domestic violence, sexual assault or stalking.
- D. The Employer should consider other methods of accommodating the employee's needs, such as modified duty, modified hours, flex-time or special assignments in lieu of shared leave usage.
- E. Leave transferred may be transferred from employees of one (1) community college district to an employee of the same community college district or, with the approval of the heads of both state agencies, higher education institutions, school district or educational service districts, to an employee of another state agency, higher education institution, school district or educational service district.

- F. Vacation leave, sick leave, or all or part of a personal holiday transferred from a donating employee will be used solely for the purpose stated in this Article.
- G. The receiving employee will be paid their regular rate of pay; therefore, the value of one (1) hour of shared leave may cover more or less than one (1) hour of the recipient's salary.
- H. Eight (8) hours a month of accrued and/or shared leave may be used to provide for the continuation of benefits as provided for by the Public Employee's Benefit Board.
- I. The Employer will respond in writing to shared leave requests within fourteen (14) calendar days of receipt of a properly completed request.

13.4 Leave Donation

An employee may donate vacation leave, sick leave, or personal holiday to another employee for purposes of the leave sharing program under the following conditions:

- A. The Employer approves the employee's request to donate a specified amount of vacation leave to an employee authorized to receive shared leave; and
 - 1. The full-time employee's request to donate leave will not cause their vacation leave balance to fall below eighty (80) hours. For part-time employees, requirements for vacation leave balances will be prorated; and
 - 2. Employees may not donate excess vacation leave that they would not be able to take due to an approaching anniversary date; except when the request for vacation leave was denied and the vacation leave was deferred.
- B. The Employer approves the employee's request to donate a specified amount of sick leave to an employee authorized to receive shared leave. The employee's request to donate leave will not cause their sick leave balance to fall below one hundred seventy-six (176) hours after the transfer.
- C. The Employer approves the employee's request to donate all or part of their personal holiday to an employee authorized to receive shared leave.
 - 1. That portion of a personal holiday that is accrued, donated as shared leave, and then returned during the same calendar year to the donating employee, may be taken by the donating employee.
 - 2. An employee will be allowed to split the personal holiday only when donating a portion of the personal holiday to the shared leave program.

- D. No employee may be intimidated, threatened, or coerced into donating leave for purposes of this program.

13.5 Shared Leave Administration

- A. The calculation of the recipient's leave value will be in accordance with applicable Office of Financial Management policies, regulations, and procedures. The leave received will be coded as shared leave and be maintained separately from all other leave balances.
- All paid leave accrued must be used prior to using shared leave when the employee qualifies for shared leave under Subsection 13.2 A.1.
 - Accrued vacation leave and paid military leave allowed under [RCW 38.40.060](#) must be used prior to using shared leave for employees qualified under Subsection 13.2 A.2.
 - All paid leave, except sick leave, must be used prior to using shared leave when the employee qualifies for shared leave under Subsection 13.2 A.3 and Subsection 13.2 A.4.
- B. An employee on leave transferred under these rules will continue to be classified as a state employee and will receive the same treatment in respect to salary, wages, and employee benefits as the employee would normally receive if using accrued vacation leave or sick leave.
- C. All salary and wage payments made to employees while on leave transferred under these rules will be made by the state agency, higher education institution, school district or educational service district employing the person receiving the leave.
- D. Where Employers have approved the transfer of leave by an employee of one (1) state agency, higher education institution, school district or educational service district to an employee of another state agency, higher education institution, school district or educational service district, the state agencies, higher education institutions, school districts or educational service districts involved will arrange for the transfer of funds and credit for the appropriate value of leave in accordance with Office of Financial Management policies, regulations, and procedures.
- E. Leave transferred under this Section will not be used in any calculation to determine a state agency's, higher education institution's, school district's or educational service district's allocation of full-time equivalent staff positions.
- F. Shared leave no longer needed or will not be needed at a future time in connection with the original injury or illness or for any other qualifying condition by the recipient, as determined by the Employer, will be returned

to the donor(s). Unused leave may not be returned until one of the following occurs:

1. The Employer receives a statement from the employee's doctor verifying whether the employee's injury or illness is resolved; or
 2. The employee is released to full time employment, has not received additional medical treatment for their current conditions or any other qualifying condition for at least six (6) months, and the employee's doctor has declined, in writing, the employee's request for a statement indicating the employee's condition has been resolved.
- G. The remaining shared leave is to be divided on a pro rata basis among the donors and reinstated to the respective donors' appropriate leave balances based upon each employee's current salary rate at the time of the reversion. The shared leave returned will be prorated back based on the donor's original donation.
- H. Unused shared leave may not be cashed out but will be returned to the donors per Subsection 13.5 F, above.
- I. An employee who uses leave that is transferred under this Section will not be required to repay the value of the leave that they used.

13.6 If an employee later has a need to use shared leave due to the same condition listed in their previously approved request, the Employer must approve a new shared leave request for the employee.

ARTICLE 14

UNIFORMED SERVICE SHARED LEAVE POOL

14.1 Purpose

The uniformed service shared leave pool was created so that state employees who are called to service in the uniformed services will be able to maintain a level of compensation and employee benefits consistent with the amount they would have received had they remained in active state service. The pool allows employees to donate leave to be used as shared leave to fellow state employees called to service in the uniformed services. Employee participation will be voluntary at all times. The Military Department, and the Office of Financial Management/State Human Resources will administer the pool.

14.2 Definitions

For purposes of this Article only, the following definitions apply:

- A. "Employee" means any employee who is entitled to accrue sick leave or vacation leave and for whom accurate leave records are maintained.

- B. “Military salary” includes base, specialty and other pay, but does not include allowances such as the basic allowance for housing.
- C. “Monthly salary” includes monthly salary, special pay and shift differential, or the monthly equivalent for hourly employees. “Monthly salary” does not include overtime pay, callback pay, standby pay or performance bonuses.
- D. “Service in the uniformed services” means the performance of duty on a voluntary or involuntary basis in a uniformed service under competent authority and includes active duty, active duty for training, initial active duty for training, inactive duty training, full-time national guard duty including state-ordered active duty, and a period for which a person is absent from a position of employment for the purpose of an examination to determine the fitness of the person to perform any such duty.
- E. “Uniformed services” means the armed forces, the army national guard, and the air national guard of any state, territory, commonwealth, possession, or district when engaged in active duty for training, inactive duty for training, full-time national guard duty, or state active duty, the commissioned corps of the public health service, the coast guard and any other category of persons designated by the President of the United States in time of war or national emergency.

14.3 Participation

- A. An employee may be eligible to receive leave from the uniformed service shared leave pool under the following conditions:
 - 1. The employee is entitled to accrue vacation leave, sick leave, or a personal holiday.
 - 2. The employee has been called to service in the uniformed services.
 - 3. The call to service has caused, or is likely to cause, the employee to go on leave without pay status or terminate state employment.
 - 4. The employee’s absence and the use of shared leave are justified.
 - 5. The employee has depleted or will shortly deplete their annual leave and paid military leave allowed under [RCW 38.40.060](#).
 - 6. The employee has followed the Employer’s policy regarding military leave.
- B. An employee may donate vacation leave, sick leave, or all or part of a personal holiday to the uniformed service shared leave pool under the following conditions:

1. The donating employee may donate any amount of vacation leave, provided the donation does not cause the employee's vacation leave balance to fall below eighty (80) hours. For part-time employees, requirements for vacation leave balances will be prorated.
2. The donating employee may donate any specified amount of sick leave, provided the donation does not cause the employee's sick leave balance to fall below one hundred seventy-six (176) hours after the transfer.
3. The donating employee may donate all or part of a personal holiday.

14.4 Process

- A. Employees requesting to donate to or receive leave from the uniformed service shared leave pool must follow their Employer's policies and procedures addressing uniformed service shared leave.
- B. Employees requesting to receive leave from the uniformed service shared leave pool must also comply with the Military Department procedures for requesting and receiving leave from the uniformed service shared leave pool. Employees requesting leave from the uniformed shared leave pool should provide the college/district with an earnings statement verifying military salary and orders of service, most current state leave and earnings statement, a completed uniformed service shared leave pool recipient request form, and notification of any change. The employee must also provide copies of earnings statements and orders of service when requested by the Military Department.
- C. Shared leave may not be granted unless the pool has a sufficient balance to fund the requested leave for the expected term of service.
- D. Shared leave, in combination with military salary, will not exceed the level of the employee's state monthly salary. Up to eight (8) hours per month of shared leave may be withdrawn and used to continue coverage under the Public Employees' Benefit Board, regardless of the employee's monthly salary and military salary.
- E. The receiving employee continues to be classified as a state employee and receives the same treatment in respect to salary, wages, and employee benefits as the employee would normally receive if using accrued vacation or sick leave.
- F. The Employer will investigate any alleged abuse of the uniformed service shared leave pool and on a finding of wrongdoing, the employee may be required to repay all of the shared leave received from the pool.

14.5 This Article is not subject to the grievance procedure.

ARTICLE 15

FAMILY AND MEDICAL LEAVE

- 15.1** A. Consistent with the federal Family and Medical Leave Act of 1993 (FMLA) and any amendments thereto and the Washington state Family Leave Act of 2006 (WFLA), an employee who has worked for the state for at least twelve (12) months and for at least one thousand two hundred fifty (1,250) hours during the twelve (12) months prior to the requested leave is entitled to up to twelve (12) workweeks of family medical leave in a twelve (12) month period for one or more of the following reasons 1 through 4:
1. Parental leave for the birth and to care for a newborn child, or placement for adoption or foster care of a child and to care for that child.
 2. Personal medical leave due to the employee's own serious health condition that requires the employee's absence from work.
 3. Family medical leave to care for a spouse, son, daughter, parent or state registered domestic partner as defined by [RCWs 26.60.020](#) and [26.60.030](#) who suffers from a serious health condition that requires on-site care or supervision by the employee. Because the FMLA does not recognize state registered domestic partners, an absence to care for an employee's state registered domestic partner in accordance with the WFLA will not be counted towards the twelve (12) workweeks of FMLA.
 4. Family medical leave for a qualifying exigency when the employee's spouse, child of any age or parent is on active duty or on call to active duty status of the Armed Forces, Reserves or National Guard for deployment to a foreign country.
- Qualifying exigencies include attending certain military events, arranging for alternate childcare, addressing certain financial and legal arrangements, attending certain counseling sessions, rest and recuperation, and attending post-deployment reintegration briefings. In addition, the Employer and the employee may agree that other events which arise out of the covered military member's active duty or call to active duty status qualify as an exigency, provided both agree to the timing and duration of the leave.
- B. Military Caregiver Leave will be provided to an eligible employee who is the spouse, child of any age, parent or next of kin of a covered service member to take up to twenty-six (26) workweeks of leave in a single twelve (12) month period to care for the covered service member or veteran who is suffering from a serious illness or injury incurred in the line of duty.

During the single twelve (12) month period during which Military Caregiver Leave is taken, the employee may only take a combined total of twenty-six (26) workweeks of leave for Military Caregiver Leave and leave taken for other FMLA qualifying reasons.

The single twelve (12) month period to care for a covered servicemember or veteran begins on the first day the employee takes leave for this reason and ends twelve (12) months later, regardless of the twelve (12) month period established for other types of FMLA leave.

- C. Entitlement to family medical leave for the care of a newborn child or newly adopted or foster child ends twelve (12) months from the date of birth or the placement of the foster or adopted child.
 - D. The one thousand two hundred fifty (1,250) hour eligibility requirement noted above does not count paid time off such as time used as vacation leave, sick leave, personal holidays, compensatory time off, or shared leave.
- 15.2** The family medical leave entitlement period will be a twelve (12) month period measured forward from the date an employee begins family medical leave. Each time an employee takes family medical leave during the twelve (12) month period, the leave will be subtracted from the twelve (12) workweeks of available leave.
- 15.3** The Employer will continue the employee's existing employer-paid health insurance, life insurance and disability insurance benefits during the period of leave covered by family medical leave. The employee will be required to pay their share of health insurance, life insurance and disability insurance premiums. The Employer may require an employee to exhaust all paid leave prior to using any leave without pay (except for compensable work-related injury or illness), except that the employee will be allowed to use eight (8) hours a month of accrued leave during each month to provide for the continuation of benefits as provided for by the Public Employees Benefit Board.
- 15.4** The Employer has the authority to designate absences that meet the criteria of the family medical leave.
- A. For events qualifying under FMLA described in Section 15.1 (excluding compensable work related illness of injury and compensatory time), family medical leave runs concurrently with, not in addition to, any paid or unpaid leave.

Any employee who has absences due to work related illness or injury covered by workers compensation and who meets the eligibility requirements listed in Section 15.1, may request that family medical leave run concurrently at any time during the absence.
 - B. An employee using paid leave during a family medical leave qualifying event must follow the notice and certification requirements relating to

family medical leave usage in addition to any notice requirements relating to the paid leave.

15.5 Parental and Pregnancy Disability Leave

- A. Parental leave will be granted to the employee for the purpose of bonding with their newborn, adoptive or foster child. Parental leave may extend up to six (6) months, including time covered by the family medical leave, during the first year after the child's birth or placement. Leave beyond the period covered by family medical leave and pregnancy disability may only be denied by the Employer due to operational necessity. Such denial may be grieved beginning at the top internal step of the grievance procedure in [Article 30](#).
- B. Parental leave may be a combination of the employee's accrued vacation leave, sick leave, personal holiday, compensatory time, or leave without pay. Parental leave may be taken on an intermittent or reduced schedule basis in accordance with [Subsection 15.5 A](#).
- C. Pregnancy disability leave will be granted for the period of time an employee is sick or temporarily disabled because of pregnancy and/or childbirth and will be in addition to any leave granted under family medical leave or Washington state family leave laws.

15.6 The Employer may require certification from the employee's, family member's, or covered servicemember's health care provider for the purpose of qualifying for family medical leave.

15.7 Personal medical leave, serious health condition leave, or serious injury or illness leave covered by family medical leave may be taken intermittently or on a reduced schedule basis when certified as medically necessary. Employees must make reasonable efforts to schedule leave for planned medical treatment so as not to unduly disrupt the Employer's operations. Leave due to qualifying exigencies may also be taken on an intermittent basis.

15.8 Upon returning to work after the employee's own family medical leave qualifying illness, the employee may be required to provide a fitness for duty certificate from a health care provider.

15.9 The employee will provide the Employer with not less than thirty (30) days' notice before family medical leave is to begin. If the need for the leave is unforeseeable thirty (30) days in advance, then the employee will provide such notice as is reasonable and practicable.

15.10 An employee returning from family medical leave will have return rights in accordance with FMLA and WFLA.

- 15.11** Both parties agree that nothing in this Agreement will prevent an employee from filing a complaint regarding FMLA with the Department of Labor or regarding the WFLA with the Department of Labor and Industries.
- 15.12** Definitions used in this Article will be in accordance with the FMLA and WFLA. The parties recognize that the Department of Labor is working on further defining the amendments to FMLA. The Employer and the employees will comply with existing and any adopted federal FMLA regulations and/or interpretations.

ARTICLE 16

WORK-RELATED INJURY OR ILLNESS

Compensable Work-Related Injury or Illness Leave

An employee who sustains a work-related illness or injury that is compensable under the state workers' compensation law may select time-loss compensation exclusively or leave payments in addition to time-loss compensation. Employees who take sick leave, vacation leave or compensatory time during a period in which they receive time-loss compensation will receive full sick leave, vacation leave or compensatory time pay in addition to any time-loss payments. Notwithstanding Section 19.1 of, the Employer may separate an employee in accordance with [Article 34](#), Reasonable Accommodation and Disability Separation.

ARTICLE 17

SUSPENDED OPERATIONS

- 17.1** If the Chief Executive Officer or designee of the college/district determines that the public health, property or safety is jeopardized and it is advisable due to emergency conditions to suspend the operation of all or any portion of the college/district, the following will govern employees:
- A. Employees scheduled and not required to work during a late start, an early closure or total suspended operations will have no loss in pay for all late starts, early closures and the first day of total suspended operations. Employees on preapproved leave will not have their leave reversed upon notice of suspended operations.
 - B. The following options will be made available to the affected employees who are not required to work for the balance of the total suspended operations:
 - 1. The employee(s) is/are able to be reassigned to a similar position at a location within a reasonable driving distance from the non-operational location during the suspended operation, at the Employer's discretion:
 - 2. Vacation leave;
 - 3. Personal holiday;

4. Personal leave;
 5. Accrued compensatory time (where applicable);
 6. Sick leave;
 7. Leave without pay; or
 8. Employee-requested schedule changes in accordance with Subsections 7.3 B.4 and 7.9 F and G.
- C. The Employer will identify the services required during late starts, early closures and total suspended operations and notify employees required to work in accordance with the Employer's suspended operations procedures. Upon request, the Human Resources Office will make the suspended operations written procedures available to an employee.
- D. Only employees who are required to work during late starts, early closures and total suspended operations will receive one and one-half (1-1/2) times their regular pay for work performed during the suspended operations. In addition, employees who are required to physically report to the college/district grounds to work for the first full day of suspended operations will receive their regular rate of pay plus one and one-half times their pay for the time worked that day only.
- E. Employees not receiving callback, who are required to work during late starts, early closures and total suspended operations will receive a minimum of two (2) hours of pay for each day worked.
- F. Any overtime worked during suspended operations will be compensated according to [Article 8](#), Overtime, of this Agreement.
- G. During suspended operations when there are unsafe driving conditions or other hazards, the Chief Executive Officer or designee may allow off duty employees to remain at the college/district.
- 17.2** The options listed in Subsection 17.1 B, above, will be made available to employees who report to work late, leave work early or are unable to report to work due to severe inclement weather. In addition, employees may use sick leave for childcare emergencies, if applicable, per Subsection 12.2D.
- 17.3** If a work location is fully operational but an employee is unable to report to work or remain at work because of severe inclement weather, conditions caused by severe inclement weather or natural disaster, the employee's leave will be charged in the following order:
- A. Any earned compensatory time or previously accumulated exchange time.

- B. Any accrued vacation leave.
- C. Any accrued sick leave, up to a maximum of three (3) days in any calendar year.
- D. Leave without pay.

Although the types of paid leave will be used in the order listed above, and each type of paid leave will be exhausted before the next is used, employees will be permitted to use leave without pay or their personal holiday rather than vacation or sick leave at their request.

- 17.4** Employees who report to work late because of severe inclement weather, conditions caused by severe inclement weather or natural disaster may be allowed up to one (1) hour of paid time for the late arrival. Such requests will not be unreasonably denied.

ARTICLE 18

MISCELLANEOUS PAID LEAVES

18.1 Bereavement Leave

- A. Up to five (5) days of paid bereavement leave will be granted for the death of any family member or household member that requires the employee's absence from work. Family members are defined for this purpose as mother, father, stepmother, stepfather, sister, brother, mother-in-law, father-in-law, domestic partner's mother, domestic partner's father, spouse, domestic partner, grandparent, grandchild, son, daughter, stepchild, and a child in the custody of and residing in the home of an employee.
- B. Sick leave may be used for the death of a family member per [Subsection 12.2C](#). In addition, the Employer may approve an employee's request to use compensatory time, vacation leave, personal holiday, leave without pay, or personal leave for the purposes of bereavement and in accordance with this Agreement.

18.2 Jury Duty Leave

Leave of absence with pay will be granted to employees for jury duty. An employee will be allowed to retain any compensation paid to them for their jury duty service. An employee will inform the Employer when notified of a jury summons and will cooperate in requesting a postponement of service if warranted by business demands. An employee whose work shift is other than a day shift will be considered to have worked a full work shift for each workday during the period of jury duty. If a day shift employee is released from jury duty and there are more than two (2) hours remaining on their work shift, the employee will call their supervisor and may be required to return to work.

18.3 Witness/Subpoena

Employees will promptly inform the Employer when they receive a subpoena. A subpoenaed employee will receive paid leave to appear as a witness in court or an administrative hearing during scheduled work time, except as provided in Subsection 40.4 A.1.a, which may impact their work schedule, unless they:

- A. Is a party to the matter and is not represented by the Attorney General's Office of the State of Washington, or
- B. Has an economic interest in the matter.

Nothing in this Section will preclude an employee from receiving pay to appear in court or an administrative hearing on behalf of the Employer.

18.4 Interviews

- A. Positions with the Employee's College
Paid leave will be granted for the purposes of taking an examination or interviewing for positions with the employee's college. Employee-requested schedule changes may be granted in accordance with [Article 7](#), Hours of Work, when taking an examination or interviewing.
- B. Positions with the Community College District, other State Higher Education Institutions or State Agencies
With prior notice, paid leave of up to four (4) hours per fiscal year will be granted for travel, taking an examination and interviews with the community college district, other state higher education institutions or state agencies provided the absence of the employee does not create significant or unusual coverage issues. Employee-requested schedule changes may be granted in accordance with [Article 7](#), Hours of Work, when traveling, taking an examination or interviewing.

18.5 Military Leave

In accordance with [RCW 38.40.060](#), employees will be entitled to military leave with pay not to exceed twenty-one (21) working days during each year, beginning October 1st and ending the following September 30th, in order to report for required military duty, training or drills including those in the National Guard or state active status. Military leave will be in addition to any vacation or sick leave to which the employee might otherwise be entitled and will not involve any loss of privileges or pay. An employee will only be charged military leave for days that they are scheduled to work.

18.6 Life-Giving Procedures

When approved, employees will be granted paid leave, not to exceed five (5) days in a two (2) year period, as needed for the purpose of participating in life-giving procedures. A "life-giving procedure" is defined as a medically-supervised procedure involving the testing, sampling, or donation of blood, platelets, organs, fluids, tissues, and other human body components for the purposes of donation,

without compensation, to a person or organization for medically necessary treatments. Employees will provide reasonable advance notice before taking such leave and will provide written proof from an accredited medical institution, physician or other medical professional that the employee participated in a life-giving procedure. Colleges/districts may take into account program and staffing replacement requirements in the scheduling of leave for life-giving procedures.

18.7 Personal Leave

- A. An employee may choose one (1) workday as a personal leave day each fiscal year during the life of this Agreement if the employee has been continuously employed by the college/district for more than four (4) months.
- B. An employee may choose one (1) additional personal leave day in the first fiscal year of this Agreement. The provision for the additional personal leave day expires on June 30, 2018. If an employee is unable to use their additional personal leave day by June 30, 2018 they may request to carry over and use the additional personal leave day until December 31, 2018.
- C. The college/district will release the employee from work on the day selected for personal leave if:
 - 1. The employee has given at least fourteen (14) calendar days' written notice to the supervisor. However, the supervisor has the discretion to allow a shorter notice period.
 - 2. The number of employees choosing a specific day off allows a college/district to continue its work efficiently and not incur overtime.
 - 3. The leave does not conflict with the business needs of the Employer.
 - 4. For positions requiring backfill, the release from duty will not cause an increase in costs due to the need to provide coverage for the employee's absence.
- D. Personal leave may not be carried over from one fiscal year to the next except as provided in Subsection 18.7 B above.
- E. The pay of an employee's personal leave day is equivalent to the employee's work shift on the day selected for the personal leave day absence.
- F. Upon request, an employee will be approved to use part or all of their personal leave day for:
 - 1. The care of family members as required by the Family Care Act, [WAC 296-130](#);

2. Leave as required by the Military Family Leave Act, [RCW 49.77](#) and in accordance with [Section 19.14](#); or
3. Leave as required by the Domestic Violence Leave Act, [RCW 49.76](#).
4. Any remaining portions of personal leave day must be taken as one (1) absence, not to exceed the work shift on the day of the absence.

18.8 The Employer will not be responsible for per diem, travel expenses or overtime under this Article.

ARTICLE 19

LEAVE WITHOUT PAY

19.1 Leave without pay will be granted for the following reasons:

- A. Family and Medical Leave ([Article 15](#));
- B. Compensable work-related injury or illness leave ([Article 16](#));
- C. Military leave;
- D. Cyclic employment;
- E. Volunteer firefighting leave
- F. Military family leave; or
- G. Domestic violence leave.

19.2 Unpaid Holidays for Reason of Faith or Conscience

- A. Leave without pay will be granted for up to two (2) workdays per calendar year for a reason of faith or conscience or an organized activity conducted under the auspices of a religious denomination, church, or religious organization. Leave without pay may only be denied if the employee's absence would impose an undue hardship on the Employer as defined by [WAC 82-56](#) or the employee is necessary to maintain public safety.
- B. The employer will allow an employee to use compensatory time, exchange time, personal holiday or vacation leave in lieu of leave without pay. All requests to use compensatory time, exchange time, personal holiday or vacation leave requests must indicate the leave is being used in lieu of leave without pay for a reason of faith or conscience. An employee's personal holiday must be used in full workday increments.
- C. An employee's seniority date, probationary period or trial service period will not be affected by leave without pay taken for a reason of faith or conscience.

- D. Employees will only be required to identify that the request for leave is for a reason of faith or conscience or an organized activity conducted under the auspices of a religious denomination, church, or religious organization.

19.3 Leave without pay may be granted for the following reasons:

- A. Educational leave;
- B. Child or elder care emergencies;
- C. Governmental service leave;
- D. Citizen volunteer or community service leave;
- E. Conditions applicable for leave with pay;
- F. Union Rights and Activities ([Article 40](#));
- G. Formal collective bargaining leave; or
- H. As otherwise provided for in this Agreement.

19.4 Limitations

- A. Leave without pay will be no more than twelve (12) months in any consecutive five (5) year period, except for:
 - 1. Compensable work-related injury or illness leave;
 - 2. Educational leave;
 - 3. Governmental service leave;
 - 4. Military leave;
 - 5. Cyclic employment leave;
 - 6. Leave for serious health condition taken under the provisions of [Article 15](#), Family and Medical Leave;
 - 7. Leave taken voluntarily to reduce the effect of a layoff;
 - 8. Leave authorized in advance by an appointing authority as part of a plan to reasonably accommodate a person of disability;
 - 9. Leave to participate in union activities;
 - 10. Volunteer firefighting leave; or
 - 11. Domestic violence leave.
- B. Any employee who is on leave without pay for more than twelve (12) months in any consecutive five (5) year period for reasons not listed in A above will be considered to have resigned their position as provided for in [Article 27, Resignation and Abandonment](#).

19.5 Returning Employee Rights

Employees returning from authorized leave without pay will be employed in the same position or in another position in the same job classification, as determined by the Employer, provided that such reemployment is not in conflict with other articles in this Agreement. The employee and the Employer may enter into a written agreement regarding return rights at the commencement of the leave.

19.6 Military Leave

In addition to twenty-one (21) working days of paid leave granted to employees for required military duty, training or drills, including those in the National Guard, or state active status, unpaid military leave will be granted in accordance with [RCW 38.40.060](#) and applicable federal law. Employees on military leave will be reinstated as provided in [RCW 73.16](#) and applicable federal law.

19.7 Educational Leave

Leave without pay may be granted for educational leave for the duration of actual attendance in an educational program.

19.8 Child or Elder Care Emergencies

Leave without pay, compensatory time or paid leave may be granted for child or elder care emergencies.

19.9 Cyclic Employment Leave

Leave without pay will be granted to cyclic year employees during their off season.

19.10 Governmental Service Leave

Leave without pay may be granted for government service in the public interest, including but not limited to the U.S. Public Health Service or Peace Corps leave.

19.11 Citizen Volunteer or Community Service Leave

Leave without pay may be granted for community volunteerism or service.

19.12 Formal Collective Bargaining Leave

Leave without pay may be granted to participate in formal collective bargaining sessions authorized by [RCW 41.80](#).

19.13 Volunteer Firefighting Leave

Leave without pay will be granted when an employee who is a volunteer firefighter is called to duty to respond to a fire, natural disaster or medical emergency.

19.14 Military Family Leave

In accordance with the Military Family Leave Act, [RCW 49.77](#), leave without pay will be granted to an employee whose spouse or state registered domestic partner as defined by [RCWs 26.60.020](#) and [26.60.030](#) is on leave from deployment or before and up to deployment, during a period of military conflict. Use of leave without pay, compensatory time, vacation leave, sick leave, personal leave and all or part of a personal holiday is limited to a combined maximum of fifteen (15) working days per deployment. Employees must provide the Employer with five

(5) business days' notice after receipt of official notice that the employee's spouse or state registered domestic partner as defined by [RCWs 26.60.020](#) and [26.60.030](#) will be on leave or of an impending call to active duty.

19.15 Domestic Violence Leave

In accordance with the Domestic Violence Leave Act, [RCW 49.76](#), leave without pay, including intermittent leave, will be granted to an employee who is a victim of domestic violence, sexual assault or stalking. Family members of a victim of domestic violence, sexual assault or stalking will be granted leave without pay to help the victim obtain treatment or seek help. Family member for the purpose of domestic violence leave includes child, spouse, state registered domestic partner, as defined by [RCWs 26.60.020](#) and [26.60.030](#), parent, parent-in law, grandparent or a person the employee is dating. The Employer may require verification from the employee requesting leave.

19.16 Requests for leave without pay will be submitted in writing. The Employer will approve or deny leave without pay requests, in writing, within fourteen (14) calendar days when practicable and will include the reason for denial.

ARTICLE 20 SAFETY AND HEALTH

20.1 The Employer, employee and Union have a significant responsibility for workplace safety and health.

- A. The Employer will provide a work environment in accordance with safety and health standards established by the Washington Industrial Safety and Health Act (WISHA).
- B. Employees will comply with all safety and health practices and standards established by the Employer.
- C. The Employer and the employees will contribute to a healthy workplace including not knowingly exposing co-workers, students and the public to conditions that would jeopardize their health or the health of others. The Employer may direct employees to use leave in accordance with [Article 12](#), Sick Leave, when employees self-report contagious health conditions.
- D. The Union will work cooperatively with the Employer on safety and health related matters and encourage employees to work in a safe manner.

20.2 Employees will take an active role in creating a safe and healthy workplace by reporting immediate safety issues to their supervisor(s), following the chain of command, and other safety issues to their safety committee and/or safety officer for review and action, as necessary. All parties will comply with [WAC 296-360-150](#) regarding unsafe work assignments. The Employer will address reported unsafe working conditions and take appropriate action.

- 20.3** The Employer will determine and provide the required safety devices, personal protective equipment and apparel, which employees will wear and/or use. The Employer will provide employees with orientation and/or training to perform their jobs safely. In addition, if necessary, training will be provided to employees on the safe operation of equipment prior to use.
- 20.4** Each Employer will form joint safety committees, in accordance with WISHA requirements, at each work location where there are eleven (11) or more employees. Meetings will be conducted in accordance with [WAC 296-800-13020](#). Committee recommendations will be forwarded to the appropriate appointing authority for review and action, as necessary. Employee participation in joint safety committee meetings held during the employee's work time will be considered time worked. Employees may request work schedule adjustments to participate. No overtime or compensatory time will be paid as a result of participation in joint safety committee meetings held during the employee's non-work hours.
- 20.5** The Employer encourages employee wellness. The Employer will provide employees access to wellness facilities and resources consistent with other employee groups. Employees will not pay higher rates than other employee groups for access to wellness facilities or resources. Employee-requested schedule changes may be granted in accordance with [Article 7](#), Hours of Work for participation in wellness activities.
- 20.6 Ergonomic Assessments**
At the request of the employee, the Employer will ensure that an ergonomic assessment of the employee's work station is completed by a person trained to conduct ergonomic assessments. Solutions to identified issues/concerns will be implemented within available resources.
- 20.7** At least once every two years, the Employer will provide Emergency Preparedness training, which will include how to respond in the event of an "active shooter."

ARTICLE 21

UNIFORMS, TOOLS AND EQUIPMENT

- 21.1 Uniforms**
The Employer may require employees to wear uniforms. Where required, the Employer will determine and provide the uniform or an equivalent clothing allowance. The Employer will continue its current practices regarding the provision and maintenance of required uniforms and specialized clothing and footwear. Substantive changes (such as color, style, etc.) to current employer-required uniforms will be discussed at a Union Management Communication Committee (UMCC) meeting.
- 21.2 Tools and Equipment**
As established by current practices, the Employer may determine and provide necessary tools, tool allowance, equipment and foul weather gear. The Employer

will repair or replace employer-provided tools and equipment if damaged or worn out beyond usefulness in the normal course of business. Employees are accountable for equipment and/or tools assigned to them and will maintain them in a clean and serviceable condition.

- 21.3** The Employer will make a reasonable effort to provide prior notice to employees when assigning tasks that require clothing other than normal attire.

21.4 Personal Property Reimbursement

Employees may seek reimbursement, in accordance with [RCW 4.92.100](#), for personal property unavoidably damaged or stolen in the proper performance of their duties. Upon request, the Employer will provide the tort claim form to the employee. Employees will be granted work time to complete and submit the claim form.

ARTICLE 22

DRUG AND ALCOHOL FREE WORKPLACE

- 22.1** All employees must report to work in a condition fit to perform their assigned duties unimpaired by alcohol or drugs. Each institution is required to comply with the Drug-Free Schools and Communities Act (DFSCA) and the Drug-Free Schools and Campuses Regulations in order to be eligible for federal funding.

22.2 Possession of Alcohol and Illegal Drugs

Employees may not use or possess alcohol and/or marijuana while on duty, except when authorized by Employer policy. The possession or use of illegal drugs or marijuana is strictly prohibited. Marijuana is still an illegal controlled substance under federal law.

22.3 Prescription and Over-the-Counter Medications

Employees taking physician-prescribed or over-the-counter medications, if there is a substantial likelihood that such medication will affect job safety, must notify their supervisor or other designated official of the fact that they are taking a medication and the side effects of the medication.

22.4 Drug and Alcohol Testing – Safety-Sensitive Functions

- A. Employees required to have a Commercial Driver's License (CDL) are subject to pre-employment, post-accident, random and reasonable suspicion testing in accordance with the U.S. Department of Transportation rules, Coast Guard Regulations (46 CFR Part 16) or the Federal Omnibus Transportation Employee Testing Act of 1991. The testing will be conducted in accordance with current Employer policy.
- B. In addition, employees who perform other safety-sensitive functions are subject to pre-employment, post-accident, post-firearm shooting incidents and reasonable suspicion testing. The testing will be conducted in accordance with Employer policy. For the purposes of this Article,

employees who perform other safety-sensitive functions are those positions where an employee is issued a firearm and those licensed health care professionals who administer or dispense medications as a part of their job duties.

22.5 Reasonable Suspicion Testing – All Employees Performing Safety Sensitive Functions

- A. Reasonable suspicion testing for alcohol or controlled substances may be directed by the Employer for any employee performing safety sensitive functions when there is reason to suspect that alcohol or controlled substance use may be adversely affecting the employee's job performance or that the employee may present a danger to the physical safety of the employee or another.
- B. Specific objective grounds must be stated in writing that support the reasonable suspicion. Examples of specific objective grounds include but are not limited to:
 - 1. Physical symptoms consistent with controlled substance and/or alcohol use;
 - 2. Evidence or observation of controlled substance or alcohol use, possession, sale, or delivery; or
 - 3. The occurrence of an accident(s) where a trained manager, supervisor or lead worker suspects controlled substance/alcohol use may have been a factor.
- C. Referral
Referral for testing will be made on the basis of specific objective grounds documented by a supervisor or manager who has attended the training on detecting the signs/symptoms of being affected by controlled substances/alcohol and verified by another trained supervisor or manager.

22.6 Post-Accident Testing – All Employees

Post-accident drug and alcohol testing may be conducted by the Employer for any employee when a work-related incident has occurred involving death, serious bodily injury or significant property/environmental damage, or the potential for death, serious bodily injury, or significant property/environmental damage, and when the employee's action(s) or inaction(s) either contributed to the incident or cannot be completely discounted as a contributing factor. Referral for post-accident testing will be made in accordance with [Subsection 22.5 C](#), above.

22.7 Testing

Employees must submit to alcohol and/or controlled substance testing when required by the Employer, in accordance with [Sections 22.4, 22.5](#) and [22.6](#), above. A refusal to test is considered the same as a positive test. When an employee is referred for testing, they will be removed immediately from duty and transported

to the collection site. The cost of testing, including the employee's salary, will be paid by the Employer.

Testing will be conducted in such a way to ensure maximum accuracy and reliability by using the techniques, chain of custody procedures, equipment and laboratory facilities, which have been approved by the U.S. Department of Health and Human Services. An employee notified of a positive controlled substance or alcohol test result may request an independent test of their split sample at the employee's expense. If the test result is negative, the Employer will reimburse the employee for the cost of the split sample test.

An employee who has a positive alcohol test and/or a positive controlled substance test may be subject to disciplinary action, up to and including dismissal, based on the incident that prompted the testing, including a violation of the drug and alcohol free work place rules.

22.8 Training

Training will be made available to managers, supervisors and shop stewards. Attendance at training will be considered time worked. The training will include:

- A. The elements of the Employer's Drug and Alcohol Free Workplace Program;
- B. The effects of drugs and alcohol in the workplace;
- C. Behavioral symptoms of being affected by controlled substances and/or alcohol; and
- D. Rehabilitation services available.

ARTICLE 23 TRAVEL

Employees required to travel in order to perform their duties will be reimbursed for any authorized travel expenses (e.g., mileage and/or per diem), in accordance with the regulations established by the Office of Financial Management and college/district policy.

ARTICLE 24 COMMUTE TRIP REDUCTION AND PARKING

- 24.1** The Employer will continue to encourage but not require employees to use alternate means of transportation to commute to and from work consistent with the Commute Trip Reduction (CTR) law and the needs of the college/district community.
- 24.2** The Employer and the Union recognize the value of compressed workweeks, flextime arrangements and telecommuting/telework.

- 24.3** Employees will continue to be eligible to park in designated college parking areas in accordance with Employer policies. The Employer may establish and charge parking fees, assess fines for violations of motor vehicle and parking regulations, order the removal of vehicles parked in violation of regulations at the expense of the violator, and seek collection of any unpaid fines. The Employer will maintain current practices regarding non-motorized vehicles.
- 24.4** In the event another college/district employee or group of college/district employees working at the same location, not covered by this Agreement, is permitted to purchase employee-parking permits at a lower rate, the lower rate will automatically be applied to employees covered by this Agreement at that location.
- 24.5 Qualified Pre-Tax Transportation Benefits Plan**
- A. The Employer agrees to maintain the current qualified pre-tax transportation benefits plan that allows eligible employees to pay for qualified parking and/or public transit on a pre-tax basis as permitted by federal law or regulation.
- B. If the Employer does not currently have a qualified pre-tax transportation plan, the Employer will consider implementation of a qualified pre-tax transportation benefits plan.

ARTICLE 25

LICENSURE AND CERTIFICATION

- 25.1** The Employer will continue its current practices related to licensure and certification or comply with 25.2, 25.3 and 25.4 below, whichever provides the greater benefit to the employee.
- 25.2 Conditions of Employment**
- When a license and/or certification is required as a part of the qualifications for a position prior to the appointment of an employee into the affected position, the employee will be responsible for the initial cost of the license and/or certification. Thereafter, the employee will be responsible for maintaining the license and/or certification and for all renewal costs.
- 25.3 Outside Entity Requirements**
- When an outside entity, (e.g., by state regulation or local ordinance), requires a new license and/or certification following the appointment of the employee into the affected position, the Employer will reimburse the employee for the initial cost of the new license and/or certification. Thereafter, the employee will be responsible for maintaining the license and/or certification and for all renewal costs.
- 25.4 Employer Convenience**
- When a license and/or certification is not required by an outside entity and the Employer, for its own convenience, requires a new license and/or certification following the appointment of the employee into the affected position, the Employer

will reimburse the employee for the initial cost of the new license and/or certification. Thereafter, the Employer will continue to pay for maintaining the license and/or certification and for all renewal costs.

- 25.5** Employees will notify their appointing authority or designee if their work-related license and/or certification has expired, or has been restricted, revoked or suspended within twenty-four (24) hours of expiration, restriction, revocation or suspension, or prior to their next scheduled shift, whichever occurs first.

25.6 Continuing Education Units

Employees in positions that require licensures or certifications with Continuing Education Unit (CEU) requirements will be allowed to do so on work time and at the Employer's expense, based on documentation from the licensure or certification provider. This provision does not apply to the Washington State driver's license.

ARTICLE 26

VOLUNTEERS AND STUDENT WORKERS

The Employer will utilize volunteers and student workers only to the extent they supplement and do not supplant bargaining unit employees. Volunteers and student workers will not supervise bargaining unit employees.

ARTICLE 27

RESIGNATION AND ABANDONMENT

27.1 Voluntary Resignation

The Employer may permit an employee to withdraw their resignation at any time prior to the effective date.

27.2 Unauthorized Absence/Abandonment

When an employee has been absent without authorized leave and has failed to contact the Employer for a period of three (3) consecutive days, the employee is presumed to have abandoned their position. The Employer will make at least two (2) attempts to contact the employee to determine the cause of the absence. Each attempt to contact will include calling the employee at their contact phone number and their emergency contacts on file with the Employer. The Employer may also request a welfare check.

27.3 Notice of Separation

When an employee's abandonment is presumed in accordance with [Section 27.2](#) above, the Employer will separate the employee by sending a separation notice to the employee by certified mail to the last known address of the employee. Such notice will include information regarding eligibility for continuation of medical benefits.

27.4 Petition for Reinstatement

An employee who has received a separation notice in accordance with [Section 27.3](#), above, may petition the Employer in writing to consider reinstatement. The employee must provide proof that the absence was involuntary or unavoidable. The petition must be received by the Employer or postmarked within seven (7) calendar days after the separation notice was deposited in the United States mail.

27.5 Grievability

Denial of a petition for reinstatement is grievable. The grievance may not be based on information other than that shared with the Employer at the time of the petition for reinstatement.

ARTICLE 28 PRIVACY AND OFF-DUTY CONDUCT

28.1 Employees have the right to confidentiality related to personal information and personnel issues to the extent provided/allowed by law. The Employer, the Union and the employees will take appropriate steps to maintain such confidentiality.

28.2 The off-duty activities of an employee may be grounds for disciplinary action if said activities are a conflict of interest as set forth in [RCW 42.52](#), are detrimental to the employee's work performance or the program of the college/district, or otherwise constitutes just cause. An employee will report all arrests and any court-imposed sanctions or conditions that affect their ability to perform assigned duties to the Human Resources Office or appointing authority within twenty-four (24) hours or prior to their scheduled work shift, whichever occurs first.

ARTICLE 29 DISCIPLINE

29.1 The Employer will not discipline any permanent employee without just cause.

29.2 Discipline includes oral and written reprimands, reductions in pay, suspensions, demotions, and discharges. Oral reprimands will be identified as such and, if documented, such documentation will be placed in the supervisor's file only, subject to removal in accordance with Subsection 33.11.

29.3 When disciplining an employee, the Employer will make a reasonable effort to protect the privacy of the employee.

29.4 The Employer has the authority to conduct investigations.

29.5 A. Upon request, an employee has the right to a union representative at an investigatory interview called by the Employer, if the employee reasonably believes discipline could result. An employee may also have a union representative at a pre-disciplinary meeting. If the requested representative is not reasonably available, the employee will select another representative

who is available. An employee seeking representation is responsible for contacting their representative.

- B. During an investigation, employees will answer all appropriate questions truthfully and to the best of the employee's knowledge.
 - C. The role of the union representative in regard to Employer-initiated investigations is to provide assistance and counsel to the employee and not interfere with the Employer's right to conduct the investigation. Every effort will be made to cooperate in the investigation.
 - D. The Employer will notify and advise the employee with updates of the status of the investigation every thirty (30) days until the investigation is complete. Upon notification that the Union is representing the employee for purposes of the investigation the Employer will provide simultaneous notification to the Union.
- 29.6** An employee placed on an alternate assignment during an investigation will not be prohibited from contacting their union steward unless there is a conflict of interest, in which case the employee may contact another union steward. This does not preclude the Employer from restricting an employee's access to the Employer's premises.
- 29.7** Prior to imposing discipline, except oral or written reprimands, the Employer will inform the employee and the union staff representative in writing of the reasons for the contemplated discipline and an explanation of the evidence, copies of written documents relied upon to take the action and the opportunity to view other evidence, if any. This information will be sent to the union staff representative on the same day it is provided to the employee. The employee will be provided an opportunity to respond either at a meeting scheduled by the Employer, or in writing if the employee prefers. A pre-disciplinary meeting with the Employer will be considered time worked.
- 29.8** The Employer will provide an employee with fifteen (15) calendar days' written notice prior to the effective date of a reduction in pay or demotion.
- 29.9** The Employer will normally provide an employee with seven (7) calendar days' written notice prior to the effective date of a discharge. If the Employer fails to provide seven (7) calendar days' notice, the discharge will stand and the employee will be entitled to payment of salary for time the employee would otherwise have been scheduled to work had seven (7) calendar days' notice been given.

However, the Employer may discharge an employee immediately without pay in lieu of the seven (7) calendar days' notice period if, in the Employer's determination, the continued employment of the employee during the notice period would jeopardize the good of the college/district. The Employer will provide the reasons immediate action is necessary in the written notice.

- 29.10** The Employer will provide the Union with a copy of any disciplinary letters.
- 29.11** The Employer has the authority to impose discipline, which is then subject to the grievance procedure set forth in [Article 30](#). Oral reprimands, however, may be processed only through the top internal step of the grievance procedure and cannot be arbitrated.

ARTICLE 30

GRIEVANCE PROCEDURE

- 30.1** The Union and the Employer agree that it is in their best interest to resolve disputes at the earliest opportunity and at the lowest level. Whenever possible, disputes should be resolved informally prior to filing a formal written grievance. To that end, all supervisors and employees are encouraged to engage in free and open discussions about disputes.

30.2 Terms and Requirements

A. Grievance Definition

A grievance is an allegation by an employee or a group of employees that there has been a violation, misapplication, or misinterpretation of this Agreement, which occurred during the term of this Agreement. Disciplinary action may be grieved, subject to the provisions of Section 29.11 of [Article 29](#), Discipline. The term “grievant” as used in this Article includes the term “grievants.”

B. Filing a Grievance

Grievances may be filed by the Union on behalf of an employee or on behalf of a group of employees. The grievance will state the name of the employee or the names of the group of employees. The Union, as exclusive representative, is considered the only representative of the employee in grievance matters and has the right in a grievance to designate the person who will represent the employee on behalf of the Union.

C. Computation of Time

Days are calendar days, and will be counted by excluding the first day and including the last day of timelines. When the last day falls on a Saturday, Sunday or holiday, the last day will be the next day which is not a Saturday, Sunday or holiday. Transmittal of grievances, appeals and responses will be in writing, and timelines will apply to the date of receipt. Documents filed after 5 p.m. on a standard business day, or on a Saturday, Sunday or holiday will be considered received on the next business day.

D. Failure to Meet Timelines

The time limits in this Article must be strictly adhered to unless mutually modified in writing. Failure by the Union to comply with the timelines will result in the automatic withdrawal of the grievance. Failure by the

Employer to comply with the timelines will entitle the Union to move the grievance to the next step of the procedure.

E. Contents

The written grievance must include the following information or it will not be processed:

1. The date of the occurrence giving rise to the grievance or the date the grievant knew or could reasonably have known of the occurrence;
2. The nature of the grievance;
3. The facts upon which it is based;
4. The specific Article and Section of the Agreement violated;
5. The specific remedy requested;
6. The steps taken to informally resolve the grievance; and
7. The name and signature of the union representative.

F. Modifications

No newly alleged violations may be made after the initial written grievance is filed, except by written mutual agreement.

G. Resolution

If the Employer provides the requested remedy or a mutually agreed-upon alternative, the grievance will be considered resolved and may not be moved to the next step.

H. Withdrawal

A grievance may be withdrawn at any time.

I. Resubmission

If terminated, resolved or withdrawn, a grievance cannot be resubmitted.

J. Pay

Paid release time will be provided to employees, grievants and union stewards in accordance with [Article 40](#), Union Rights and Activities.

K. Group Grievances

No more than five (5) grievants will be permitted to attend grievance meetings.

L. Consolidation

Grievances arising out of the same set of facts may be consolidated by written agreement.

- M. Bypass
Any of the steps in this procedure may be bypassed with mutual written consent of the parties involved at the time the bypass is sought.
- N. Discipline
Disciplinary grievances will be initiated at the level at which the disputed action was taken.
- O. Grievance Files
Written grievances and responses will be maintained separately from the employee's personnel file.

30.3 Filing and Processing

- A. Filing
A grievance must be filed within twenty-eight (28) days of the occurrence giving rise to the grievance, or the date the grievant knew or could reasonably have known of the occurrence.

The twenty-eight (28) day period above should be used to attempt to informally resolve the dispute. The union steward or staff representative will indicate when a discussion with the Employer is an attempt to informally resolve a dispute.
- B. Alternative Resolution Methods
Any time during the grievance process, by mutual consent, the parties may use alternative methods to resolve the dispute. If the parties agree to use alternative methods, the time frames in this Article are suspended. If the selected alternative method does not result in a resolution, the Union may return to the grievance process and the time frames resume. Any expenses and fees of alternative methods will be shared equally by the parties.
- C. Processing
The Union and the Employer agree that in-person meetings are preferred at all steps of the grievance process and will make efforts to schedule in-person meetings, if possible.

Step 1: Supervisor, Manager or Designee

If the issue is not resolved informally, the Union may file a written grievance to the supervisor, manager or designee, with a copy to the Human Resources Office, within the twenty-eight (28) day period described in Subsection 30.3 A. The Employer will designate a supervisor, manager or designee who will meet in person or confer by telephone with a union steward and/or staff representative and the grievant within fourteen (14) days of receipt of the grievance, and will respond in writing to the Union within fourteen (14) days after the meeting.

Step 2: Human Resources Office Designee

If the issue is not resolved at Step 1, the Union may move it to Step 2 by filing the written grievance, including a copy of the Step 1 decision, with the Human Resources Office within fourteen (14) days of the Union's receipt of the Step 1 decision. The Human Resources Office will designate who will hear the grievances at step 2, the designee will meet in person or confer by telephone with a union steward or staff representative and the grievant within fourteen (14) calendar days of receipt of the appeal, and will respond in writing to the Union within fourteen (14) days after the meeting.

Step 3: President/Chancellor or Designee

If the grievance is not resolved at Step 2, the Union may move it to Step 3 by filing the written grievance, including a copy of all previous responses, with the President/Chancellor, with a copy to the Human Resources Office, within fourteen (14) days of the Union's receipt of the Step 2 decision. The President/Chancellor or designee will meet in person or confer by telephone with a union steward or staff representative and the grievant within fourteen (14) days of receipt of the appeal, and will respond in writing to the Union within fourteen (14) days after the meeting.

Step 4: Mediation or Pre-Arbitration Review Meetings (PARM)

1. Disciplinary and Disability Separation Grievances (excluding written reprimands)

If the grievance is not resolved at Step 3, the Union may file a request for mediation with the Public Employment Relations Commission (PERC) in accordance with [WAC 391-55-020](#), with a copy to the OFM/State Human Resources/Labor Relations Section (LRS) and the college's/district's Human Resources Office within thirty (30) days of receipt of the Step 3 decision. In addition to all other filing requirements, the request must include a copy of the grievance and all previous responses.

2. Non-Disciplinary and Written Reprimand Grievances (excluding disability separations)

If the grievance is not resolved at Step 3, the Union may request a PARM by filing the written grievance including a copy of all previous responses with the Director of the LRS and the college's/district's Human Resources Office within thirty (30) days of receipt of the Step 3 decision. Within fifteen (15) days of the receipt of all the required information, the LRS will either:

- i. Notify the Union in writing that a PARM will be scheduled with the LRS designee, the college's/district's Human Resources Office representative, and the Union's staff representative to review and attempt to settle the dispute.

OR

- ii. Notify the Union in writing that no PARM will be scheduled.

Within thirty (30) days of the request, a PARM will be scheduled. The meeting will be conducted at a mutually agreeable time.

The proceedings of any mediation or PARM will not be reported or recorded in any manner, except for written agreements reached by the parties during the course of the mediation or PARM. Unless they are independently admissible, statements made by or to the mediator, or by or to any party or other participant in the mediation or PARM, may not be:

- 1. Later introduced as evidence;
- 2. Made known to an arbitrator or hearings examiner at a hearing; and/or
- 3. Construed for any purpose as an admission against interest.

Step 5: Arbitration

If the grievance is not resolved at mediation or a PARM, or the OFM/LRS designee notifies the Union in writing that no PARM will be scheduled, the Union may file a demand for arbitration. The demand to arbitrate the dispute must be filed with the American Arbitration Association (AAA) within thirty (30) days of the mediation session, PARM or receipt of the notice that no PARM will be scheduled. Simultaneous with filing, copies of the demand for arbitration will be provided to the Human Resources Office and LRS.

D. Selecting an Arbitrator

The parties will select an arbitrator by mutual agreement or by alternately striking names supplied by the AAA, and will follow the Labor Arbitration Rules of the AAA unless they agree otherwise in writing.

E. Authority of the Arbitrator

- 1. The arbitrator will:
 - a. Have no authority to rule contrary to, add to, subtract from, or modify any of the provisions of this Agreement;
 - b. Be limited in their decision to the grievance issue(s) set forth in the original written grievance unless the parties agree to modify it;

- c. Not make any award that provides an employee with compensation greater than would have resulted had there been no violation of this Agreement;
 - d. Not have the authority to order the Employer to modify staffing levels or to direct staff to work overtime.
- 2. The arbitrator will hear arguments on and decide issues of arbitrability before the first day of arbitration at a time convenient for the parties, immediately prior to hearing the case on its merits, or as part of the entire hearing and decision making process. If the issue of arbitrability is argued prior to the first day of arbitration, it may be argued in writing or by telephone at the discretion of the arbitrator. Although the decision may be made orally, it will be put in writing and provided to the parties.
 - 3. The decision of the arbitrator will be final and binding upon the Union, the Employer and the grievant.

F. Arbitration Costs

- 1. The expenses and fees of the arbitrator, and the cost (if any) of the hearing room(s), will be shared equally by the parties.
- 2. If the arbitration hearing is postponed or canceled because of one party, that party will bear the cost of the postponement or cancellation. The costs of any mutually agreed upon postponements or cancellations will be shared equally by the parties.
- 3. If either party desires a record of the arbitration, a court reporter may be used. The requesting party will pay the cost of the court reporter. If that party purchases a transcript, a copy will be provided to the arbitrator free of charge. If the other party desires a copy of the transcript, it will pay for half of the costs of the fee for the court reporter, the original transcript and a copy.
- 4. Each party is responsible for the costs of its attorneys, representatives, witnesses, travel expenses, and any fees. Every effort will be made to avoid the presentation of repetitive witnesses. The Union is responsible for paying any travel or per diem expenses for its witnesses, the grievant and the union steward.
- 5. If, after the arbitrator issues their award, either party files a motion with the arbitrator for reconsideration, the moving party will bear the additional expenses of the arbitrator.

30.4 Successor Clause

Grievances filed during the term of the 2017–2019 Agreement will be processed to completion in accordance with the provisions of the 2017–2019 Agreement.

ARTICLE 31

LEGAL DEFENSE

If a bargaining unit employee becomes a defendant in a civil liability suit arising out of actions taken or not taken in the course of their employment for the State, the employee has the right to request representation and indemnification through their college/district according to [RCW 4.92](#).

ARTICLE 32

EMPLOYEE ASSISTANCE PROGRAM

- 32.1** The Employer agrees to provide all bargaining unit employees and family members access to a confidential employee assistance program selected and paid for by the Employer.
- 32.2** Employees can request a work schedule adjustment to allow access to the services of the employee assistance program.

ARTICLE 33

EMPLOYEE FILES

- 33.1** The Employer will maintain one (1) official personnel file for each employee. Human Resources will maintain the personnel file. This will not preclude the maintenance of all lawful files and records as needed by the Employer. Additional employee files may include supervisory files, attendance files, payroll files, and medical files. All references to “supervisory file” in this Agreement refer to a file kept by the employee’s first-line supervisor.
- 33.2** Each employee has the right to review their personnel file, supervisory file, attendance file, payroll file and medical file. The Employer will determine the location of all employee files. An employee may arrange to examine their own employee files. Written authorization from the employee is required before any representative of the employee will be granted access to employee files. Review of employee files will be in the presence of an Employer representative during business hours. The employee and/or representative may not remove any contents. The Employer may charge a reasonable fee for copying any materials beyond the first copy requested by the employee or their representative.
- 33.3** An employee may insert a reasonable amount of job-related material in their personnel file that reflects favorably on their job performance. An employee may provide a written rebuttal to any information in the files that they consider objectionable.
- 33.4** Adverse material or information related to alleged misconduct that is determined to be false, and all such information in situations where the employee has been fully exonerated of wrongdoing, will be promptly removed from the employee’s files.

The Employer may retain this information in a legal defense file in accordance with [RCW 41.06.450](#).

- 33.5** When documents in an employee file are the subject of a public disclosure request under [RCW 42.56](#), the Employer will provide the employee with a copy of the request at least ten (10) business days in advance of the intended release date.
- 33.6** Employees will be provided a copy of all adverse material at the time the materials are included in the personnel file.
- 33.7** Information in employee files will be retained only as long as it has a reasonable bearing on the employee's job performance or upon the efficient and effective management of the college/district.
- 33.8** Anonymous material, not otherwise substantiated, will not be placed in an employee file.
- 33.9** The Employer will ensure the security and confidentiality of employee files.
- 33.10** Medical files will be kept separate and confidential in accordance with state and federal law.
- 33.11** Supervisory files will be purged of the previous year's job performance information following completion of the annual performance evaluation, unless circumstances warrant otherwise.
- 33.12 Removal of Documents**
 - A. Written reprimands will be removed from an employee's personnel file after three (3) years if:
 - 1. Circumstances do not warrant a longer retention period;
 - 2. There has been no subsequent discipline; and
 - 3. The employee submits a written request for its removal.
 - B. Records of disciplinary actions involving reductions in pay, suspensions or demotions, and written reprimands not removed after three (3) years will be removed after five (5) years if:
 - 1. Circumstances do not warrant a longer retention period;
 - 2. There has been no subsequent discipline; and
 - 3. The employee submits a written request for its removal.
 - C. Nothing in this Section will prevent the Employer from agreeing to an earlier removal date, unless to do so would violate [RCW 41.06.450](#).

ARTICLE 34
REASONABLE ACCOMMODATION AND
DISABILITY SEPARATION

- 34.1** The Employer and the Union will comply with all relevant federal and state laws, and regulations providing reasonable accommodations to qualified individuals with disabilities. The Employer will maintain written procedures for reasonable accommodation for qualified individuals with disabilities. Upon request, the Human Resources Office will make the reasonable accommodation written procedures available to an employee.
- 34.2** An employee who believes that they suffer a disability and requires a reasonable accommodation to perform the essential functions of their position may request such an accommodation by submitting a request to the Employer.
- 34.3** Employees requesting accommodation must cooperate with the Employer in discussing the need for and possible form of any accommodation. The Employer may require supporting medical documentation and may require the employee to obtain a second medical opinion at Employer expense. Medical information disclosed to the Employer will be kept confidential.
- 34.4** The Employer will determine whether an employee is eligible for a reasonable accommodation and the accommodation to be provided.
- 34.5** An employee with permanent status may be separated from service when the Employer determines that the employee is unable to perform the essential functions of the employee's position due to a mental, sensory, or physical disability, which cannot be reasonably accommodated. Determinations of disability may be made by the Employer based on an employee's written request for disability separation or after obtaining a written statement from a licensed physician or licensed mental health professional. The Employer can require an employee to obtain a medical examination, at Employer expense, from a licensed physician or licensed mental health professional of the Employer's choice. Evidence may be requested from the licensed physician or licensed mental health professional regarding the employee's limitations.
- 34.6** When the Employer has medical documentation of the employee's disability and has determined that the employee cannot be reasonably accommodated in any available position for which they qualify, or the employee requests separation due to disability, the Employer may immediately separate the employee.
- 34.7** The Employer will inform the employee in writing of the option to apply to return to employment prior to their separation due to disability. The Employer will provide assistance to individuals seeking reemployment under this Article for two (2) years. If reemployed, upon successful completion of the employee's probationary period, the time between separation and reemployment will be treated as leave without pay and will not be considered a break in service.

- 34.8** A disability separation is not a disciplinary action. Disability separation at the employee's request is not subject to the grievance procedure in [Article 30](#).

ARTICLE 35

LAYOFF AND RECALL

- 35.1** A. The Employer will determine the basis for, extent, effective date and the length of layoffs in accordance with the provisions of this Article. A layoff is an employer-initiated action that results in:
1. Separation from service;
 2. Employment in a class with a lower salary range maximum;
 3. Reduction in the work year; or
 4. Reduction in the number of work hours.
- B. When it is determined that layoffs, other than a temporary layoff, will occur within a layoff unit, the Employer will provide written notice to the Executive Director of the Union, the college Chief shop steward and the local WFSE staff representative with:
1. As much advance notice as possible, but not less than thirty (30) calendar days' notice (this time period may run concurrent with the notice period provided by the Employer to the employee);
 2. An opportunity to meet with affected employees prior to the implementation of the layoff; and
 3. An invitation to meet under the provisions of [Article 38](#), Union-Management Communication Committee, of this Agreement.
- C. Upon the Union's request, the Employer will bargain impacts to the bargaining unit. Bargaining will not serve to delay the onset of the layoff.
- D. The Employer will explore options including reduction of hourly employees.

35.2 Basis for Layoff

- A. The reasons for layoffs include, but are not limited to, the following:
1. Lack of funds;
 2. Lack of work; or
 3. Organizational change.
- B. Examples of layoff actions due to lack of work include, but are not limited to:
1. Termination of a project or special employment;

2. Availability of fewer positions than there are employees entitled to such positions;
3. Employee's ineligibility to continue in a position following its reallocation to a class with a higher salary maximum; or
4. Employee's ineligibility to continue, or choice not to continue, in a position following its reallocation to a class with a lower salary range maximum.

35.3 Voluntary Layoff, Leave of Absence or Reduction in Hours

An employee may volunteer to be laid off, take an unpaid leave of absence or reduce their hours of work in order to reduce layoffs. If it is necessary to limit the number of employees in a college/district on unpaid leave at the same time, the Employer will determine who will be granted a leave of absence and/or reduction in hours based upon staffing needs. Employees who volunteer to be laid off may request to have their names placed on the appropriate layoff list for the job classifications in which they held permanent status, regardless of a break in service with the current Employer.

35.4 Probationary Employees

Employees with permanent status will not be separated from state service through a layoff action without first being offered positions they have the skills and abilities to perform within their current job classification within the layoff unit currently held by probationary employees. Probationary employees will be separated from employment before permanent employees.

35.5 Temporary Layoff – Employer Option

- A. The Employer will give the Union and employees as much notice as possible of a temporary reduction in hours or a temporary layoff.
- B. The Employer may temporarily reduce the work hours of an employee to no less than twenty (20) hours per week due to an unanticipated loss of funding, revenue shortfall, lack of work, shortage of material or equipment, or other unexpected or unusual reasons. Employees will normally receive seven (7) calendar days' notice of a temporary reduction of work hours.
- C. The Employer may temporarily layoff an employee for up to ninety (90) calendar days due to an unanticipated loss of funding, revenue shortfall, lack of work, shortage of material or equipment, or other unexpected or unusual reasons. Employees will normally receive seven (7) calendar days' notice of a temporary layoff.
- D. The notification will specify the nature and duration of the temporary layoff.
- E. An employee who is temporarily laid off will not be entitled to:

1. Be paid any leave balance; except, if the layoff is not due to loss of funding or revenue shortfall, upon request, an employee will be paid for accrued vacation leave up to the equivalent of their regular work schedule for the duration of the layoff;
 2. Bump to any other position; or
 3. Be placed on a layoff register.
- F. A temporary reduction of work hours or a temporary layoff will not affect an employee's periodic increment date or seniority date and the employee will accrue vacation and sick leave credit at their normal rate.

35.6 Layoff Units

- A. A layoff unit is defined as the entity or administrative/organizational unit within each college/district used for determining the available options for employees who are being laid off.
- B. The layoff unit(s) for each college/district covered by this Agreement are described in Appendix B.

35.7 Skills and Abilities

Skills and abilities are documented criteria found in license/certification requirements, federal and/or state requirements, position descriptions, bona fide occupational qualifications approved by the Human Rights Commission, recruitment announcements or other Employer documents that reference position requirements. Skills and abilities for any option(s) in Sections 35.8 and 35.9 must have been identified at least thirty (30) calendar days prior to the layoff.

35.8 Options within the Layoff Unit

- A.
 1. Permanent employees will be laid off in accordance with seniority, as defined in [Article 39](#), Seniority.
 2. Full-time employees only have options to full-time positions. Less than full-time employees only have options to less than full-time positions, including cyclic positions. Vacant positions will be offered prior to filled positions.
 3. The Employer will determine if the employee possesses the required skills and abilities for the position and the comparability of the position. The Employer may require updated information from the employee regarding their current skills and abilities.
 5. Employees being laid off will be provided one (1) option within the layoff unit:

- a. A comparable funded vacant position for which the employee has the skills and abilities, within their current job classification.
 - b. A comparable funded filled position held by the least senior employee for which the employee has the skills and abilities, within their current permanent job classification.
 - c. A comparable funded vacant position for which the employee has the skills and abilities, at the same or lower salary range as their current permanent position, within a job classification in which the employee has held permanent status.
 - d. A comparable funded filled position held by the least senior employee for which the employee has the skills and abilities, at the same or lower salary range as their current permanent position, within a job classification in which the employee has held permanent status.
- B. The layoff unit option will be determined, as specified above, in descending order of salary range and one (1) progressively lower level at a time.
 - C. If a job classification in which an employee has previously held status has been abolished or revised, a crosswalk to the class series will be used to identify layoff options.
 - D. An employee in a position that is reduced in work year or work hours will have the choice of staying in the reduced position.

35.9 Institution-wide Options

- A. In addition to the layoff unit option offered in [Section 35.8](#), above, permanent employees being laid off will be offered:
 - 1. Up to three (3) institution-wide comparable funded vacant positions within their college in the layoff units listed in Appendix B, provided they meet the skills and abilities required of the position(s) and the positions offered are at the same or lower salary range as the position from which the employee is currently being laid off.
 - 2. If there are no comparable vacant positions, the Employer will offer less than comparable funded vacant positions.
 - 3. The Employer will determine if the employee possesses the required skills and abilities for the position.
 - 4. Provided the employee meets the skills and abilities required for the position and is at the same or lower salary range as the position from

which the employee is currently being laid off, the Employer may offer employees being laid off a funded vacant position within their college that is outside positions covered by the master agreement.

5. The Employer may require updated information from the employee regarding their current skills and abilities.
6. For multi-employee layoffs, more than one (1) employee may be offered the same funded vacant position. In this case, the most senior employee with the skills and abilities who accepts the position will be appointed. Appointments will be made in descending order of seniority of employees with the skills and abilities of the position.

B. For Seattle District 6 and Spokane District 17 Only

If no layoff unit option is available in [Section 35.8](#), above, employees hired before July 1, 2005, will be provided one (1) option within their district to:

1. A funded vacant position for which the employee has the skills and abilities within their current job classification.
2. A funded filled position held by the least senior employee for which the employee has the skills and abilities, within their current permanent job classification.
3. A funded vacant position for which the employee has the skills and abilities, at the same or lower salary range as their current permanent position, within a job classification in which the employee has held permanent status.
4. A funded filled position held by the least senior employee for which the employee has the skills and abilities, at the same or lower salary range as their current permanent position, within a job classification in which the employee has held permanent status.
5. The options in B above, will be determined, as specified above, in descending order of salary range and one (1) progressively lower level at a time. Vacant positions will be offered prior to filled positions.

35.10 Notification to Permanent Employees

- A. Except for temporary reduction in work hours and temporary layoffs as provided in [Section 35.5](#), permanent employees will receive written notice at least twenty-one (21) calendar days before the effective layoff date. The notice will include:
 1. The basis for the layoff;

2. The employee's layoff unit option or Seattle/Spokane District option and any institution-wide option(s) including any requirement for the employee to serve a transition review period;
 3. The specific layoff lists for which the employee is entitled to placement; and
 4. The date by when an employee must select a layoff option and the employee's right to grieve the layoff.
- B. The Union will be provided with a copy of the notice.
 - C. Except for temporary reduction in work hours and temporary layoffs as provided in [Section 35.5](#), if the Employer chooses to implement a layoff action without providing twenty-one (21) calendar days' notice, the employee will be paid their salary for the days that they would have worked had full notice been given.
 - D. Employees will be provided up to five (5) calendar days to accept or decline, in writing, any option provided to them. This time period will run concurrent with the twenty-one (21) calendar days' notice provided by the Employer to the employee.
 - E. Days are calendar days, and will be counted by excluding the first day and including the last day of timelines. When the last day falls on a Saturday, Sunday or holiday, the last day will be the next day which is not a Saturday, Sunday or holiday.

35.11 Salary

Employees appointed to a position as a result of a layoff action will have their salary determined as follows:

- A. Current Salary Level
An employee who accepts another position with their current salary range will retain their current salary.
- B. Lower Salary Level
An employee who accepts another position with a lower salary range will be paid an amount equal to their current salary, provided it is within the salary range of the new position. In those cases where the employee's current salary exceeds the maximum amount of the salary range for the new position, the employee will be compensated at the maximum salary of the new salary range.
- C. Appointment from a Layoff List
 1. Employees who are appointed from a layoff list to a position with the same salary range from which they were laid off will be paid the amount for which they were compensated when laid off plus any

across the board adjustments, including salary survey adjustments, which occurred during the time they were laid off.

2. Employees who are appointed from a layoff list to a position with a lower salary range than the position from which they were laid off will be paid an amount equal to the salary they were receiving at the time they were laid off, provided it is within the salary range of the new position. In those cases where the employee's prior salary exceeds the maximum amount of the salary range for the new position, the employee will be compensated at the maximum salary of the new salary range.

35.12 Transition Review Period

- A. The Employer will require an employee to complete a six (6) month transition review period when the employee accepts a layoff option to a job classification in which they have not held permanent status or has been appointed from a layoff list.
- B. The Employer will have the authority to shorten an employee's transition review period. Employees will receive a permanent appointment to the position upon successful completion of the transition review period.
- C. The Employer may separate an employee or an employee may voluntarily separate at any time during the transition review period. Upon separation, and at the employee's request, the employee's name will be placed on or returned to the appropriate layoff list. The employee will remain on the list until such time as their eligibility expires or they have been rehired. Separation during the transition review period will be subject to the grievance procedure in [Article 30](#), up to the top internal step.
- D. An employee may voluntarily separate a maximum of two (2) times as a result of a single layoff action.

35.13 Recall

- A. The Employer will maintain a layoff list for each job classification. Permanent employees who are laid off may have their names placed on the layoff list for the job classification from which they were laid off or bumped. Additionally, employees may request to have their names placed on the appropriate layoff list for other job classifications in which they have held permanent status at the same or lower salary ranges, regardless of a break in service with the current Employer. However, employees will not have their names placed on a layoff list if they were demoted for cause from the classification in the last six (6) years. An employee's name will remain on the layoff list for three (3) years from the effective date of their layoff.
- B. When a vacancy occurs within a college/district and where there are names on a layoff list for that classification, the Employer will fill the position with

the most senior employee who has the skills and abilities to perform the duties of the position to be filled in accordance with [Article 4](#), Hiring and Appointments.

C. Removal from Layoff Lists

When an employee is appointed from a layoff list, the employee's name will be removed from that job classification's layoff list, as well as from all other layoff lists at the same or lower salary range as the position to which they were appointed. An employee will be removed from the appropriate job classification layoff list if they waive the appointment to a position three (3) times. In addition, an employee will have her name removed from all layoff lists upon retirement, resignation or discharge from the Employer.

35.14 Project Employment

- A. Permanent project employees have layoff rights. Options will be determined using the procedure outlined in [Sections 35.8](#) and [35.9](#), above.
- B. Permanent classified employees who left regular classified positions to accept project employment without a break in service have layoff rights within the university or college/district in which they held permanent classified status. The employee's return rights will be to the job classification they last held permanent status in prior to accepting project employment using the procedures in [Sections 35.8 and 35.9](#) above.

ARTICLE 36
MANAGEMENT RIGHTS

36.1 Except as modified by this Agreement, the Employer retains all rights of management, which, in addition to all powers, duties and rights established by constitutional provision or statute, will include but not be limited to, the right to:

- A. Determine the Employer's functions, programs, organizational structure and use of technology;
- B. Determine the Employer's budget and size of the institution of higher education's workforce and the financial basis for layoffs;
- C. Direct and supervise employees;
- D. Take all necessary actions to carry out the mission of the State and its institutions during emergencies;
- E. Determine the Employer's mission and strategic plans;
- F. Develop, enforce, modify or terminate any policy, procedure, manual or work method associated with the operations of the Employer;

- G. Determine or consolidate the location of operations, offices, work sites, including permanently or temporarily moving operations in whole or part to other locations;
 - H. Establish or modify the workweek, daily work shift, hours of work and days off;
 - I. Establish work performance standards, which include, but are not limited to the priority, quality and quantity of work;
 - J. Establish, allocate, reallocate or abolish positions and determine the skills and abilities necessary to perform the duties of such positions;
 - K. Select, hire, assign, reassign, evaluate, retain, promote, demote, transfer and temporarily or permanently lay off employees;
 - L. Determine, prioritize and assign work to be performed;
 - M. Determine the need for and the method of scheduling, assigning, authorizing and approving overtime;
 - N. Determine training needs, methods of training, and employees to be trained;
 - O. Determine the reasons for and methods by which employees will be laid off; and
 - P. Suspend, demote, reduce pay, discharge and/or take other disciplinary actions.
- 36.2** The Employer has the right to exercise all of the above rights and the lawful rights, prerogatives and functions of management. The Employer's non-exercise of any right, prerogative or function will not be deemed a waiver of such right or establishment of a practice.

ARTICLE 37

MANDATORY SUBJECTS

- 37.1** The Employer will satisfy its collective bargaining obligation before changing a matter that is a mandatory subject.
- A. The Employer will notify the Executive Director of the Union of these changes in writing, citing this Article. The written notice must include:
 - 1. A description of the intended change, including information relevant to the change;
 - 2. Where the change will occur; and

3. The date the Employer intends to implement the change.
- B. Within fifteen (15) calendar days of receipt of the written notice the Union may request negotiations on the impact over the changes. The timeframe for filing a demand to bargain will begin after the Employer has provided written notice to the Executive Director of the Union. The fifteen (15) calendar day period may be used to informally discuss the matter with the Employer and to gather information related to the proposed change. The written notice requesting bargaining must be filed with the OFM/State HR/Labor Relations Section (LRS) at labor.relations@ofm.wa.gov, with a copy to the Employer. If known at the time of filing, the Union will identify any impacts. However, the Union may identify impacts at any time in the process.
 - C. In the event the Union does not request negotiations from the LRS Office within fifteen (15) calendar days of receipt of the notice, the Employer may implement the changes without further negotiations unless both parties agree in writing to extend the time.
 - D. There may be emergency or mandated conditions that are outside of the Employer's control requiring immediate implementation, in which case the Employer will notify the Union as soon as possible.
- 37.2** Prior to making any change in written college/district policy, where the nature of the change is a mandatory subject of bargaining, the Employer will notify the Union and satisfy its collective bargaining obligations per Section 37.1
- 37.3 Negotiations**
- A. The parties will agree to the location and time for the discussions and/or negotiations. The Employer and the Union recognize the importance of scheduling these discussions and/or negotiations in an expeditious manner and will schedule negotiations as soon as possible.
 - B. Each party is responsible for choosing its own representatives for these activities. The Union will provide the Employer with the names of its employee representatives at least fourteen (14) calendar days in advance of the meeting date unless the meeting is scheduled sooner, in which case the Union will notify the Employer as soon as possible.
- 37.4 Release Time**
- A. The Employer will approve paid release time for up to three (3) employee representatives who are scheduled to work during the time negotiations are being conducted, provided the absence of the employee will not interfere with the operating needs of the college/district. The Employer will approve compensatory time, vacation leave or leave without pay for additional

employee representatives provided the absence of the employee will not interfere with the operating needs of the college/district.

- B. No overtime or compensatory time will be incurred as a result of negotiations and/or preparation for negotiations.
- C. The Union is responsible for paying any travel or per diem of employee representatives. Employee representatives may not use a state vehicle to travel to and from a bargaining session, unless authorized by the college/district for business purposes.

ARTICLE 38

UNION-MANAGEMENT COMMUNICATION COMMITTEE (UMCC)

38.1 Purpose

The Employer and the Union endorse the goal of a constructive and cooperative relationship. To promote and foster such a relationship, a Union-Management Communication Committee will be established at each district or college. Ad hoc committees may be established by mutual agreement. The purpose of the committee(s) is to provide communication between the parties, to share information, to address concerns and to promote constructive union-management relations.

38.2 Committees

Either party may propose items for discussion on topics which may include, but are not limited to: administration of the Agreement, changes to applicable law, legislative updates, resolving workplace problems and/or organizational change.

The committee(s) will meet, discuss and exchange information of a group nature and general interest to both parties.

A. Composition

The Employer and Union will be responsible for the selection of their own representatives. The committee(s) will consist of up to six (6) employer representatives and up to six (6) employee representatives. If agreed to by both parties, additional representatives may be added.

B. Participation

1. The Union will provide the Employer with the names of their committee members at least ten (10) calendar days in advance of the date of the meeting in order to facilitate the release of employees. The Employer will release employee representatives to attend committee meetings if their absences do not cause a disruption of work.
2. Employees attending pre-meetings during their work time will have no loss in pay for up to thirty (30) minutes per committee meeting.

Attendance at pre-meetings during the employee's non-work time will not be compensated for nor be considered as time worked.

3. Employees attending committee meetings during their work time will have no loss in pay. Attendance at meetings during employees' non-work time will not be compensated for nor be considered as time worked.
4. The Union is responsible for paying any travel or per diem expenses of employee representatives.

C. Meetings

All committee meetings will be regularly scheduled on mutually acceptable dates and times. Agenda items will be exchanged prior to the meeting date. Each party may keep written records of meetings. If the topics discussed require follow-up by either party, it will be documented and communication will be provided by the responsible party.

D. Scope of Authority

Committee meetings will be used for communications between the parties, to share information and to address concerns. The committee will have no authority to conduct any negotiations or modify any provision of this Agreement. The committee's activities and discussions will not be subject to the grievance procedure in [Article 30](#).

ARTICLE 39

SENIORITY

39.1 Definition

- A. Seniority for classified employees will be defined as the employee's length of unbroken classified service.

B. Adjustments

1. Leave without pay of fifteen (15) consecutive calendar days or less will not affect an employee's seniority. When an employee is on leave without pay for more than fifteen (15) consecutive calendar days, the employee's seniority will not be affected when the leave without pay is taken for:
 - a. Military leave or United States Public Health Services;
 - b. Compensable work-related injury or illness leave;
 - c. Governmental service leave and leave to enter the Peace Corps, not to exceed two (2) years and three (3) months;
 - d. Reducing the effects of layoff;

- e. Cyclic employment leave;
 - f. Temporary employment with the Union in accordance with [Article 40.9](#) and [40.11](#); and/or
 - g. Formal contract negotiations in accordance with [RCW 41.80](#).
- C. When an employee is on leave without pay for more than fifteen (15) consecutive calendar days and the absence is not due to one of the reasons listed in Subsection 39.1 B above, the employee's seniority date will be moved forward in an amount equal to the duration of the leave without pay.
 - D. When an employee is on unauthorized leave or suspended, the employee's seniority date will be moved forward in an amount equal to the duration of the unauthorized leave or suspension.
 - E. Time spent on a temporary layoff or when an employee's work hours are reduced in accordance with [Section 35.5](#), will not be deducted from the calculation of seniority.
 - F. Employees who are separated from state service due to layoff and are reemployed within two (2) years of their separation date will not be considered to have a break in service. The time the employee is on the layoff list will be treated as leave without pay.
 - G. For the purposes of layoffs, a maximum of five (5) years' credit will be added to the seniority of permanent employees who are veterans or to their surviving spouses or surviving state registered domestic partners as defined by [RCWs 26.60.020](#) and [26.60.030](#), as provided for in [RCW 41.06.133](#).
 - H. For employees who are separated due to disability and are reemployed within two (2) years, in accordance with [Article 34](#), Reasonable Accommodation and Disability Separation, the time between separation and reemployment will be treated as leave without pay and will not be considered a break in service.

39.2 Ties

If two (2) or more employees have the same unbroken classified service date, ties will be broken in the following order:

- A. Longest continuous time within their current job classification;
- B. Longest continuous time with the institution; and
- C. By lot.

39.3 Seniority List

The Employer will prepare and post a seniority list for employees with permanent status. The list will be updated annually and will contain each employee's name,

job classification and seniority date. Employees will have fourteen (14) calendar days in which to appeal their seniority date to their Human Resources Office, after which time the date will be presumed correct. A copy of the seniority list will be provided to the Union at the time of posting.

39.4 Application

This Article will apply prospectively.

ARTICLE 40 UNION RIGHTS AND ACTIVITIES

40.1 Representation

Upon request, an employee will have the right to representation at all levels on any matter adversely affecting their conditions of employment. The exercise of this right will not unreasonably delay or postpone a meeting. Except as otherwise specified in this Agreement, representation will not apply to discussions with an employee in the normal course of duty, such as giving instructions, assigning work, informal discussions, delivery of paperwork, staff or work unit meetings or other routine communications with an employee.

40.2 Staff Representatives

- A. The Union will provide the Employer with a written list of staff representatives and the college/district for which they are responsible. The Union will provide written notice to the Employer of any changes within thirty (30) calendar days of the changes.
- B. Staff representatives may have access to the Employer's offices or facilities within their college/district jurisdiction to carry out representational activities. The representatives will notify local management prior to their arrival and will not interrupt the normal operations of the college/district. The staff representative may meet with bargaining unit employees in non-work areas during the employee's meal periods, rest periods, and before and after their shift.
- C. The Employer's written Board of Trustee or administrative policies pertaining to employees represented by the Union will be made available to staff representatives.

40.3 Union Stewards

- A. Steward List
The Union will provide the Employer with a written list of each current union steward and their college/district jurisdiction within the bargaining unit for which they are responsible. The Union will maintain the list. The Employer will not recognize an employee as a union steward if their name does not appear on the list.

B. Paid Release Time

Union stewards will be granted a reasonable amount of time during their normal working hours to investigate and process grievances in accordance with [Article 30](#), Grievance Procedure. In addition, union stewards will be released during their normal working hours to prepare for and attend meetings within the steward's bargaining unit and college/district jurisdiction for the following representational activities:

1. Management scheduled investigatory interviews and pre-disciplinary meetings, in accordance with [Article 29](#), Discipline;
2. Management scheduled new employee orientation, in accordance with [Article 9](#), Training and Employee Development;
3. Pre-meetings and Union-Management Communication Committees in accordance with [Article 38](#), Union-Management Communication Committee; and
4. Informal grievance resolution meetings, grievance meetings, mediation sessions, alternative dispute resolution meetings and arbitration hearings in accordance with [Article 30](#), Grievance Procedure, and held during their work time.

C. Notification

The union steward will obtain approval from their supervisor before attending any meeting or hearing during their work hours. All requests must include the approximate amount of time the steward expects the activity to take. Any college/district business requiring the union steward's immediate attention will be completed prior to attending the meeting or hearing. Union stewards will suffer no loss in pay for attending management scheduled meetings and hearings that are scheduled during the union steward's work time. Attendance at meetings or hearings during the union steward's non-work hours will not be considered as time worked. Union stewards cannot use state vehicles to travel to and from a work site in order to perform representational activities unless authorized by the college/district.

If the amount of time a union steward spends performing representational activities is affecting their ability to accomplish assigned duties, the Employer will not continue to release the employee and the Union will be notified.

40.4 Employees

A. Paid Release Time

Employees will be provided a reasonable amount of time during their normal working hours to meet with the union steward and/or staff representative to process a grievance. In addition, employees will be

released during their normal working hours to prepare for and attend meetings or hearings scheduled by management for the following:

1. Informal grievance resolution meetings, grievance meetings, alternative dispute resolution meetings, mediation sessions and arbitration hearings, in accordance with [Article 30](#), Grievance Procedure, and held during their work time;
 - a. **Subpoenaed Witnesses in an Arbitration**
When an employee is subpoenaed as a witness on behalf of the Union in an arbitration case, the employee may appear without loss of pay if they appear during their work time, providing the testimony given is related to their job function or involves matters they have witnessed, and is relevant to the arbitration case. Every effort will be made to avoid the presentation of repetitive witnesses.
2. Management scheduled investigatory interviews and/or pre-disciplinary meetings, in accordance with [Article 29](#), Discipline, and;
3. Negotiations in accordance with [Article 37](#), Mandatory Subjects.

B. Notification

An employee will obtain prior approval from their supervisor before attending any meeting or hearing. All requests must include the approximate amount of time the employee expects the activity to take. As determined by the supervisor, any college/district business requiring the employee's immediate attention must be completed prior to attending the meeting or hearing. Employees will suffer no loss in pay for attending management scheduled meetings and hearings that are scheduled during the employee's work time. Attendance at meetings or hearings during the employee's non-work hours will not be considered as time worked. An employee cannot use a state vehicle to travel to and from a worksite in order to attend a meeting or hearing unless authorized by the college/district.

If the amount of time an employee spends attending meetings or hearings is affecting their ability to accomplish their assigned duties, the Employer will not continue to release the employee and the Union will be notified.

40.5 Use of State Facilities, Resources, and Equipment

A. Meeting Space and Facilities

The Employer's campuses and facilities may be used by the Union to hold meetings subject to the Employer's policy, availability of the space and with prior written authorization of the Employer.

B. Supplies and Equipment

The Union and employees will not use state-purchased supplies or equipment to conduct union business or representational activities. This does not preclude the use of the telephone for representational activities if there is no cost to the Employer, the call is brief in duration and it does not disrupt or distract from college/district business.

C. E-mail, Fax Machines, the Internet, and Intranets

The Union and employees will not use state-owned or operated e-mail, fax machines, the Internet, or intranets to communicate with one another regarding union business. However, an employee may use state-owned e-mail to request union representation or to notify the Human Resources Office of their intent to distribute union material per Section 40.7. In addition, local union officers, shop stewards and union management communications committee members may use state owned/operated equipment to communicate with affected employees, the Union and/or the Employer for the exclusive purpose of administration of this Agreement. Such use will:

1. Result in little or no cost to the Employer;
2. Be brief in duration and frequency;
3. Not interfere with the performance of their official duties;
4. Not distract from the conduct of state business;
5. Not disrupt other state employees and not obligate other employees to make a personal use of state resources; and
6. Not compromise the security or integrity of state information or software.

D. Local union officers, shop stewards and union management communication committee members will not use the above-referenced state equipment for union organizing, internal union business, advocating for or against the Union in an election, or any other purpose prohibited by the Executive Ethics Board. Communication that occurs over state-owned equipment is the property of the Employer and may be subject to public disclosure.

E. Up to twice per month, the college/district public information officer, or designee, will distribute notifications from the Union by email limited to date, time and location of union sponsored informational meetings open to the entire bargaining unit. Designated union officials will provide notification by submitting it directly to the public information officer or designee.

40.6 Bulletin Boards and Newsstands

The Employer will maintain bulletin board(s) or space on existing bulletin boards currently provided to the Union for union communication. In bargaining units where no bulletin board or space on existing bulletin boards has been provided, the Employer will supply the Union with a board or space. Material posted on the bulletin board will be appropriate to the workplace, politically non-partisan, in compliance with state ethics laws and identified as union literature. If requested, the Employer will identify area(s) where Union provided newsstand(s) can be located at each college/district. Union provided newsstand(s) must meet the Employer's campus standards. Union communications will not be posted or otherwise disseminated in any other location on the campus, except as provided in the Employer policy and in [Section 40.7](#).

40.7 Distribution of Material

A union-designated employee will have access twice per month to their worksite for the purposes of distributing union information to other bargaining unit employees provided:

- A. The employee is on break time or off duty;
- B. The distribution does not disrupt the Employer's operation;
- C. The distribution will normally occur via desk drops or mailboxes as determined by the Human Resources Manager. In those cases where circumstances do not permit distribution by those methods, an alternative method will be mutually agreed upon; and
- D. The employee will send an email to notify the Human Resources Office in advance of their intent to distribute information.

40.8 Time Off for Union Activities

- A. Union-designated employees may be allowed time off without pay to attend union-sponsored meetings, training sessions, conferences, and conventions. The employees' time off will not interfere with the operating needs of the college/district as determined by management. If the absence is approved, the employees may use accumulated compensatory time, personal holiday, or vacation leave instead of leave without pay. However, employees must use compensatory time prior to their use of vacation leave, unless the use would result in the loss of their vacation leave.
- B. The Union will give the Employer a written list of the names of the employees it is requesting attend the above-listed activities, at least fourteen (14) calendar days prior to the activity.

40.9 Temporary Employment with the Union

With thirty (30) calendar days' notice, unless agreed otherwise, employees may be granted leave without pay to accept temporary employment with the Union of a specified duration, not to exceed six (6) months, provided the employee's time off

will not interfere with the operating needs of the college/district as determined by management. Employees who accept temporary employment with the Union may be allowed to use vacation leave or compensatory time to maintain their medical benefits while working for the Union. The Union will reimburse the Employer for the “fully burdened costs of the positions” the Employer incurs as a result of an employee accepting the temporary employment. The Union will reimburse the Employer. The parties may agree to an extension of leave without pay up to an additional six (6) months. The returning employee will be employed in a position in the same job classification and the same geographical area, as determined by the Employer.

40.10 Employer Committee Meetings

The Employer will continue its current practices requesting nominees from the Union to serve on Employer committees, where deemed appropriate. Time spent serving on Employer committees will be considered time worked.

40.11 WFSE Council President and Vice-President

A. Leave of Absence

Upon request of the Union, the Employer will grant leave with pay for the WFSE Council President and Vice-President for the term of their office. The Union will give the Employer at least thirty (30) calendar day’s prior notice, unless otherwise agreed. The Union will reimburse the Employer for the “fully burdened costs of the positions” the Employer incurs as a result of placing the Council President and Vice-President on leave with pay during the period of absence. The Union will reimburse the Employer.

B. Leave Balances

The President and Vice-President will accrue vacation and sick leave during the period of absence; however, when the President and Vice-President return to state service their leave balances will not exceed their leave balances on the date the period of absence commenced. If the President or Vice-President retire or separate from state service at the end of the period of absence, their leave balances will not exceed their leave balances on the date the period of absence commenced. Reporting of leave will be submitted to the Employer. All leave requests will be submitted within the required time limits.

C. Indemnification

The Union will defend, indemnify and hold harmless the Employer for any and all costs including attorneys fees, damages, settlements, or judgments, or other costs, obligations, or liabilities the Employer incurs as a result of any demands, claims, or lawsuits filed against the Employer arising out of or in relation to actions taken by the President or Vice-President, or their status as President and Vice President, during the period of absence.

D. Return Rights

The President and Vice-President will have the right to return to the same position or in another position in the same job classification and the same geographic area as determined by the Employer, provided such reemployment is not in conflict with other Articles in this Agreement. The employee and the Employer may enter into a written agreement regarding return rights at the commencement of the leave. The period of leave will not impact the employee's seniority date.

ARTICLE 41

DUES/FEE DEDUCTION AND STATUS REPORTS

41.1 Union Dues/Fees

- A. When an employee provides written authorization to the Employer, the Union has the right to have deducted from the employee's salary, an amount equal to the fees or dues required to be a member of the Union. The Employer will provide payments for all said deductions to the Union at the Union's official headquarters each pay period.
- B. Forty-five (45) calendar days prior to any change in dues and/or fees, the Union will provide notice to each college/district and the State Board for Community and Technical Colleges, with a copy to the Office of Financial Management, Labor Relations, of the percentage and maximum dues and/or fees to be deducted from the employee's salary.

41.2 Notification to Employees

The Employer will inform, in writing, new, transferred, promoted, or demoted employees prior to appointment into positions included in the bargaining unit(s) of the Union's exclusive recognition and the union security provision. The Employer will furnish the employees appointed into bargaining unit positions with a payroll deduction authorization form for dues/fees. The Employer will inform employees, in writing, when they are leaving a position included in a bargaining unit.

41.3 Union Security

All employees covered by this Agreement will, as a condition of employment, either become members of the Union and pay membership dues or, as non-members, pay a fee as described in A, B, and C below no later than the 30th day following the effective date of this Agreement or the beginning of their employment.

- A. Employees who choose not to become union members must pay to the Union, no later than the 30th day following the beginning of employment, an agency shop fee equal to the amount required to be a member in good standing of the Union.
- B. An employee who does not join the Union based on bona fide religious tenets, or teachings of a church or religious body of which they are a

member, will make payments to the Union that are equal to its membership dues, less monthly union insurance premiums, if any. These payments will be used for purposes within the program of the Union that are in harmony with the employee's conscience. Such employees will not be members of the Union, but are entitled to all of the representational rights of union members.

- C. The Union will establish a procedure that any employee who makes a request may pay a representation fee equal to a pro rata share of the full membership fee that is related to expenditures for collective bargaining, contract administration and the pursuit of matters affecting wages, hours and other conditions of employment, rather than the full membership fee.
- D. If an employee fails to meet the union security provisions outlined above, the Union may notify the Employer. If the Union notifies the Employer, the Union will inform the employee that their employment may be terminated. Once the Employer is notified and has verified an employee's failure to meet the union security provisions, the Employer may terminate the employee.

41.4 The Employer agrees to deduct the membership dues, agency shop fee, non-association fee, or representation fee from the salary of employees who request such deduction in writing within thirty (30) days of the receipt of a properly completed request submitted to the appropriate college/district payroll office. Such request will be made on a Union payroll deduction authorization card.

41.5 Dues/Fees Cancellation

An employee may cancel their payroll deduction of dues/fees by written notice to the Employer and the Union. The cancellation will become effective as soon as possible, but no later than the second payroll, after payroll's receipt of the notice. However, the cancellation may cause the employee to be terminated, subject to [Section 41.3](#), above.

41.6 Voluntary Deduction

A. The Employer agrees to deduct from the wages of any employee who is a member of the Union a PEOPLE deduction as provided for in a written authorization. Such authorization must be executed by the employee and may be revoked by the employee at any time by giving written notice to both the Employer and the Union. The Employer agrees to remit electronically any deductions made pursuant to this provision to the Union together with an electronic report showing:

1. Employee name;
2. Unique employee system identification number; and
3. Amount deducted

- B. The parties agree this Section satisfies the Employer's obligations and provides for the deduction authorized under [RCW 41.04.230](#) (1) and (6).

41.7 Employee Status Reports

- A. Each month, the Employer will provide the Union a list of all classified employees in the bargaining units. The electronic list will be sent to WFSE headquarters. For all colleges/districts the reports will contain:

1. Employee name;
2. Permanent address;
3. Work telephone number, if available;
4. Primary contact number, if available;
5. Work email address, if available;
6. Job classification code and job title;
7. Unique employee system identification number;
8. Position number, if available;
9. Employer code;
10. Home department name;
11. Work location, if available;
12. Employee type;
13. Seniority date;
14. Employment date;
15. Job percent of full;
16. Gross wages (base salary) for the month (total salary from which dues/fees are calculated);
17. Salary range and step;
18. Union deduction code(s), if available, and amount(s);
19. Work county code and name, if available;
20. Bargaining unit code;

21. Whether an employee has been appointed to, separated from, or moved out of the bargaining units, and the effective date of such action;
 22. Retirement benefit plan; and
 23. Overtime eligibility determination.
- B. Each month, the Employer will provide the Union a list of all represented individuals per [Article 5](#), Part-time Hourly Appointments in the bargaining units. The electronic list will be sent to WFSE headquarters. For all colleges/districts the reports will contain:
1. Employee name;
 2. Permanent address;
 3. Work telephone number, if available;
 4. Primary contact number, if available;
 5. Work email address, if available;
 6. Job classification code and job title, if available;
 7. Unique employee system identification number;
 8. Position number, if available;
 9. Employer code;
 10. Home department name, if available;
 11. Employee type;
 12. Employment date;
 13. Gross wages from the previous month;
 14. Salary range and step, if available;
 15. Union deduction code(s), if available, and amounts;
 16. Work county code and name, if available; and
 17. Bargaining unit code.

The Union will maintain the confidentiality of all employees' permanent, home or mailing addresses and phone numbers. The Union will only use the employee's work phone number and work email address in accordance with Subsection 40.5 C.

41.8 Indemnification

The Employer and the State Board for Community and Technical Colleges will be held harmless by the Union and employees for compliance with this Article and any issues related to the deduction of dues and fees.

ARTICLE 42 CLASSIFICATION

42.1 Classification Plan Revisions

- A. The Employer will provide to the Union, in writing, any proposed changes to the classification plan including descriptions for newly created classifications. Upon request of the Union, the Employer will bargain, in

accordance with [Article 37](#), Mandatory Subjects, the effect(s) of a change to an existing class or newly proposed classification.

- B. The Employer will allocate or reallocate bargaining unit positions, including newly created positions, to the appropriate classification within the classification plan based on the duties assigned. The Employer will notify the union staff representative when a position is being reallocated to a job classification that is excluded from a bargaining unit covered by this Agreement.
- C. The Employer will maintain a position description for each position. As determined by the Employer, the position description will list the primary duties and responsibilities assigned to the position, skills and abilities, essential functions, and other job-related information. Any reference in position descriptions to “other duties as assigned” must not include hazardous or illegal tasks. Upon request, the position description will be made available to the employee or to the Union.

42.2 Position Review

A. Employee-Initiated Review

An individual employee who believes that the duties of their position have changed, or that their position is improperly classified, may request a review according to the following procedure:

1. The employee and/or the employee’s immediate supervisor will complete and sign the appropriate form.
2. The employee or the supervisor will then send the completed form to the Employer’s Human Resources Office. Within five (5) days of receipt, the Human Resources Office will notify the employee of the date the completed position review request form was received in their office. The Employer’s Human Resources Office will review the completed form and notify the employee of the decision regarding the appropriate classification within sixty (60) calendar days of the date the position review request was received in the Human Resources Office.
3. In the event the employee disagrees with the reallocation decision of the Employer, they may appeal the Employer’s decision to the OFM/State Human Resources, in writing and with a copy to the Human Resources Office, within thirty (30) calendar days of being provided the results of a position review or the notice of reallocation. The OFM/State Human Resources will then make a written determination, which will be provided to the employee.
4. In accordance with the provisions of [WAC 357-52](#), the employee or the Employer may appeal the determination of the OFM/State

Human Resources to the Washington Personnel Resources Board, within thirty (30) calendar days of being provided the written decision of the OFM/State Human Resources. The board will render a decision which will be final and binding.

5. The effective date of a reallocation resulting from an employee request for a position review is the date the request was filed with the Human Resources Office.
6. Decisions regarding appropriate classification will be reviewed in accordance with this Section and will not be subject to the grievance procedure specified in [Article 30](#) of this Agreement.
7. Positions will not be reallocated during the incumbent's probationary period.
8. Temporary duty assignments in accordance with [Article 43.2](#) are excluded from this process.

42.3 Effect of Reallocation

A. Reallocation to a Class with a Higher Salary Range Maximum

1. If the employee has performed the higher-level duties for at least six (6) months and meets the skills and abilities required of the position, the employee will remain in the position and retain existing appointment status.
2. If the reallocation is the result of a change in the duties of the position and the employee has not performed the higher-level duties for at least six (6) months, the Employer must give the employee the opportunity to compete for the position if they possess the required skills and abilities. The Employer may choose to promote the employee without competition as long as the employee possesses the required skills and abilities. If the employee is not selected for the position, or does not have the required skills and abilities, the layoff procedure specified in [Article 35](#) of this Agreement applies. If the employee is appointed, they must serve a trial service period.

B. Reallocation to a Class with an Equal Salary Range Maximum

1. If the employee meets the skills and abilities requirements of the position, the employee remains in the position and retains existing appointment status.
2. If the employee does not meet the skills and abilities requirements of the position, the layoff procedure specified in [Article 35](#) of this Agreement applies.

- C. Reallocation to a Class with a Lower Salary Range Maximum
 - 1. If the employee meets the skills and abilities requirements of the position and chooses to remain in the reallocated position, the employee retains existing appointment status and has the right to be placed on the Employer's internal layoff list for the classification occupied prior to the reallocation.
 - 2. If the employee does not meet the skills and abilities requirements of the position, the layoff procedure specified in [Article 35](#) of this Agreement applies.

42.4 Salary Impact of Reallocation

An employee whose position is reallocated will have their salary determined as follows:

- A. Reallocation to a Class with a Higher Salary Range Maximum
Upon appointment to the higher class, the employee's base salary will be increased to a step of the range for the new class that is nearest to five percent (5.0%) higher than the amount of the pre-promotional step, or to the entry step of the new range, whichever is higher.
- B. Reallocation to a Class with an Equal Salary Range Maximum
The employee retains their previous base salary, or is moved to the entry step of the new range, whichever is higher.
- C. Reallocation to a Class with a Lower Salary Range Maximum
The employee will be paid an amount equal to their current salary provided it is within the salary range of the new position. In those cases where the employee's current salary exceeds the maximum amount of the salary range for the new position, the employee will be compensated at the salary they were receiving prior to the reallocation downward, until such time as the employee vacates the position or their salary falls within the new salary range.

ARTICLE 43 COMPENSATION

43.1 General Service Pay Range Assignments

- A. Effective July 1, 2017, each classification represented by the Union will continue to be assigned to the same salary range of the "State General Service Salary Schedule Effective July 1, 2016 through June 30, 2017" that it was assigned on June 30, 2017. Effective July 1, 2017, each employee will continue to be assigned to the same range and step of the State General Service Salary Schedule that they were assigned on June 30, 2017.
- B. Effective July 1, 2017, all salary ranges and steps of the General Service Salary Schedule will be increased by two percent (2%) as shown in

Appendix C. This salary increase is based on the General Service Salary Schedule in effect on June 30, 2017.

- C. Effective July 1, 2018, all salary ranges and steps of the General Service Salary Schedule will be increased by two percent (2%), as shown in Appendix D. This salary increase is based on the General Service Salary Schedule in effect on June 30, 2018.
- D. Effective January 1, 2019, all salary ranges and steps of the General Service Salary Schedule will be increased by two percent (2%), as shown in Appendix E. This salary increase is based on the General Service Salary Schedule in effect on December 31, 2018.
- E. Twelve Dollar Per Hour Minimum Wage
In addition to Subsection 43.1 B above, effective July 1, 2017, all salary ranges including eighteen (18) through twenty-six (26) of the General Service Salary Schedule will be eliminated and step A of range twenty-seven (27) will be increased to twelve dollars (\$12.00) per hour. Employees at salary ranges twenty-six (26) and below will be assigned to a step in range twenty-seven (27) that is nearest to their new salary as of July 1, 2017. Impacted job classifications are identified in Appendix G.
- F. Twelve Dollars Per Hour Compression and Inversion
In addition to Subsection 43.1 B above, effective July 1, 2017, job classifications impacted by compression or inversion as a result of the implementation of Subsection 43.1 D above will be increased to a higher salary range. Impacted job classifications and the new salary ranges are identified in Appendix G. Employees will be assigned to a step in the new range that is nearest to their salary as of July 1, 2017.
- G. Employees who are paid above the maximum for their for their range on the effective date of the increases described in Subsections 43.1 B, C, and D, above, will not receive the specified increase to their current pay unless the new range encompasses their current rate of pay.

43.2 Pay for Performing the Duties of a Higher Classification

Employees who are temporarily assigned the full scope of duties and responsibilities for more than fifteen (15) calendar days of a higher-level classification will be notified in writing and will be advanced to a step of the range for the new class that is nearest to five percent (5.0%) higher than the amount of the pre-promotional step. The Employer may grant a higher salary increase as provided in Subsection 43.5 C. The increase will become effective on the first day the employee was performing the higher-level duties.

43.3 Establishing Salaries for New Employees and New Classifications

The Employer will assign newly hired employees to the appropriate range and step of the appropriate State Salary Schedules as described in Appendices C, D and E.

Upon request of the Union, the Employer will bargain the effects of a change to an existing class or newly proposed classification.

43.4 Periodic Increases

Periodic increases are provided as follows:

- A. Employees who are hired at the minimum step of the pay range will receive a two (2) step increase to base salary following completion of six (6) months of service, and an additional two (2) step increase annually thereafter, until they reach the top of the pay range.
- B. Employees who are hired above the minimum step of the salary range will receive a two (2) step increase to base salary following completion of twelve (12) months of service, and an additional two (2) step increase annually thereafter, until they reach the top of the pay range.
- C. Employees in classes that have pay ranges shorter than a standard range will receive their periodic increases at the same intervals as employees in classes with standard ranges in accordance with Subsections 43.4 A and B, above.
- D. The effective date of the periodic increase will be the first day of the month it is due.
- E. Employees hired before July 1, 2017 will retain their periodic increment date as of June 30, 2017.
- F. All employees will progress to Step M six (6) years after being assigned to Step L in their permanent salary range.

43.5 Salary Assignment Upon Promotion

- A. Employees promoted to a position in a class whose range is less than six (6) ranges higher than the range of the former class will be advanced to a step of the range for the new class that is nearest to five percent (5.0%) higher than the amount of the pre-promotional step.
- B. Employees promoted to a position in a class whose range is six (6) or more ranges higher than the range of the former class will be advanced to a step of the range for the new class that is nearest to ten percent (10.0%) higher than the amount of the pre-promotional step.
- C. Recruitment, Retention, Other Business Needs or Geographic Adjustments
The Employer may authorize more than the step increases specified in Subsections 43.5 A and B, above, when there are recruitment, retention, or other business needs, as well as when an employee's promotion requires a change of residence to another geographic area to be within a reasonable commuting distance of the new place of work. Such an increase may not result in a salary greater than the range maximum.

43.6 Salary Adjustments

The Employer may increase an employee's step within the salary range to address issues related to recruitment, retention or other business needs. Such an increase may not result in a salary greater than Step M of the range.

43.7 Demotion

An employee who voluntarily demotes to another position with a lower salary range maximum will be placed in the new range at a salary equal to their previous base salary. If the previous base salary exceeds the new range, the employee's base salary will be set equal to the new range maximum.

43.8 Transfer

A transfer is defined as an employee-initiated move of an employee from one position to another position within the college or district in the same class or a different class with the same salary range maximum. Transferred employees will retain their current base salary.

43.9 Reassignment

Reassignment is defined as an employer-initiated move of an employee within the college or district from one position to another in the same class or a different class with the same salary range maximum. Upon reassignment, an employee retains their current base salary.

43.10 Reversion

Reversion is defined as voluntary or involuntary movement of an employee during the trial service period to the class in which the employee most recently held permanent status, or movement to a class in the same or lower salary range. Upon reversion, the base salary the employee was receiving prior to promotion will be reinstated.

43.11 Elevation

Elevation is defined as restoring an employee to the higher classification, with permanent status, which was held prior to being granted a demotion or to a class that is between the current class and the class from which the employee was demoted. Upon elevation, an employee's salary will be determined in the same manner that is provided for promotion in [Section 43.5](#), above.

43.12 Part-Time Employment

Monthly compensation for part-time employment will be pro-rated based on the ratio of hours worked to hours required for full-time employment. In the alternative, part-time employees may be paid the appropriate hourly rate for all hours worked.

43.13 Callback

A. When an overtime-eligible employee has left the college/district grounds and is called to return to the work station outside of regularly scheduled hours to handle emergency situations that could not be anticipated, they will receive three (3) hours penalty pay plus time actually worked. The penalty

pay will be compensated at the regular rate. Time worked will be compensated in accordance with [Article 7](#), Hours of Work, and [Article 8](#), Overtime.

- B. Time worked by an overtime-eligible employee immediately prior to the regular shift does not constitute callback, provided time worked does not exceed two (2) hours or notice of at least eight (8) hours has been given.
- C. Overtime-eligible law enforcement employees do not qualify for callback pay.
- D. An employee who is receiving standby pay is not entitled to callback penalty pay if required to return to work after departing the worksite or is directed to report to duty prior to the starting time of their next scheduled work shift.

43.14 Shift Premium

- A. Shift premium for employees assigned to a shift in which a majority of time worked daily or weekly is between 5:00 p.m. and 7:00 a.m. will be one dollar (\$1.00) per hour or one hundred seventy-four dollars (\$174.00) per month.
- B. Shift premium will be paid for the entire daily or weekly shift, which qualifies under Subsection 43.14 A above. Shift premium may also be computed and paid at the above monthly rate for employees permanently assigned to a qualifying afternoon or night shift.
- C. An employee assigned to a shift that qualifies for shift premium pay will receive the same shift premium for authorized periods of paid leave.
- D. When an employee is regularly assigned to an afternoon or evening shift that qualifies for shift premium, the employee will receive shift premium pay during temporary assignment, not to exceed five (5) working days, to a shift that does not qualify for shift premium.

43.15 Standby

- A. An overtime-eligible employee is in standby status while waiting to be engaged to work by the Employer and both of the following conditions exist:
 - 1. The employee is required to be present at a specified location or is immediately available to be contacted. The location may be the employee's home or other specific location, but not a work site away from home.
 - 2. The Employer requires the employee to be prepared to report immediately for work if the need arises, although the need might not arise.

- B. Standby status will not be concurrent with work time.
- C. Employees on standby status will be compensated at a rate of seven percent (7.0%) of their hourly base salary for time spent in standby status.

43.16 Relocation Compensation

- A. The Employer may authorize lump sum relocation compensation, within existing budgetary resources, under the following conditions:
 - 1. When it is reasonably necessary that a person make a domiciliary move in accepting a reassignment or appointment; or
 - 2. It is necessary to successfully recruit or retain a qualified candidate or employee who will have to make a domiciliary move in order to accept the position.
- B. If the employee receiving the relocation payment terminates or causes termination of their employment with the State within one (1) year of the date of employment, the State will be entitled to reimbursement for the moving costs which have been paid and may withhold such sum as necessary from any amounts due the employee. Termination as a result of layoff or disability separation will not require the employee to repay the relocation compensation.

43.17 Salary Overpayment Recovery

- A. When the Employer has determined that an employee has been overpaid wages, the Employer will provide written notice, via certified mail, to the employee that will include the following items:
 - 1. The amount of the overpayment;
 - 2. The basis for the claim; and
 - 3. The rights of the employee under the terms of this Agreement.
- B. Method of Payback
The employee must choose one (1) of the following options for paying back the overpayment:
 - 1. Voluntary wage deduction;
 - 2. Cash; or
 - 3. Check.

The employee will have the option to repay the overpayment over a period of time equal to the number of pay periods during which the overpayment was made. The employee and the Employer may agree to make other repayment arrangements. The payroll deduction to repay the overpayment will not exceed five percent (5.0%) of the employee's disposable earnings in a pay period. However, the Employer and employee can agree to an amount that is more than the five percent (5.0%).

If the employee fails to choose one (1) of the three (3) options described above within the timeframe specified in the Employer's written notice of overpayment, the Employer will deduct the overpayment owed from the employee's wages over a period of time equal to the number of pay periods during which the overpayment was made.

Any overpayment amount still outstanding at separation of employment will be deducted from the earnings of the final pay period.

C. Appeal Rights

Any dispute concerning the occurrence or amount of the overpayment will be resolved through the grievance procedure in [Article 30](#) of this Agreement.

43.18 Special Pay Salary Ranges

The Assistant Director of the State Human Resources or designee may adopt special pay salary ranges for positions based upon pay practices found in private industry or other governmental units. Current special pay practices at each college/district will continue.

43.19 Assignment Pay

Assignment pay is a premium added to the base salary and is intended to be used only as long as the skills, duties or circumstances it is based on are in effect. The Employer may grant assignment pay to a position to recognize specialized skills, assigned duties, and/or unique circumstances that exceed the ordinary. The Employer determines which positions qualify for the premium, as shown in Appendix F.

43.20 Dependent Care Salary Reduction Plan

The Employer agrees to maintain the current dependent care salary reduction plan that allows eligible employees, covered by this Agreement, the option to participate in a dependent care reimbursement program for work-related dependent care expenses on a pretax basis as permitted by federal tax law or regulation.

43.21 Pretax Health Care Premiums

The Employer agrees to provide eligible employees with the option to pay for the employee portion of health premiums on a pretax basis as permitted by federal tax law or regulation.

43.22 Medical/Dental Expense Account

The Employer agrees to allow insurance eligible employees, covered by the Agreement, to participate in a medical and dental expense reimbursement program to cover co-payments, deductibles and other medical and dental expenses, if employees have such costs, or expenses for services not covered by health or dental insurance on a pretax basis as permitted by federal tax law or regulation.

43.23 Voluntary Separation Incentives – Voluntary Retirement Incentives

The Employer will have the discretion to participate in a Voluntary Separation Incentive Program or a Voluntary Retirement Incentive Program as approved by OFM, if such programs are provided for in the 2017-2019 operating budget. Such participation must be in accordance with the program guidelines. Program incentives or offering of such incentives are not subject to the grievance procedure.

ARTICLE 44 HEALTH CARE BENEFITS AMOUNTS

44.1 A. For the 2017-2019 biennium, the Employer will contribute an amount equal to eighty-five percent (85%) of the total weighted average of the projected health care premium for each bargaining unit employee eligible for insurance each month, as determined by the Public Employees Benefits Board. The projected health care premium is the weighted average across all plans, across all tiers.

B. The point-of-service costs of the Classic Uniform Medical Plan (deductible, out-of-pocket maximums and co-insurance/co-payment) may not be changed for the purpose of shifting health care costs to plan participants, but may be changed from the 2014 plan under two (2) circumstances:

1. In ways to support value-based benefits designs; and
2. To comply with or manage the impacts of federal mandates.

Value-based benefits designs will:

1. Be designed to achieve higher quality, lower aggregate health care services cost (as opposed to plan costs);
2. Use clinical evidence; and
3. Be the decision of the PEB Board.

C. Article 44.1 B will expire June 30, 2019.

44.2 The PEBB Program shall provide information on the Employer Sponsored Insurance Premium Payment Program on its website and in an open enrollment publication annually.

44.3 The Employer will pay the entire premium costs for each bargaining unit employee for basic life, basic long-term disability and dental insurance coverage.

44.4 Wellness

A. To support the statewide goal for a healthy and productive workforce, employees are encouraged to participate in a Well-Being Assessment survey. Employees will be granted work time and may use a state computer to complete the survey.

- B. The Coalition of Unions agrees to partner with the Employer to educate their members on the wellness program and encourage participation. Eligible, enrolled subscribers who register for the Smart Health Program and complete the Well-Being Assessment will be eligible to receive a twenty-five dollar (\$25) gift certificate. In addition, eligible, enrolled subscribers shall have the option to earn an annual one hundred twenty-five dollars (\$125.00) or more wellness incentive in the form of reduction in deductible or deposit into the Health Savings Account upon successful completion of required Smart Health Program activities. During the term of this Agreement, the Steering Committee created by Executive Order 13-06 shall make recommendations to the PEBB regarding changes to the wellness incentive or the elements of the Smart Health Program.

ARTICLE 45

VOLUNTARY EMPLOYEES' BENEFICIARY ASSOCIATIONS (VEBAs)

In accordance with state and federal law, colleges/districts and employees in bargaining units may agree to form a VEBA (tax-free medical spending accounts) funded by the retiree's sick leave cash out. An Employer sponsored VEBA of employees covered by this Agreement will be implemented only by written agreement with the Union.

ARTICLE 46

CHILDCARE CENTERS

- 46.1** The Employer and the Union recognize that family life has a significant impact upon employees' work lives. The Employer agrees to provide employees with access to the Employer's existing childcare center(s) on the same basis as presently provided.
- 46.2** The Employer will notify the Union as soon as possible of any changes in employee access to the Employer's existing childcare center(s).

ARTICLE 47

EMPLOYEE LOUNGE FACILITIES

- 47.1** The Employer will provide employee lounge facilities apart from work areas. The lounge facilities will be maintained in a clean and safe manner.
- 47.2** Adequate lunchrooms, breakrooms, washrooms and toilet facilities will be provided and available for use by employees. The facilities will not normally be used for any other purpose.
- 47.3** Upon request, the Employer will endeavor to provide storage for personal items.

ARTICLE 48

STRIKES

- 48.1** Nothing in this Agreement permits or grants to any employee the right to strike or refuse to perform their official duties.

ARTICLE 49

CONTRACTING

- 49.1** The Employer will determine which college/district services will be subject to competitive contracting in accordance with [RCW 41.06.142](#), Department of Enterprise Services [WAC 200-320](#), and State Human Resources, Office of Financial Management, [WAC 357-43](#). Nothing in this Agreement will constitute a waiver of the Union's right to negotiate a mandatory subject in association with Employer's right to engage in competitive contracting.
- 49.2** The Employer will notify the Executive Director of the Union and satisfy its collective bargaining obligation when it proposes to contract for work that has historically or customarily been performed by bargaining unit members. The notice will include the following information, if known, at the time of notice:
- The location where the work will be performed;
 - A description of the work to be contracted;
 - A description of the reason for contracting;
 - The estimated duration and amount of the contract;
 - The intended start date; and
 - The date the work must be completed, if applicable.
- 49.3** The Union will have fifteen (15) calendar days from the receipt of the written notice to request negotiations. The request must be in writing and sent to the OFM/State Human Resources/Labor Relations Section (LRS) at labor.relations@ofm.wa.gov, with a copy to the Employer. If the union does not request negotiations within the fifteen (15) calendar days, the Employer may contract for work without the need for further negotiations.
- 49.4** The Employer and the Union recognize the importance of scheduling these negotiations and/or discussions in an expeditious manner. Unless agreed otherwise, the parties agree to schedule a bargaining date to occur within thirty (30) calendar days of receipt of the request to bargain. The parties will agree to the location and time for the negotiations and/or discussions.
- 49.5** Participation and release time will be in accordance with Section 37.4.

- 49.6** In the event of conditions beyond the control of the Employer, such as emergencies or mandated conditions requiring immediate implementation, the Employer will notify the Executive Director of the Union in writing as soon as practicable.

ARTICLE 50 SHARED SERVICES

- 50.1** The Union and the Employer acknowledge that there may be instances where the Employer might be able to expand operations and provide services to other state agencies or institutions of higher education. It is further acknowledged that such expansion may have a beneficial impact on the Employer and may mitigate the impacts of budgetary constraints. The Employer will consider proposals submitted to them from the Union. This Article may be grieved only up to the final internal step of the grievance procedure.

ARTICLE 51 ENTIRE AGREEMENT

- 51.1** This Agreement constitutes the entire agreement and any past practice or agreement between the parties prior to July 1, 2007, whether written or oral, is null and void, unless specifically preserved in this Agreement.
- 51.2** With regard to [WAC 357](#), this Agreement preempts all subjects addressed, in whole or in part, by its provisions.
- 51.3** This Agreement supersedes specific provisions of Employer policies with which it conflicts.
- 51.4** During the negotiations of the Agreement, each party had the unlimited right and opportunity to make demands and proposals with respect to any subject or matter appropriate for collective bargaining. Therefore, each party voluntarily and unqualifiedly waives the right and will not be obligated to bargain collectively, during the term of this Agreement, with respect to any subject or matter referred to or covered in this Agreement. Nothing herein will be construed as a waiver of the Union's collective bargaining rights with respect to matters that are mandatory subjects/topics under the law.

ARTICLE 52 SAVINGS CLAUSE

Partial Invalidity

If any court or administrative agency of competent jurisdiction finds any Article, Section or portion of this Agreement to be contrary to law or invalid, the remainder of the Agreement will remain in full force and effect. If such a finding is made, the parties agree to make themselves available to negotiate a substitute for the invalid Article, Section or portion.

ARTICLE 53

DISTRIBUTION OF AGREEMENT

- 53.1** The Employer will post the Agreement electronically on each college/district website by the effective date of the Agreement or sixty (60) days after legislative approval, whichever is later.
- 53.2** The Office of Financial Management will provide a copy to the Union in electronic format.
- 53.3** The Employer will provide all current and new employees with a link to the Agreement. All employees will be authorized access to the Agreement link. Each employee may print and staple or clip one (1) copy of the Agreement from the link on work time on state-purchased paper and state-owned equipment.

ARTICLE 54

TERM OF AGREEMENT

- 54.1** All provisions of this Agreement will become effective July 1, 2017, and will remain in full force and effect through June 30, 2019; however, in accordance with [RCW 41.80.090](#), if this Agreement expires while negotiations between the Union and the Employer are underway for a successor Agreement, the terms and conditions of this Agreement will remain in effect for a period not to exceed one (1) year from the expiration date. Thereafter, the Employer may unilaterally implement according to law.
- 54.2** Either party may request negotiations of a successor Agreement by notifying the other party in writing no sooner than January 1, 2018 and no later than January 31, 2018. In the event that such notice is given, negotiations will begin at a time agreed upon by the parties.

APPENDIX A
BARGAINING UNITS REPRESENTED BY THE
WASHINGTON FEDERATION OF STATE EMPLOYEES - COMMUNITY
COLLEGES
AS OF JULY 26, 2016

Bellevue College	Non-Supervisory Custodial, Maintenance, Grounds, and Mail	10388
Centralia College	Non-Supervisory Classified Supervisory Classified	10324 10358
CCs of Spokane	Non-Supervisory Classified Supervisory Classified	12599 10168
Everett CC	Non-Supervisory Classified Supervisory Classified	10241 8428
Green River College	Non-Supervisory Classified	10244
Lower Columbia College	Non-Supervisory Classified Supervisory Classified	10236-A 10242
Peninsula College	Non-Supervisory Classified	10243
Seattle College District	Non-Supervisory Classified Supervisory Classified	9113 10253
Shoreline CC	Non-Supervisory Custodial, Maintenance, Grounds, and Mail Non-Supervisory Classified Supervisory Classified	10327 10357 10356
South Puget Sound CC	Non-Supervisory Classified Supervisory Classified	10385 10355
Tacoma CC	Non-Supervisory Classified Supervisory Employees	10390 9513
Whatcom CC	All Classified	10237-A

APPENDIX B

HIGHER EDUCATION – WFSE

LAYOFF UNITS

<u>College</u>	<u>Layoff Units</u>
Bellevue College	<ol style="list-style-type: none"> 1. Project employment 2. All other non-supervisory WFSE classified
Centralia College	<ol style="list-style-type: none"> 1. Project employment 2. All other WFSE classified
Everett Community College	<ol style="list-style-type: none"> 1. Project employment 2. All other WFSE classified
Green River College	<ol style="list-style-type: none"> 1. Project employment 2. Fiscal Agent 3. All other non-supervisory WFSE classified
Lower Columbia College	<ol style="list-style-type: none"> 1. Project employment 2. Head Start/ECEAP 3. All other WFSE classified
Peninsula College	<ol style="list-style-type: none"> 1. Project employment 2. All other WFSE classified
Seattle College District	<ol style="list-style-type: none"> 1. Siegal Center (District Office) <ol style="list-style-type: none"> a. Project employment b. All other WFSE classified 2. North Seattle Community College <ol style="list-style-type: none"> a. Project employment b. All other WFSE classified 3. Seattle Central Community College <ol style="list-style-type: none"> a. Project employment b. All other WFSE classified 4. South Seattle Community College <ol style="list-style-type: none"> a. Project employment b. All other WFSE classified 5. Seattle Vocational <ol style="list-style-type: none"> a. Project employment b. All other WFSE classified
Shoreline Community College	<ol style="list-style-type: none"> 1. Project employment

	2. All other WFSE classified
South Puget Sound Community College	1. Project employment 2. All other WFSE classified
Community Colleges of Spokane	1. District Administration a. Project employment b. All other WFSE classified 2. Institute for Extended Learning a. Project employment b. All other WFSE classified 3. Spokane Community College a. Project employment b. All other WFSE classified 4. Spokane Falls Community College a. Project employment b. All other WFSE classified
Tacoma Community College	1. Project employment 2. All other WFSE classified
Whatcom Community College	1. Project employment 2. All other WFSE classified

Note: Positions with multiple funding sources will be placed in the appropriate college “all other” layoff unit.

APPENDIX C
General Service Salary Schedule
Effective July 1, 2017 through June 30, 2018

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
27	Annual	25560	25908	26568	27144	27756	28404	29100	29760	30420	31140	31848	32616	33336
	Monthly	2130	2159	2214	2262	2313	2367	2425	2480	2535	2595	2654	2718	2778
	Hourly	12.24	12.41	12.72	13.00	13.29	13.60	13.94	14.25	14.57	14.91	15.25	15.62	15.97
	Standby	0.86	0.87	0.89	0.91	0.93	0.95	0.98	1.00	1.02	1.04	1.07	1.09	1.12
28	Annual	25908	26568	27144	27756	28404	29100	29760	30420	31140	31848	32616	33336	34176
	Monthly	2159	2214	2262	2313	2367	2425	2480	2535	2595	2654	2718	2778	2848
	Hourly	12.41	12.72	13.00	13.29	13.60	13.94	14.25	14.57	14.91	15.25	15.62	15.97	16.37
	Standby	0.87	0.89	0.91	0.93	0.95	0.98	1.00	1.02	1.04	1.07	1.09	1.12	1.15
29	Annual	26568	27144	27756	28404	29100	29760	30420	31140	31848	32616	33336	34176	34968
	Monthly	2214	2262	2313	2367	2425	2480	2535	2595	2654	2718	2778	2848	2914
	Hourly	12.72	13.00	13.29	13.60	13.94	14.25	14.57	14.91	15.25	15.62	15.97	16.37	16.75
	Standby	0.89	0.91	0.93	0.95	0.98	1.00	1.02	1.04	1.07	1.09	1.12	1.15	1.17
30	Annual	27144	27756	28404	29100	29760	30420	31140	31848	32616	33336	34176	34968	35808
	Monthly	2262	2313	2367	2425	2480	2535	2595	2654	2718	2778	2848	2914	2984
	Hourly	13.00	13.29	13.60	13.94	14.25	14.57	14.91	15.25	15.62	15.97	16.37	16.75	17.15
	Standby	0.91	0.93	0.95	0.98	1.00	1.02	1.04	1.07	1.09	1.12	1.15	1.17	1.20
31	Annual	27756	28404	29100	29760	30420	31140	31848	32616	33336	34176	34968	35808	36648
	Monthly	2313	2367	2425	2480	2535	2595	2654	2718	2778	2848	2914	2984	3054
	Hourly	13.29	13.60	13.94	14.25	14.57	14.91	15.25	15.62	15.97	16.37	16.75	17.15	17.55
	Standby	0.93	0.95	0.98	1.00	1.02	1.04	1.07	1.09	1.12	1.15	1.17	1.20	1.23
32	Annual	28404	29100	29760	30420	31140	31848	32616	33336	34176	34968	35808	36648	37476
	Monthly	2367	2425	2480	2535	2595	2654	2718	2778	2848	2914	2984	3054	3123
	Hourly	13.60	13.94	14.25	14.57	14.91	15.25	15.62	15.97	16.37	16.75	17.15	17.55	17.95
	Standby	0.95	0.98	1.00	1.02	1.04	1.07	1.09	1.12	1.15	1.17	1.20	1.23	1.26
33	Annual	29100	29760	30420	31140	31848	32616	33336	34176	34968	35808	36648	37476	38436
	Monthly	2425	2480	2535	2595	2654	2718	2778	2848	2914	2984	3054	3123	3203
	Hourly	13.94	14.25	14.57	14.91	15.25	15.62	15.97	16.37	16.75	17.15	17.55	17.95	18.41
	Standby	0.98	1.00	1.02	1.04	1.07	1.09	1.12	1.15	1.17	1.20	1.23	1.26	1.29
34	Annual	29760	30420	31140	31848	32616	33336	34176	34968	35808	36648	37476	38436	39312
	Monthly	2480	2535	2595	2654	2718	2778	2848	2914	2984	3054	3123	3203	3276
	Hourly	14.25	14.57	14.91	15.25	15.62	15.97	16.37	16.75	17.15	17.55	17.95	18.41	18.83
	Standby	1.00	1.02	1.04	1.07	1.09	1.12	1.15	1.17	1.20	1.23	1.26	1.29	1.32
35	Annual	30420	31140	31848	32616	33336	34176	34968	35808	36648	37476	38436	39312	40236
	Monthly	2535	2595	2654	2718	2778	2848	2914	2984	3054	3123	3203	3276	3353
	Hourly	14.57	14.91	15.25	15.62	15.97	16.37	16.75	17.15	17.55	17.95	18.41	18.83	19.27
	Standby	1.02	1.04	1.07	1.09	1.12	1.15	1.17	1.20	1.23	1.26	1.29	1.32	1.35

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
36	Annual	31140	31848	32616	33336	34176	34968	35808	36648	37476	38436	39312	40236	41232
	Monthly	2595	2654	2718	2778	2848	2914	2984	3054	3123	3203	3276	3353	3436
	Hourly	14.91	15.25	15.62	15.97	16.37	16.75	17.15	17.55	17.95	18.41	18.83	19.27	19.75
	Standby	1.04	1.07	1.09	1.12	1.15	1.17	1.20	1.23	1.26	1.29	1.32	1.35	1.38
37	Annual	31848	32616	33336	34176	34968	35808	36648	37476	38436	39312	40236	41232	42264
	Monthly	2654	2718	2778	2848	2914	2984	3054	3123	3203	3276	3353	3436	3522
	Hourly	15.25	15.62	15.97	16.37	16.75	17.15	17.55	17.95	18.41	18.83	19.27	19.75	20.24
	Standby	1.07	1.09	1.12	1.15	1.17	1.20	1.23	1.26	1.29	1.32	1.35	1.38	1.42
38	Annual	32616	33336	34176	34968	35808	36648	37476	38436	39312	40236	41232	42264	43344
	Monthly	2718	2778	2848	2914	2984	3054	3123	3203	3276	3353	3436	3522	3612
	Hourly	15.62	15.97	16.37	16.75	17.15	17.55	17.95	18.41	18.83	19.27	19.75	20.24	20.76
	Standby	1.09	1.12	1.15	1.17	1.20	1.23	1.26	1.29	1.32	1.35	1.38	1.42	1.45
39	Annual	33336	34176	34968	35808	36648	37476	38436	39312	40236	41232	42264	43344	44400
	Monthly	2778	2848	2914	2984	3054	3123	3203	3276	3353	3436	3522	3612	3700
	Hourly	15.97	16.37	16.75	17.15	17.55	17.95	18.41	18.83	19.27	19.75	20.24	20.76	21.26
	Standby	1.12	1.15	1.17	1.20	1.23	1.26	1.29	1.32	1.35	1.38	1.42	1.45	1.49
40	Annual	34176	34968	35808	36648	37476	38436	39312	40236	41232	42264	43344	44400	45540
	Monthly	2848	2914	2984	3054	3123	3203	3276	3353	3436	3522	3612	3700	3795
	Hourly	16.37	16.75	17.15	17.55	17.95	18.41	18.83	19.27	19.75	20.24	20.76	21.26	21.81
	Standby	1.15	1.17	1.20	1.23	1.26	1.29	1.32	1.35	1.38	1.42	1.45	1.49	1.53
41	Annual	34968	35808	36648	37476	38436	39312	40236	41232	42264	43344	44400	45540	46596
	Monthly	2914	2984	3054	3123	3203	3276	3353	3436	3522	3612	3700	3795	3883
	Hourly	16.75	17.15	17.55	17.95	18.41	18.83	19.27	19.75	20.24	20.76	21.26	21.81	22.32
	Standby	1.17	1.20	1.23	1.26	1.29	1.32	1.35	1.38	1.42	1.45	1.49	1.53	1.56
42	Annual	35808	36648	37476	38436	39312	40236	41232	42264	43344	44400	45540	46596	47820
	Monthly	2984	3054	3123	3203	3276	3353	3436	3522	3612	3700	3795	3883	3985
	Hourly	17.15	17.55	17.95	18.41	18.83	19.27	19.75	20.24	20.76	21.26	21.81	22.32	22.90
	Standby	1.20	1.23	1.26	1.29	1.32	1.35	1.38	1.42	1.45	1.49	1.53	1.56	1.60
43	Annual	36648	37476	38436	39312	40236	41232	42264	43344	44400	45540	46596	47820	49020
	Monthly	3054	3123	3203	3276	3353	3436	3522	3612	3700	3795	3883	3985	4085
	Hourly	17.55	17.95	18.41	18.83	19.27	19.75	20.24	20.76	21.26	21.81	22.32	22.90	23.48
	Standby	1.23	1.26	1.29	1.32	1.35	1.38	1.42	1.45	1.49	1.53	1.56	1.60	1.64
44	Annual	37476	38436	39312	40236	41232	42264	43344	44400	45540	46596	47820	49020	50292
	Monthly	3123	3203	3276	3353	3436	3522	3612	3700	3795	3883	3985	4085	4191
	Hourly	17.95	18.41	18.83	19.27	19.75	20.24	20.76	21.26	21.81	22.32	22.90	23.48	24.09
	Standby	1.26	1.29	1.32	1.35	1.38	1.42	1.45	1.49	1.53	1.56	1.60	1.64	1.69
45	Annual	38436	39312	40236	41232	42264	43344	44400	45540	46596	47820	49020	50292	51504
	Monthly	3203	3276	3353	3436	3522	3612	3700	3795	3883	3985	4085	4191	4292
	Hourly	18.41	18.83	19.27	19.75	20.24	20.76	21.26	21.81	22.32	22.90	23.48	24.09	24.67
	Standby	1.29	1.32	1.35	1.38	1.42	1.45	1.49	1.53	1.56	1.60	1.64	1.69	1.73

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
46	Annual	39312	40236	41232	42264	43344	44400	45540	46596	47820	49020	50292	51504	52788
	Monthly	3276	3353	3436	3522	3612	3700	3795	3883	3985	4085	4191	4292	4399
	Hourly	18.83	19.27	19.75	20.24	20.76	21.26	21.81	22.32	22.90	23.48	24.09	24.67	25.28
	Standby	1.32	1.35	1.38	1.42	1.45	1.49	1.53	1.56	1.60	1.64	1.69	1.73	1.77
47	Annual	40236	41232	42264	43344	44400	45540	46596	47820	49020	50292	51504	52788	54072
	Monthly	3353	3436	3522	3612	3700	3795	3883	3985	4085	4191	4292	4399	4506
	Hourly	19.27	19.75	20.24	20.76	21.26	21.81	22.32	22.90	23.48	24.09	24.67	25.28	25.90
	Standby	1.35	1.38	1.42	1.45	1.49	1.53	1.56	1.60	1.64	1.69	1.73	1.77	1.81
48	Annual	41232	42264	43344	44400	45540	46596	47820	49020	50292	51504	52788	54072	55476
	Monthly	3436	3522	3612	3700	3795	3883	3985	4085	4191	4292	4399	4506	4623
	Hourly	19.75	20.24	20.76	21.26	21.81	22.32	22.90	23.48	24.09	24.67	25.28	25.90	26.57
	Standby	1.38	1.42	1.45	1.49	1.53	1.56	1.60	1.64	1.69	1.73	1.77	1.81	1.86
49	Annual	42264	43344	44400	45540	46596	47820	49020	50292	51504	52788	54072	55476	56844
	Monthly	3522	3612	3700	3795	3883	3985	4085	4191	4292	4399	4506	4623	4737
	Hourly	20.24	20.76	21.26	21.81	22.32	22.90	23.48	24.09	24.67	25.28	25.90	26.57	27.22
	Standby	1.42	1.45	1.49	1.53	1.56	1.60	1.64	1.69	1.73	1.77	1.81	1.86	1.91
50	Annual	43344	44400	45540	46596	47820	49020	50292	51504	52788	54072	55476	56844	58284
	Monthly	3612	3700	3795	3883	3985	4085	4191	4292	4399	4506	4623	4737	4857
	Hourly	20.76	21.26	21.81	22.32	22.90	23.48	24.09	24.67	25.28	25.90	26.57	27.22	27.91
	Standby	1.45	1.49	1.53	1.56	1.60	1.64	1.69	1.73	1.77	1.81	1.86	1.91	1.95
51	Annual	44400	45540	46596	47820	49020	50292	51504	52788	54072	55476	56844	58284	59724
	Monthly	3700	3795	3883	3985	4085	4191	4292	4399	4506	4623	4737	4857	4977
	Hourly	21.26	21.81	22.32	22.90	23.48	24.09	24.67	25.28	25.90	26.57	27.22	27.91	28.60
	Standby	1.49	1.53	1.56	1.60	1.64	1.69	1.73	1.77	1.81	1.86	1.91	1.95	2.00
52	Annual	45540	46596	47820	49020	50292	51504	52788	54072	55476	56844	58284	59724	61212
	Monthly	3795	3883	3985	4085	4191	4292	4399	4506	4623	4737	4857	4977	5101
	Hourly	21.81	22.32	22.90	23.48	24.09	24.67	25.28	25.90	26.57	27.22	27.91	28.60	29.32
	Standby	1.53	1.56	1.60	1.64	1.69	1.73	1.77	1.81	1.86	1.91	1.95	2.00	2.05
53	Annual	46596	47820	49020	50292	51504	52788	54072	55476	56844	58284	59724	61212	62748
	Monthly	3883	3985	4085	4191	4292	4399	4506	4623	4737	4857	4977	5101	5229
	Hourly	22.32	22.90	23.48	24.09	24.67	25.28	25.90	26.57	27.22	27.91	28.60	29.32	30.05
	Standby	1.56	1.60	1.64	1.69	1.73	1.77	1.81	1.86	1.91	1.95	2.00	2.05	2.10
54	Annual	47820	49020	50292	51504	52788	54072	55476	56844	58284	59724	61212	62748	64296
	Monthly	3985	4085	4191	4292	4399	4506	4623	4737	4857	4977	5101	5229	5358
	Hourly	22.90	23.48	24.09	24.67	25.28	25.90	26.57	27.22	27.91	28.60	29.32	30.05	30.79
	Standby	1.60	1.64	1.69	1.73	1.77	1.81	1.86	1.91	1.95	2.00	2.05	2.10	2.16
55	Annual	49020	50292	51504	52788	54072	55476	56844	58284	59724	61212	62748	64296	65916
	Monthly	4085	4191	4292	4399	4506	4623	4737	4857	4977	5101	5229	5358	5493
	Hourly	23.48	24.09	24.67	25.28	25.90	26.57	27.22	27.91	28.60	29.32	30.05	30.79	31.57
	Standby	1.64	1.69	1.73	1.77	1.81	1.86	1.91	1.95	2.00	2.05	2.10	2.16	2.21

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
56	Annual	50292	51504	52788	54072	55476	56844	58284	59724	61212	62748	64296	65916	67584
	Monthly	4191	4292	4399	4506	4623	4737	4857	4977	5101	5229	5358	5493	5632
	Hourly	24.09	24.67	25.28	25.90	26.57	27.22	27.91	28.60	29.32	30.05	30.79	31.57	32.37
	Standby	1.69	1.73	1.77	1.81	1.86	1.91	1.95	2.00	2.05	2.10	2.16	2.21	2.27
57	Annual	51504	52788	54072	55476	56844	58284	59724	61212	62748	64296	65916	67584	69240
	Monthly	4292	4399	4506	4623	4737	4857	4977	5101	5229	5358	5493	5632	5770
	Hourly	24.67	25.28	25.90	26.57	27.22	27.91	28.60	29.32	30.05	30.79	31.57	32.37	33.16
	Standby	1.73	1.77	1.81	1.86	1.91	1.95	2.00	2.05	2.10	2.16	2.21	2.27	2.32
58	Annual	52788	54072	55476	56844	58284	59724	61212	62748	64296	65916	67584	69240	71040
	Monthly	4399	4506	4623	4737	4857	4977	5101	5229	5358	5493	5632	5770	5920
	Hourly	25.28	25.90	26.57	27.22	27.91	28.60	29.32	30.05	30.79	31.57	32.37	33.16	34.02
	Standby	1.77	1.81	1.86	1.91	1.95	2.00	2.05	2.10	2.16	2.21	2.27	2.32	2.38
59	Annual	54072	55476	56844	58284	59724	61212	62748	64296	65916	67584	69240	71040	72744
	Monthly	4506	4623	4737	4857	4977	5101	5229	5358	5493	5632	5770	5920	6062
	Hourly	25.90	26.57	27.22	27.91	28.60	29.32	30.05	30.79	31.57	32.37	33.16	34.02	34.84
	Standby	1.81	1.86	1.91	1.95	2.00	2.05	2.10	2.16	2.21	2.27	2.32	2.38	2.44
60	Annual	55476	56844	58284	59724	61212	62748	64296	65916	67584	69240	71040	72744	74604
	Monthly	4623	4737	4857	4977	5101	5229	5358	5493	5632	5770	5920	6062	6217
	Hourly	26.57	27.22	27.91	28.60	29.32	30.05	30.79	31.57	32.37	33.16	34.02	34.84	35.73
	Standby	1.86	1.91	1.95	2.00	2.05	2.10	2.16	2.21	2.27	2.32	2.38	2.44	2.50
61	Annual	56844	58284	59724	61212	62748	64296	65916	67584	69240	71040	72744	74604	76464
	Monthly	4737	4857	4977	5101	5229	5358	5493	5632	5770	5920	6062	6217	6372
	Hourly	27.22	27.91	28.60	29.32	30.05	30.79	31.57	32.37	33.16	34.02	34.84	35.73	36.62
	Standby	1.91	1.95	2.00	2.05	2.10	2.16	2.21	2.27	2.32	2.38	2.44	2.50	2.56
62	Annual	58284	59724	61212	62748	64296	65916	67584	69240	71040	72744	74604	76464	78348
	Monthly	4857	4977	5101	5229	5358	5493	5632	5770	5920	6062	6217	6372	6529
	Hourly	27.91	28.60	29.32	30.05	30.79	31.57	32.37	33.16	34.02	34.84	35.73	36.62	37.52
	Standby	1.95	2.00	2.05	2.10	2.16	2.21	2.27	2.32	2.38	2.44	2.50	2.56	2.63
63	Annual	59724	61212	62748	64296	65916	67584	69240	71040	72744	74604	76464	78348	80304
	Monthly	4977	5101	5229	5358	5493	5632	5770	5920	6062	6217	6372	6529	6692
	Hourly	28.60	29.32	30.05	30.79	31.57	32.37	33.16	34.02	34.84	35.73	36.62	37.52	38.46
	Standby	2.00	2.05	2.10	2.16	2.21	2.27	2.32	2.38	2.44	2.50	2.56	2.63	2.69
64	Annual	61212	62748	64296	65916	67584	69240	71040	72744	74604	76464	78348	80304	82344
	Monthly	5101	5229	5358	5493	5632	5770	5920	6062	6217	6372	6529	6692	6862
	Hourly	29.32	30.05	30.79	31.57	32.37	33.16	34.02	34.84	35.73	36.62	37.52	38.46	39.44
	Standby	2.05	2.10	2.16	2.21	2.27	2.32	2.38	2.44	2.50	2.56	2.63	2.69	2.76
65	Annual	62748	64296	65916	67584	69240	71040	72744	74604	76464	78348	80304	82344	84384
	Monthly	5229	5358	5493	5632	5770	5920	6062	6217	6372	6529	6692	6862	7032
	Hourly	30.05	30.79	31.57	32.37	33.16	34.02	34.84	35.73	36.62	37.52	38.46	39.44	40.41
	Standby	2.10	2.16	2.21	2.27	2.32	2.38	2.44	2.50	2.56	2.63	2.69	2.76	2.83

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
66	Annual	64296	65916	67584	69240	71040	72744	74604	76464	78348	80304	82344	84384	86508
	Monthly	5358	5493	5632	5770	5920	6062	6217	6372	6529	6692	6862	7032	7209
	Hourly	30.79	31.57	32.37	33.16	34.02	34.84	35.73	36.62	37.52	38.46	39.44	40.41	41.43
	Standby	2.16	2.21	2.27	2.32	2.38	2.44	2.50	2.56	2.63	2.69	2.76	2.83	2.90
67	Annual	65916	67584	69240	71040	72744	74604	76464	78348	80304	82344	84384	86508	88656
	Monthly	5493	5632	5770	5920	6062	6217	6372	6529	6692	6862	7032	7209	7388
	Hourly	31.57	32.37	33.16	34.02	34.84	35.73	36.62	37.52	38.46	39.44	40.41	41.43	42.46
	Standby	2.21	2.27	2.32	2.38	2.44	2.50	2.56	2.63	2.69	2.76	2.83	2.90	2.97
68	Annual	67584	69240	71040	72744	74604	76464	78348	80304	82344	84384	86508	88656	90888
	Monthly	5632	5770	5920	6062	6217	6372	6529	6692	6862	7032	7209	7388	7574
	Hourly	32.37	33.16	34.02	34.84	35.73	36.62	37.52	38.46	39.44	40.41	41.43	42.46	43.53
	Standby	2.27	2.32	2.38	2.44	2.50	2.56	2.63	2.69	2.76	2.83	2.90	2.97	3.05
69	Annual	69240	71040	72744	74604	76464	78348	80304	82344	84384	86508	88656	90888	93156
	Monthly	5770	5920	6062	6217	6372	6529	6692	6862	7032	7209	7388	7574	7763
	Hourly	33.16	34.02	34.84	35.73	36.62	37.52	38.46	39.44	40.41	41.43	42.46	43.53	44.61
	Standby	2.32	2.38	2.44	2.50	2.56	2.63	2.69	2.76	2.83	2.90	2.97	3.05	3.12
70	Annual	71040	72744	74604	76464	78348	80304	82344	84384	86508	88656	90888	93156	95484
	Monthly	5920	6062	6217	6372	6529	6692	6862	7032	7209	7388	7574	7763	7957
	Hourly	34.02	34.84	35.73	36.62	37.52	38.46	39.44	40.41	41.43	42.46	43.53	44.61	45.73
	Standby	2.38	2.44	2.50	2.56	2.63	2.69	2.76	2.83	2.90	2.97	3.05	3.12	3.20
71	Annual	72744	74604	76464	78348	80304	82344	84384	86508	88656	90888	93156	95484	97884
	Monthly	6062	6217	6372	6529	6692	6862	7032	7209	7388	7574	7763	7957	8157
	Hourly	34.84	35.73	36.62	37.52	38.46	39.44	40.41	41.43	42.46	43.53	44.61	45.73	46.88
	Standby	2.44	2.50	2.56	2.63	2.69	2.76	2.83	2.90	2.97	3.05	3.12	3.20	3.28
72	Annual	74604	76464	78348	80304	82344	84384	86508	88656	90888	93156	95484	97884	100344
	Monthly	6217	6372	6529	6692	6862	7032	7209	7388	7574	7763	7957	8157	8362
	Hourly	35.73	36.62	37.52	38.46	39.44	40.41	41.43	42.46	43.53	44.61	45.73	46.88	48.06
	Standby	2.50	2.56	2.63	2.69	2.76	2.83	2.90	2.97	3.05	3.12	3.20	3.28	3.36
73	Annual	76464	78348	80304	82344	84384	86508	88656	90888	93156	95484	97884	100344	102828
	Monthly	6372	6529	6692	6862	7032	7209	7388	7574	7763	7957	8157	8362	8569
	Hourly	36.62	37.52	38.46	39.44	40.41	41.43	42.46	43.53	44.61	45.73	46.88	48.06	49.25
	Standby	2.56	2.63	2.69	2.76	2.83	2.90	2.97	3.05	3.12	3.20	3.28	3.36	3.45
74	Annual	78348	80304	82344	84384	86508	88656	90888	93156	95484	97884	100344	102828	105420
	Monthly	6529	6692	6862	7032	7209	7388	7574	7763	7957	8157	8362	8569	8785
	Hourly	37.52	38.46	39.44	40.41	41.43	42.46	43.53	44.61	45.73	46.88	48.06	49.25	50.49
	Standby	2.63	2.69	2.76	2.83	2.90	2.97	3.05	3.12	3.20	3.28	3.36	3.45	3.53
75	Annual	80304	82344	84384	86508	88656	90888	93156	95484	97884	100344	102828	105420	108036
	Monthly	6692	6862	7032	7209	7388	7574	7763	7957	8157	8362	8569	8785	9003
	Hourly	38.46	39.44	40.41	41.43	42.46	43.53	44.61	45.73	46.88	48.06	49.25	50.49	51.74
	Standby	2.69	2.76	2.83	2.90	2.97	3.05	3.12	3.20	3.28	3.36	3.45	3.53	3.62

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
76	Annual	82344	84384	86508	88656	90888	93156	95484	97884	100344	102828	105420	108036	110724
	Monthly	6862	7032	7209	7388	7574	7763	7957	8157	8362	8569	8785	9003	9227
	Hourly	39.44	40.41	41.43	42.46	43.53	44.61	45.73	46.88	48.06	49.25	50.49	51.74	53.03
	Standby	2.76	2.83	2.90	2.97	3.05	3.12	3.20	3.28	3.36	3.45	3.53	3.62	3.71
77	Annual	84384	86508	88656	90888	93156	95484	97884	100344	102828	105420	108036	110724	113496
	Monthly	7032	7209	7388	7574	7763	7957	8157	8362	8569	8785	9003	9227	9458
	Hourly	40.41	41.43	42.46	43.53	44.61	45.73	46.88	48.06	49.25	50.49	51.74	53.03	54.36
	Standby	2.83	2.90	2.97	3.05	3.12	3.20	3.28	3.36	3.45	3.53	3.62	3.71	3.80
78	Annual	86508	88656	90888	93156	95484	97884	100344	102828	105420	108036	110724	113496	116352
	Monthly	7209	7388	7574	7763	7957	8157	8362	8569	8785	9003	9227	9458	9696
	Hourly	41.43	42.46	43.53	44.61	45.73	46.88	48.06	49.25	50.49	51.74	53.03	54.36	55.72
	Standby	2.90	2.97	3.05	3.12	3.20	3.28	3.36	3.45	3.53	3.62	3.71	3.80	3.90
79	Annual	88656	90888	93156	95484	97884	100344	102828	105420	108036	110724	113496	116352	119220
	Monthly	7388	7574	7763	7957	8157	8362	8569	8785	9003	9227	9458	9696	9935
	Hourly	42.46	43.53	44.61	45.73	46.88	48.06	49.25	50.49	51.74	53.03	54.36	55.72	57.10
	Standby	2.97	3.05	3.12	3.20	3.28	3.36	3.45	3.53	3.62	3.71	3.80	3.90	4.00
80	Annual	90888	93156	95484	97884	100344	102828	105420	108036	110724	113496	116352	119220	122208
	Monthly	7574	7763	7957	8157	8362	8569	8785	9003	9227	9458	9696	9935	10184
	Hourly	43.53	44.61	45.73	46.88	48.06	49.25	50.49	51.74	53.03	54.36	55.72	57.10	58.53
	Standby	3.05	3.12	3.20	3.28	3.36	3.45	3.53	3.62	3.71	3.80	3.90	4.00	4.10
81	Annual	93156	95484	97884	100344	102828	105420	108036	110724	113496	116352	119220	122208	125280
	Monthly	7763	7957	8157	8362	8569	8785	9003	9227	9458	9696	9935	10184	10440
	Hourly	44.61	45.73	46.88	48.06	49.25	50.49	51.74	53.03	54.36	55.72	57.10	58.53	60.00
	Standby	3.12	3.20	3.28	3.36	3.45	3.53	3.62	3.71	3.80	3.90	4.00	4.10	4.20
82	Annual	95484	97884	100344	102828	105420	108036	110724	113496	116352	119220	122208	125280	128388
	Monthly	7957	8157	8362	8569	8785	9003	9227	9458	9696	9935	10184	10440	10699
	Hourly	45.73	46.88	48.06	49.25	50.49	51.74	53.03	54.36	55.72	57.10	58.53	60.00	61.49
	Standby	3.20	3.28	3.36	3.45	3.53	3.62	3.71	3.80	3.90	4.00	4.10	4.20	4.30
83	Annual	97884	100344	102828	105420	108036	110724	113496	116352	119220	122208	125280	128388	131592
	Monthly	8157	8362	8569	8785	9003	9227	9458	9696	9935	10184	10440	10699	10966
	Hourly	46.88	48.06	49.25	50.49	51.74	53.03	54.36	55.72	57.10	58.53	60.00	61.49	63.02
	Standby	3.28	3.36	3.45	3.53	3.62	3.71	3.80	3.90	4.00	4.10	4.20	4.30	4.41
84	Annual	100344	102828	105420	108036	110724	113496	116352	119220	122208	125280	128388	131592	134916
	Monthly	8362	8569	8785	9003	9227	9458	9696	9935	10184	10440	10699	10966	11243
	Hourly	48.06	49.25	50.49	51.74	53.03	54.36	55.72	57.10	58.53	60.00	61.49	63.02	64.61
	Standby	3.36	3.45	3.53	3.62	3.71	3.80	3.90	4.00	4.10	4.20	4.30	4.41	4.52
85	Annual	102828	105420	108036	110724	113496	116352	119220	122208	125280	128388	131592	134916	138240
	Monthly	8569	8785	9003	9227	9458	9696	9935	10184	10440	10699	10966	11243	11520
	Hourly	49.25	50.49	51.74	53.03	54.36	55.72	57.10	58.53	60.00	61.49	63.02	64.61	66.21
	Standby	3.45	3.53	3.62	3.71	3.80	3.90	4.00	4.10	4.20	4.30	4.41	4.52	4.63

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
86	Annual	105420	108036	110724	113496	116352	119220	122208	125280	128388	131592	134916	138240	141744
	Monthly	8785	9003	9227	9458	9696	9935	10184	10440	10699	10966	11243	11520	11812
	Hourly	50.49	51.74	53.03	54.36	55.72	57.10	58.53	60.00	61.49	63.02	64.61	66.21	67.89
	Standby	3.53	3.62	3.71	3.80	3.90	4.00	4.10	4.20	4.30	4.41	4.52	4.63	4.75
87	Annual	108036	110724	113496	116352	119220	122208	125280	128388	131592	134916	138240	141744	145308
	Monthly	9003	9227	9458	9696	9935	10184	10440	10699	10966	11243	11520	11812	12109
	Hourly	51.74	53.03	54.36	55.72	57.10	58.53	60.00	61.49	63.02	64.61	66.21	67.89	69.59
	Standby	3.62	3.71	3.80	3.90	4.00	4.10	4.20	4.30	4.41	4.52	4.63	4.75	4.87
88	Annual	110724	113496	116352	119220	122208	125280	128388	131592	134916	138240	141744	145308	148920
	Monthly	9227	9458	9696	9935	10184	10440	10699	10966	11243	11520	11812	12109	12410
	Hourly	53.03	54.36	55.72	57.10	58.53	60.00	61.49	63.02	64.61	66.21	67.89	69.59	71.32
	Standby	3.71	3.80	3.90	4.00	4.10	4.20	4.30	4.41	4.52	4.63	4.75	4.87	4.99
89	Annual	113496	116352	119220	122208	125280	128388	131592	134916	138240	141744	145308	148920	152676
	Monthly	9458	9696	9935	10184	10440	10699	10966	11243	11520	11812	12109	12410	12723
	Hourly	54.36	55.72	57.10	58.53	60.00	61.49	63.02	64.61	66.21	67.89	69.59	71.32	73.12
	Standby	3.80	3.90	4.00	4.10	4.20	4.30	4.41	4.52	4.63	4.75	4.87	4.99	5.12
90	Annual	116352	119220	122208	125280	128388	131592	134916	138240	141744	145308	148920	152676	156444
	Monthly	9696	9935	10184	10440	10699	10966	11243	11520	11812	12109	12410	12723	13037
	Hourly	55.72	57.10	58.53	60.00	61.49	63.02	64.61	66.21	67.89	69.59	71.32	73.12	74.93
	Standby	3.90	4.00	4.10	4.20	4.30	4.41	4.52	4.63	4.75	4.87	4.99	5.12	5.24
91	Annual	119220	122208	125280	128388	131592	134916	138240	141744	145308	148920	152676	156444	160380
	Monthly	9935	10184	10440	10699	10966	11243	11520	11812	12109	12410	12723	13037	13365
	Hourly	57.10	58.53	60.00	61.49	63.02	64.61	66.21	67.89	69.59	71.32	73.12	74.93	76.81
	Standby	4.00	4.10	4.20	4.30	4.41	4.52	4.63	4.75	4.87	4.99	5.12	5.24	5.38
92	Annual	122208	125280	128388	131592	134916	138240	141744	145308	148920	152676	156444	160380	164364
	Monthly	10184	10440	10699	10966	11243	11520	11812	12109	12410	12723	13037	13365	13697
	Hourly	58.53	60.00	61.49	63.02	64.61	66.21	67.89	69.59	71.32	73.12	74.93	76.81	78.72
	Standby	4.10	4.20	4.30	4.41	4.52	4.63	4.75	4.87	4.99	5.12	5.24	5.38	5.51
93	Annual	125280	128388	131592	134916	138240	141744	145308	148920	152676	156444	160380	164364	168516
	Monthly	10440	10699	10966	11243	11520	11812	12109	12410	12723	13037	13365	13697	14043
	Hourly	60.00	61.49	63.02	64.61	66.21	67.89	69.59	71.32	73.12	74.93	76.81	78.72	80.71
	Standby	4.20	4.30	4.41	4.52	4.63	4.75	4.87	4.99	5.12	5.24	5.38	5.51	5.65
94	Annual	128388	131592	134916	138240	141744	145308	148920	152676	156444	160380	164364	168516	172692
	Monthly	10699	10966	11243	11520	11812	12109	12410	12723	13037	13365	13697	14043	14391
	Hourly	61.49	63.02	64.61	66.21	67.89	69.59	71.32	73.12	74.93	76.81	78.72	80.71	82.71
	Standby	4.30	4.41	4.52	4.63	4.75	4.87	4.99	5.12	5.24	5.38	5.51	5.65	5.79
95	Annual	131592	134916	138240	141744	145308	148920	152676	156444	160380	164364	168516	172692	177036
	Monthly	10966	11243	11520	11812	12109	12410	12723	13037	13365	13697	14043	14391	14753
	Hourly	63.02	64.61	66.21	67.89	69.59	71.32	73.12	74.93	76.81	78.72	80.71	82.71	84.79
	Standby	4.41	4.52	4.63	4.75	4.87	4.99	5.12	5.24	5.38	5.51	5.65	5.79	5.94

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
96	Annual	134916	138240	141744	145308	148920	152676	156444	160380	164364	168516	172692	177036	181476
	Monthly	11243	11520	11812	12109	12410	12723	13037	13365	13697	14043	14391	14753	15123
	Hourly	64.61	66.21	67.89	69.59	71.32	73.12	74.93	76.81	78.72	80.71	82.71	84.79	86.91
	Standby	4.52	4.63	4.75	4.87	4.99	5.12	5.24	5.38	5.51	5.65	5.79	5.94	6.08
97	Annual	138240	141744	145308	148920	152676	156444	160380	164364	168516	172692	177036	181476	186024
	Monthly	11520	11812	12109	12410	12723	13037	13365	13697	14043	14391	14753	15123	15502
	Hourly	66.21	67.89	69.59	71.32	73.12	74.93	76.81	78.72	80.71	82.71	84.79	86.91	89.09
	Standby	4.63	4.75	4.87	4.99	5.12	5.24	5.38	5.51	5.65	5.79	5.94	6.08	6.24
98	Annual	141744	145308	148920	152676	156444	160380	164364	168516	172692	177036	181476	186024	190668
	Monthly	11812	12109	12410	12723	13037	13365	13697	14043	14391	14753	15123	15502	15889
	Hourly	67.89	69.59	71.32	73.12	74.93	76.81	78.72	80.71	82.71	84.79	86.91	89.09	91.32
	Standby	4.75	4.87	4.99	5.12	5.24	5.38	5.51	5.65	5.79	5.94	6.08	6.24	6.39
99	Annual	145308	148920	152676	156444	160380	164364	168516	172692	177036	181476	186024	190668	195420
	Monthly	12109	12410	12723	13037	13365	13697	14043	14391	14753	15123	15502	15889	16285
	Hourly	69.59	71.32	73.12	74.93	76.81	78.72	80.71	82.71	84.79	86.91	89.09	91.32	93.59
	Standby	4.87	4.99	5.12	5.24	5.38	5.51	5.65	5.79	5.94	6.08	6.24	6.39	6.55
100	Annual	148920	152676	156444	160380	164364	168516	172692	177036	181476	186024	190668	195420	200304
	Monthly	12410	12723	13037	13365	13697	14043	14391	14753	15123	15502	15889	16285	16692
	Hourly	71.32	73.12	74.93	76.81	78.72	80.71	82.71	84.79	86.91	89.09	91.32	93.59	95.93
	Standby	4.99	5.12	5.24	5.38	5.51	5.65	5.79	5.94	6.08	6.24	6.39	6.55	6.72
101	Annual	152676	156444	160380	164364	168516	172692	177036	181476	186024	190668	195420	200304	205332
	Monthly	12723	13037	13365	13697	14043	14391	14753	15123	15502	15889	16285	16692	17111
	Hourly	73.12	74.93	76.81	78.72	80.71	82.71	84.79	86.91	89.09	91.32	93.59	95.93	98.34
	Standby	5.12	5.24	5.38	5.51	5.65	5.79	5.94	6.08	6.24	6.39	6.55	6.72	6.88
102	Annual	156444	160380	164364	168516	172692	177036	181476	186024	190668	195420	200304	205332	210456
	Monthly	13037	13365	13697	14043	14391	14753	15123	15502	15889	16285	16692	17111	17538
	Hourly	74.93	76.81	78.72	80.71	82.71	84.79	86.91	89.09	91.32	93.59	95.93	98.34	100.79
	Standby	5.24	5.38	5.51	5.65	5.79	5.94	6.08	6.24	6.39	6.55	6.72	6.88	7.06
103	Annual	160380	164364	168516	172692	177036	181476	186024	190668	195420	200304	205332	210456	215712
	Monthly	13365	13697	14043	14391	14753	15123	15502	15889	16285	16692	17111	17538	17976
	Hourly	76.81	78.72	80.71	82.71	84.79	86.91	89.09	91.32	93.59	95.93	98.34	100.79	103.31
	Standby	5.38	5.51	5.65	5.79	5.94	6.08	6.24	6.39	6.55	6.72	6.88	7.06	7.23
104	Annual	164364	168516	172692	177036	181476	186024	190668	195420	200304	205332	210456	215712	221100
	Monthly	13697	14043	14391	14753	15123	15502	15889	16285	16692	17111	17538	17976	18425
	Hourly	78.72	80.71	82.71	84.79	86.91	89.09	91.32	93.59	95.93	98.34	100.79	103.31	105.89
	Standby	5.51	5.65	5.79	5.94	6.08	6.24	6.39	6.55	6.72	6.88	7.06	7.23	7.41
105	Annual	168516	172692	177036	181476	186024	190668	195420	200304	205332	210456	215712	221100	226632
	Monthly	14043	14391	14753	15123	15502	15889	16285	16692	17111	17538	17976	18425	18886
	Hourly	80.71	82.71	84.79	86.91	89.09	91.32	93.59	95.93	98.34	100.79	103.31	105.89	108.54
	Standby	5.65	5.79	5.94	6.08	6.24	6.39	6.55	6.72	6.88	7.06	7.23	7.41	7.60

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
106	Annual	172692	177036	181476	186024	190668	195420	200304	205332	210456	215712	221100	226632	232308
	Monthly	14391	14753	15123	15502	15889	16285	16692	17111	17538	17976	18425	18886	19359
	Hourly	82.71	84.79	86.91	89.09	91.32	93.59	95.93	98.34	100.79	103.31	105.89	108.54	111.26
	Standby	5.79	5.94	6.08	6.24	6.39	6.55	6.72	6.88	7.06	7.23	7.41	7.60	7.79
107	Annual	177036	181476	186024	190668	195420	200304	205332	210456	215712	221100	226632	232308	238116
	Monthly	14753	15123	15502	15889	16285	16692	17111	17538	17976	18425	18886	19359	19843
	Hourly	84.79	86.91	89.09	91.32	93.59	95.93	98.34	100.79	103.31	105.89	108.54	111.26	114.04
	Standby	5.94	6.08	6.24	6.39	6.55	6.72	6.88	7.06	7.23	7.41	7.60	7.79	7.98
108	Annual	181476	186024	190668	195420	200304	205332	210456	215712	221100	226632	232308	238116	244080
	Monthly	15123	15502	15889	16285	16692	17111	17538	17976	18425	18886	19359	19843	20340
	Hourly	86.91	89.09	91.32	93.59	95.93	98.34	100.79	103.31	105.89	108.54	111.26	114.04	116.90
	Standby	6.08	6.24	6.39	6.55	6.72	6.88	7.06	7.23	7.41	7.60	7.79	7.98	8.18
109	Annual	186024	190668	195420	200304	205332	210456	215712	221100	226632	232308	238116	244080	250164
	Monthly	15502	15889	16285	16692	17111	17538	17976	18425	18886	19359	19843	20340	20847
	Hourly	89.09	91.32	93.59	95.93	98.34	100.79	103.31	105.89	108.54	111.26	114.04	116.90	119.81
	Standby	6.24	6.39	6.55	6.72	6.88	7.06	7.23	7.41	7.60	7.79	7.98	8.18	8.39
110	Annual	190668	195420	200304	205332	210456	215712	221100	226632	232308	238116	244080	250164	256416
	Monthly	15889	16285	16692	17111	17538	17976	18425	18886	19359	19843	20340	20847	21368
	Hourly	91.32	93.59	95.93	98.34	100.79	103.31	105.89	108.54	111.26	114.04	116.90	119.81	122.80
	Standby	6.39	6.55	6.72	6.88	7.06	7.23	7.41	7.60	7.79	7.98	8.18	8.39	8.60
111	Annual	195420	200304	205332	210456	215712	221100	226632	232308	238116	244080	250164	256416	262824
	Monthly	16285	16692	17111	17538	17976	18425	18886	19359	19843	20340	20847	21368	21902
	Hourly	93.59	95.93	98.34	100.79	103.31	105.89	108.54	111.26	114.04	116.90	119.81	122.80	125.87
	Standby	6.55	6.72	6.88	7.06	7.23	7.41	7.60	7.79	7.98	8.18	8.39	8.60	8.81
112	Annual	200304	205332	210456	215712	221100	226632	232308	238116	244080	250164	256416	262824	269400
	Monthly	16692	17111	17538	17976	18425	18886	19359	19843	20340	20847	21368	21902	22450
	Hourly	95.93	98.34	100.79	103.31	105.89	108.54	111.26	114.04	116.90	119.81	122.80	125.87	129.02
	Standby	6.72	6.88	7.06	7.23	7.41	7.60	7.79	7.98	8.18	8.39	8.60	8.81	9.03
113	Annual	205332	210456	215712	221100	226632	232308	238116	244080	250164	256416	262824	269400	276132
	Monthly	17111	17538	17976	18425	18886	19359	19843	20340	20847	21368	21902	22450	23011
	Hourly	98.34	100.79	103.31	105.89	108.54	111.26	114.04	116.90	119.81	122.80	125.87	129.02	132.25
	Standby	6.88	7.06	7.23	7.41	7.60	7.79	7.98	8.18	8.39	8.60	8.81	9.03	9.26
114	Annual	210456	215712	221100	226632	232308	238116	244080	250164	256416	262824	269400	276132	283032
	Monthly	17538	17976	18425	18886	19359	19843	20340	20847	21368	21902	22450	23011	23586
	Hourly	100.79	103.31	105.89	108.54	111.26	114.04	116.90	119.81	122.80	125.87	129.02	132.25	135.55
	Standby	7.06	7.23	7.41	7.60	7.79	7.98	8.18	8.39	8.60	8.81	9.03	9.26	9.49
115	Annual	215712	221100	226632	232308	238116	244080	250164	256416	262824	269400	276132	283032	290112
	Monthly	17976	18425	18886	19359	19843	20340	20847	21368	21902	22450	23011	23586	24176
	Hourly	103.31	105.89	108.54	111.26	114.04	116.90	119.81	122.80	125.87	129.02	132.25	135.55	138.94
	Standby	7.23	7.41	7.60	7.79	7.98	8.18	8.39	8.60	8.81	9.03	9.26	9.49	9.73

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
116	Annual	221100	226632	232308	238116	244080	250164	256416	262824	269400	276132	283032	290112	297360
	Monthly	18425	18886	19359	19843	20340	20847	21368	21902	22450	23011	23586	24176	24780
	Hourly	105.89	108.54	111.26	114.04	116.90	119.81	122.80	125.87	129.02	132.25	135.55	138.94	142.41
	Standby	7.41	7.60	7.79	7.98	8.18	8.39	8.60	8.81	9.03	9.26	9.49	9.73	9.97
117	Annual	226632	232308	238116	244080	250164	256416	262824	269400	276132	283032	290112	297360	304800
	Monthly	18886	19359	19843	20340	20847	21368	21902	22450	23011	23586	24176	24780	25400
	Hourly	108.54	111.26	114.04	116.90	119.81	122.80	125.87	129.02	132.25	135.55	138.94	142.41	145.98
	Standby	7.60	7.79	7.98	8.18	8.39	8.60	8.81	9.03	9.26	9.49	9.73	9.97	10.22
118	Annual	232308	238116	244080	250164	256416	262824	269400	276132	283032	290112	297360	304800	312420
	Monthly	19359	19843	20340	20847	21368	21902	22450	23011	23586	24176	24780	25400	26035
	Hourly	111.26	114.04	116.90	119.81	122.80	125.87	129.02	132.25	135.55	138.94	142.41	145.98	149.63
	Standby	7.79	7.98	8.18	8.39	8.60	8.81	9.03	9.26	9.49	9.73	9.97	10.22	10.47
119	Annual	238116	244080	250164	256416	262824	269400	276132	283032	290112	297360	304800	312420	320232
	Monthly	19843	20340	20847	21368	21902	22450	23011	23586	24176	24780	25400	26035	26686
	Hourly	114.04	116.90	119.81	122.80	125.87	129.02	132.25	135.55	138.94	142.41	145.98	149.63	153.37
	Standby	7.98	8.18	8.39	8.60	8.81	9.03	9.26	9.49	9.73	9.97	10.22	10.47	10.74
120	Annual	244080	250164	256416	262824	269400	276132	283032	290112	297360	304800	312420	320232	328236
	Monthly	20340	20847	21368	21902	22450	23011	23586	24176	24780	25400	26035	26686	27353
	Hourly	116.90	119.81	122.80	125.87	129.02	132.25	135.55	138.94	142.41	145.98	149.63	153.37	157.20
	Standby	8.18	8.39	8.60	8.81	9.03	9.26	9.49	9.73	9.97	10.22	10.47	10.74	11.00

APPENDIX D
General Service Salary Schedule
Effective July 1, 2018 through December 31, 2018

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
27	Annual	26076	26424	27096	27684	28308	28968	29688	30360	31032	31764	32484	33264	34008
	Monthly	2173	2202	2258	2307	2359	2414	2474	2530	2586	2647	2707	2772	2834
	Hourly	12.49	12.66	12.98	13.26	13.56	13.87	14.22	14.54	14.86	15.21	15.56	15.93	16.29
	Standby	0.87	0.89	0.91	0.93	0.95	0.97	1.00	1.02	1.04	1.06	1.09	1.12	1.14
28	Annual	26424	27096	27684	28308	28968	29688	30360	31032	31764	32484	33264	34008	34860
	Monthly	2202	2258	2307	2359	2414	2474	2530	2586	2647	2707	2772	2834	2905
	Hourly	12.66	12.98	13.26	13.56	13.87	14.22	14.54	14.86	15.21	15.56	15.93	16.29	16.70
	Standby	0.89	0.91	0.93	0.95	0.97	1.00	1.02	1.04	1.06	1.09	1.12	1.14	1.17
29	Annual	27096	27684	28308	28968	29688	30360	31032	31764	32484	33264	34008	34860	35664
	Monthly	2258	2307	2359	2414	2474	2530	2586	2647	2707	2772	2834	2905	2972
	Hourly	12.98	13.26	13.56	13.87	14.22	14.54	14.86	15.21	15.56	15.93	16.29	16.70	17.08
	Standby	0.91	0.93	0.95	0.97	1.00	1.02	1.04	1.06	1.09	1.12	1.14	1.17	1.20
30	Annual	27684	28308	28968	29688	30360	31032	31764	32484	33264	34008	34860	35664	36528
	Monthly	2307	2359	2414	2474	2530	2586	2647	2707	2772	2834	2905	2972	3044
	Hourly	13.26	13.56	13.87	14.22	14.54	14.86	15.21	15.56	15.93	16.29	16.70	17.08	17.49
	Standby	0.93	0.95	0.97	1.00	1.02	1.04	1.06	1.09	1.12	1.14	1.17	1.20	1.22
31	Annual	28308	28968	29688	30360	31032	31764	32484	33264	34008	34860	35664	36528	37380
	Monthly	2359	2414	2474	2530	2586	2647	2707	2772	2834	2905	2972	3044	3115
	Hourly	13.56	13.87	14.22	14.54	14.86	15.21	15.56	15.93	16.29	16.70	17.08	17.49	17.90
	Standby	0.95	0.97	1.00	1.02	1.04	1.06	1.09	1.12	1.14	1.17	1.20	1.22	1.25
32	Annual	28968	29688	30360	31032	31764	32484	33264	34008	34860	35664	36528	37380	38220
	Monthly	2414	2474	2530	2586	2647	2707	2772	2834	2905	2972	3044	3115	3185
	Hourly	13.87	14.22	14.54	14.86	15.21	15.56	15.93	16.29	16.70	17.08	17.49	17.90	18.30
	Standby	0.97	1.00	1.02	1.04	1.06	1.09	1.12	1.14	1.17	1.20	1.22	1.25	1.28
33	Annual	29688	30360	31032	31764	32484	33264	34008	34860	35664	36528	37380	38220	39204
	Monthly	2474	2530	2586	2647	2707	2772	2834	2905	2972	3044	3115	3185	3267
	Hourly	14.22	14.54	14.86	15.21	15.56	15.93	16.29	16.70	17.08	17.49	17.90	18.30	18.78
	Standby	1.00	1.02	1.04	1.06	1.09	1.12	1.14	1.17	1.20	1.22	1.25	1.28	1.31
34	Annual	30360	31032	31764	32484	33264	34008	34860	35664	36528	37380	38220	39204	40104
	Monthly	2530	2586	2647	2707	2772	2834	2905	2972	3044	3115	3185	3267	3342
	Hourly	14.54	14.86	15.21	15.56	15.93	16.29	16.70	17.08	17.49	17.90	18.30	18.78	19.21
	Standby	1.02	1.04	1.06	1.09	1.12	1.14	1.17	1.20	1.22	1.25	1.28	1.31	1.34
35	Annual	31032	31764	32484	33264	34008	34860	35664	36528	37380	38220	39204	40104	41040
	Monthly	2586	2647	2707	2772	2834	2905	2972	3044	3115	3185	3267	3342	3420
	Hourly	14.86	15.21	15.56	15.93	16.29	16.70	17.08	17.49	17.90	18.30	18.78	19.21	19.66
	Standby	1.04	1.06	1.09	1.12	1.14	1.17	1.20	1.22	1.25	1.28	1.31	1.34	1.38

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
36	Annual	31764	32484	33264	34008	34860	35664	36528	37380	38220	39204	40104	41040	42060
	Monthly	2647	2707	2772	2834	2905	2972	3044	3115	3185	3267	3342	3420	3505
	Hourly	15.21	15.56	15.93	16.29	16.70	17.08	17.49	17.90	18.30	18.78	19.21	19.66	20.14
	Standby	1.06	1.09	1.12	1.14	1.17	1.20	1.22	1.25	1.28	1.31	1.34	1.38	1.41
37	Annual	32484	33264	34008	34860	35664	36528	37380	38220	39204	40104	41040	42060	43104
	Monthly	2707	2772	2834	2905	2972	3044	3115	3185	3267	3342	3420	3505	3592
	Hourly	15.56	15.93	16.29	16.70	17.08	17.49	17.90	18.30	18.78	19.21	19.66	20.14	20.64
	Standby	1.09	1.12	1.14	1.17	1.20	1.22	1.25	1.28	1.31	1.34	1.38	1.41	1.45
38	Annual	33264	34008	34860	35664	36528	37380	38220	39204	40104	41040	42060	43104	44208
	Monthly	2772	2834	2905	2972	3044	3115	3185	3267	3342	3420	3505	3592	3684
	Hourly	15.93	16.29	16.70	17.08	17.49	17.90	18.30	18.78	19.21	19.66	20.14	20.64	21.17
	Standby	1.12	1.14	1.17	1.20	1.22	1.25	1.28	1.31	1.34	1.38	1.41	1.45	1.48
39	Annual	34008	34860	35664	36528	37380	38220	39204	40104	41040	42060	43104	44208	45288
	Monthly	2834	2905	2972	3044	3115	3185	3267	3342	3420	3505	3592	3684	3774
	Hourly	16.29	16.70	17.08	17.49	17.90	18.30	18.78	19.21	19.66	20.14	20.64	21.17	21.69
	Standby	1.14	1.17	1.20	1.22	1.25	1.28	1.31	1.34	1.38	1.41	1.45	1.48	1.52
40	Annual	34860	35664	36528	37380	38220	39204	40104	41040	42060	43104	44208	45288	46452
	Monthly	2905	2972	3044	3115	3185	3267	3342	3420	3505	3592	3684	3774	3871
	Hourly	16.70	17.08	17.49	17.90	18.30	18.78	19.21	19.66	20.14	20.64	21.17	21.69	22.25
	Standby	1.17	1.20	1.22	1.25	1.28	1.31	1.34	1.38	1.41	1.45	1.48	1.52	1.56
41	Annual	35664	36528	37380	38220	39204	40104	41040	42060	43104	44208	45288	46452	47532
	Monthly	2972	3044	3115	3185	3267	3342	3420	3505	3592	3684	3774	3871	3961
	Hourly	17.08	17.49	17.90	18.30	18.78	19.21	19.66	20.14	20.64	21.17	21.69	22.25	22.76
	Standby	1.20	1.22	1.25	1.28	1.31	1.34	1.38	1.41	1.45	1.48	1.52	1.56	1.59
42	Annual	36528	37380	38220	39204	40104	41040	42060	43104	44208	45288	46452	47532	48780
	Monthly	3044	3115	3185	3267	3342	3420	3505	3592	3684	3774	3871	3961	4065
	Hourly	17.49	17.90	18.30	18.78	19.21	19.66	20.14	20.64	21.17	21.69	22.25	22.76	23.36
	Standby	1.22	1.25	1.28	1.31	1.34	1.38	1.41	1.45	1.48	1.52	1.56	1.59	1.64
43	Annual	37380	38220	39204	40104	41040	42060	43104	44208	45288	46452	47532	48780	50004
	Monthly	3115	3185	3267	3342	3420	3505	3592	3684	3774	3871	3961	4065	4167
	Hourly	17.90	18.30	18.78	19.21	19.66	20.14	20.64	21.17	21.69	22.25	22.76	23.36	23.95
	Standby	1.25	1.28	1.31	1.34	1.38	1.41	1.45	1.48	1.52	1.56	1.59	1.64	1.68
44	Annual	38220	39204	40104	41040	42060	43104	44208	45288	46452	47532	48780	50004	51300
	Monthly	3185	3267	3342	3420	3505	3592	3684	3774	3871	3961	4065	4167	4275
	Hourly	18.30	18.78	19.21	19.66	20.14	20.64	21.17	21.69	22.25	22.76	23.36	23.95	24.57
	Standby	1.28	1.31	1.34	1.38	1.41	1.45	1.48	1.52	1.56	1.59	1.64	1.68	1.72
45	Annual	39204	40104	41040	42060	43104	44208	45288	46452	47532	48780	50004	51300	52536
	Monthly	3267	3342	3420	3505	3592	3684	3774	3871	3961	4065	4167	4275	4378
	Hourly	18.78	19.21	19.66	20.14	20.64	21.17	21.69	22.25	22.76	23.36	23.95	24.57	25.16
	Standby	1.31	1.34	1.38	1.41	1.45	1.48	1.52	1.56	1.59	1.64	1.68	1.72	1.76

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
46	Annual	40104	41040	42060	43104	44208	45288	46452	47532	48780	50004	51300	52536	53844
	Monthly	3342	3420	3505	3592	3684	3774	3871	3961	4065	4167	4275	4378	4487
	Hourly	19.21	19.66	20.14	20.64	21.17	21.69	22.25	22.76	23.36	23.95	24.57	25.16	25.79
	Standby	1.34	1.38	1.41	1.45	1.48	1.52	1.56	1.59	1.64	1.68	1.72	1.76	1.81
47	Annual	41040	42060	43104	44208	45288	46452	47532	48780	50004	51300	52536	53844	55152
	Monthly	3420	3505	3592	3684	3774	3871	3961	4065	4167	4275	4378	4487	4596
	Hourly	19.66	20.14	20.64	21.17	21.69	22.25	22.76	23.36	23.95	24.57	25.16	25.79	26.41
	Standby	1.38	1.41	1.45	1.48	1.52	1.56	1.59	1.64	1.68	1.72	1.76	1.81	1.85
48	Annual	42060	43104	44208	45288	46452	47532	48780	50004	51300	52536	53844	55152	56580
	Monthly	3505	3592	3684	3774	3871	3961	4065	4167	4275	4378	4487	4596	4715
	Hourly	20.14	20.64	21.17	21.69	22.25	22.76	23.36	23.95	24.57	25.16	25.79	26.41	27.10
	Standby	1.41	1.45	1.48	1.52	1.56	1.59	1.64	1.68	1.72	1.76	1.81	1.85	1.90
49	Annual	43104	44208	45288	46452	47532	48780	50004	51300	52536	53844	55152	56580	57984
	Monthly	3592	3684	3774	3871	3961	4065	4167	4275	4378	4487	4596	4715	4832
	Hourly	20.64	21.17	21.69	22.25	22.76	23.36	23.95	24.57	25.16	25.79	26.41	27.10	27.77
	Standby	1.45	1.48	1.52	1.56	1.59	1.64	1.68	1.72	1.76	1.81	1.85	1.90	1.94
50	Annual	44208	45288	46452	47532	48780	50004	51300	52536	53844	55152	56580	57984	59448
	Monthly	3684	3774	3871	3961	4065	4167	4275	4378	4487	4596	4715	4832	4954
	Hourly	21.17	21.69	22.25	22.76	23.36	23.95	24.57	25.16	25.79	26.41	27.10	27.77	28.47
	Standby	1.48	1.52	1.56	1.59	1.64	1.68	1.72	1.76	1.81	1.85	1.90	1.94	1.99
51	Annual	45288	46452	47532	48780	50004	51300	52536	53844	55152	56580	57984	59448	60924
	Monthly	3774	3871	3961	4065	4167	4275	4378	4487	4596	4715	4832	4954	5077
	Hourly	21.69	22.25	22.76	23.36	23.95	24.57	25.16	25.79	26.41	27.10	27.77	28.47	29.18
	Standby	1.52	1.56	1.59	1.64	1.68	1.72	1.76	1.81	1.85	1.90	1.94	1.99	2.04
52	Annual	46452	47532	48780	50004	51300	52536	53844	55152	56580	57984	59448	60924	62436
	Monthly	3871	3961	4065	4167	4275	4378	4487	4596	4715	4832	4954	5077	5203
	Hourly	22.25	22.76	23.36	23.95	24.57	25.16	25.79	26.41	27.10	27.77	28.47	29.18	29.90
	Standby	1.56	1.59	1.64	1.68	1.72	1.76	1.81	1.85	1.90	1.94	1.99	2.04	2.09
53	Annual	47532	48780	50004	51300	52536	53844	55152	56580	57984	59448	60924	62436	64008
	Monthly	3961	4065	4167	4275	4378	4487	4596	4715	4832	4954	5077	5203	5334
	Hourly	22.76	23.36	23.95	24.57	25.16	25.79	26.41	27.10	27.77	28.47	29.18	29.90	30.66
	Standby	1.59	1.64	1.68	1.72	1.76	1.81	1.85	1.90	1.94	1.99	2.04	2.09	2.15
54	Annual	48780	50004	51300	52536	53844	55152	56580	57984	59448	60924	62436	64008	65580
	Monthly	4065	4167	4275	4378	4487	4596	4715	4832	4954	5077	5203	5334	5465
	Hourly	23.36	23.95	24.57	25.16	25.79	26.41	27.10	27.77	28.47	29.18	29.90	30.66	31.41
	Standby	1.64	1.68	1.72	1.76	1.81	1.85	1.90	1.94	1.99	2.04	2.09	2.15	2.20
55	Annual	50004	51300	52536	53844	55152	56580	57984	59448	60924	62436	64008	65580	67236
	Monthly	4167	4275	4378	4487	4596	4715	4832	4954	5077	5203	5334	5465	5603
	Hourly	23.95	24.57	25.16	25.79	26.41	27.10	27.77	28.47	29.18	29.90	30.66	31.41	32.20
	Standby	1.68	1.72	1.76	1.81	1.85	1.90	1.94	1.99	2.04	2.09	2.15	2.20	2.25

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
56	Annual	51300	52536	53844	55152	56580	57984	59448	60924	62436	64008	65580	67236	68940
	Monthly	4275	4378	4487	4596	4715	4832	4954	5077	5203	5334	5465	5603	5745
	Hourly	24.57	25.16	25.79	26.41	27.10	27.77	28.47	29.18	29.90	30.66	31.41	32.20	33.02
	Standby	1.72	1.76	1.81	1.85	1.90	1.94	1.99	2.04	2.09	2.15	2.20	2.25	2.31
57	Annual	52536	53844	55152	56580	57984	59448	60924	62436	64008	65580	67236	68940	70620
	Monthly	4378	4487	4596	4715	4832	4954	5077	5203	5334	5465	5603	5745	5885
	Hourly	25.16	25.79	26.41	27.10	27.77	28.47	29.18	29.90	30.66	31.41	32.20	33.02	33.82
	Standby	1.76	1.81	1.85	1.90	1.94	1.99	2.04	2.09	2.15	2.20	2.25	2.31	2.37
58	Annual	53844	55152	56580	57984	59448	60924	62436	64008	65580	67236	68940	70620	72456
	Monthly	4487	4596	4715	4832	4954	5077	5203	5334	5465	5603	5745	5885	6038
	Hourly	25.79	26.41	27.10	27.77	28.47	29.18	29.90	30.66	31.41	32.20	33.02	33.82	34.70
	Standby	1.81	1.85	1.90	1.94	1.99	2.04	2.09	2.15	2.20	2.25	2.31	2.37	2.43
59	Annual	55152	56580	57984	59448	60924	62436	64008	65580	67236	68940	70620	72456	74196
	Monthly	4596	4715	4832	4954	5077	5203	5334	5465	5603	5745	5885	6038	6183
	Hourly	26.41	27.10	27.77	28.47	29.18	29.90	30.66	31.41	32.20	33.02	33.82	34.70	35.53
	Standby	1.85	1.90	1.94	1.99	2.04	2.09	2.15	2.20	2.25	2.31	2.37	2.43	2.49
60	Annual	56580	57984	59448	60924	62436	64008	65580	67236	68940	70620	72456	74196	76092
	Monthly	4715	4832	4954	5077	5203	5334	5465	5603	5745	5885	6038	6183	6341
	Hourly	27.10	27.77	28.47	29.18	29.90	30.66	31.41	32.20	33.02	33.82	34.70	35.53	36.44
	Standby	1.90	1.94	1.99	2.04	2.09	2.15	2.20	2.25	2.31	2.37	2.43	2.49	2.55
61	Annual	57984	59448	60924	62436	64008	65580	67236	68940	70620	72456	74196	76092	77988
	Monthly	4832	4954	5077	5203	5334	5465	5603	5745	5885	6038	6183	6341	6499
	Hourly	27.77	28.47	29.18	29.90	30.66	31.41	32.20	33.02	33.82	34.70	35.53	36.44	37.35
	Standby	1.94	1.99	2.04	2.09	2.15	2.20	2.25	2.31	2.37	2.43	2.49	2.55	2.61
62	Annual	59448	60924	62436	64008	65580	67236	68940	70620	72456	74196	76092	77988	79920
	Monthly	4954	5077	5203	5334	5465	5603	5745	5885	6038	6183	6341	6499	6660
	Hourly	28.47	29.18	29.90	30.66	31.41	32.20	33.02	33.82	34.70	35.53	36.44	37.35	38.28
	Standby	1.99	2.04	2.09	2.15	2.20	2.25	2.31	2.37	2.43	2.49	2.55	2.61	2.68
63	Annual	60924	62436	64008	65580	67236	68940	70620	72456	74196	76092	77988	79920	81912
	Monthly	5077	5203	5334	5465	5603	5745	5885	6038	6183	6341	6499	6660	6826
	Hourly	29.18	29.90	30.66	31.41	32.20	33.02	33.82	34.70	35.53	36.44	37.35	38.28	39.23
	Standby	2.04	2.09	2.15	2.20	2.25	2.31	2.37	2.43	2.49	2.55	2.61	2.68	2.75
64	Annual	62436	64008	65580	67236	68940	70620	72456	74196	76092	77988	79920	81912	83988
	Monthly	5203	5334	5465	5603	5745	5885	6038	6183	6341	6499	6660	6826	6999
	Hourly	29.90	30.66	31.41	32.20	33.02	33.82	34.70	35.53	36.44	37.35	38.28	39.23	40.22
	Standby	2.09	2.15	2.20	2.25	2.31	2.37	2.43	2.49	2.55	2.61	2.68	2.75	2.82
65	Annual	64008	65580	67236	68940	70620	72456	74196	76092	77988	79920	81912	83988	86076
	Monthly	5334	5465	5603	5745	5885	6038	6183	6341	6499	6660	6826	6999	7173
	Hourly	30.66	31.41	32.20	33.02	33.82	34.70	35.53	36.44	37.35	38.28	39.23	40.22	41.22
	Standby	2.15	2.20	2.25	2.31	2.37	2.43	2.49	2.55	2.61	2.68	2.75	2.82	2.89

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
66	Annual	65580	67236	68940	70620	72456	74196	76092	77988	79920	81912	83988	86076	88236
	Monthly	5465	5603	5745	5885	6038	6183	6341	6499	6660	6826	6999	7173	7353
	Hourly	31.41	32.20	33.02	33.82	34.70	35.53	36.44	37.35	38.28	39.23	40.22	41.22	42.26
	Standby	2.20	2.25	2.31	2.37	2.43	2.49	2.55	2.61	2.68	2.75	2.82	2.89	2.96
67	Annual	67236	68940	70620	72456	74196	76092	77988	79920	81912	83988	86076	88236	90432
	Monthly	5603	5745	5885	6038	6183	6341	6499	6660	6826	6999	7173	7353	7536
	Hourly	32.20	33.02	33.82	34.70	35.53	36.44	37.35	38.28	39.23	40.22	41.22	42.26	43.31
	Standby	2.25	2.31	2.37	2.43	2.49	2.55	2.61	2.68	2.75	2.82	2.89	2.96	3.03
68	Annual	68940	70620	72456	74196	76092	77988	79920	81912	83988	86076	88236	90432	92700
	Monthly	5745	5885	6038	6183	6341	6499	6660	6826	6999	7173	7353	7536	7725
	Hourly	33.02	33.82	34.70	35.53	36.44	37.35	38.28	39.23	40.22	41.22	42.26	43.31	44.40
	Standby	2.31	2.37	2.43	2.49	2.55	2.61	2.68	2.75	2.82	2.89	2.96	3.03	3.11
69	Annual	70620	72456	74196	76092	77988	79920	81912	83988	86076	88236	90432	92700	95016
	Monthly	5885	6038	6183	6341	6499	6660	6826	6999	7173	7353	7536	7725	7918
	Hourly	33.82	34.70	35.53	36.44	37.35	38.28	39.23	40.22	41.22	42.26	43.31	44.40	45.51
	Standby	2.37	2.43	2.49	2.55	2.61	2.68	2.75	2.82	2.89	2.96	3.03	3.11	3.19
70	Annual	72456	74196	76092	77988	79920	81912	83988	86076	88236	90432	92700	95016	97392
	Monthly	6038	6183	6341	6499	6660	6826	6999	7173	7353	7536	7725	7918	8116
	Hourly	34.70	35.53	36.44	37.35	38.28	39.23	40.22	41.22	42.26	43.31	44.40	45.51	46.64
	Standby	2.43	2.49	2.55	2.61	2.68	2.75	2.82	2.89	2.96	3.03	3.11	3.19	3.27
71	Annual	74196	76092	77988	79920	81912	83988	86076	88236	90432	92700	95016	97392	99840
	Monthly	6183	6341	6499	6660	6826	6999	7173	7353	7536	7725	7918	8116	8320
	Hourly	35.53	36.44	37.35	38.28	39.23	40.22	41.22	42.26	43.31	44.40	45.51	46.64	47.82
	Standby	2.49	2.55	2.61	2.68	2.75	2.82	2.89	2.96	3.03	3.11	3.19	3.27	3.35
72	Annual	76092	77988	79920	81912	83988	86076	88236	90432	92700	95016	97392	99840	102348
	Monthly	6341	6499	6660	6826	6999	7173	7353	7536	7725	7918	8116	8320	8529
	Hourly	36.44	37.35	38.28	39.23	40.22	41.22	42.26	43.31	44.40	45.51	46.64	47.82	49.02
	Standby	2.55	2.61	2.68	2.75	2.82	2.89	2.96	3.03	3.11	3.19	3.27	3.35	3.43
73	Annual	77988	79920	81912	83988	86076	88236	90432	92700	95016	97392	99840	102348	104880
	Monthly	6499	6660	6826	6999	7173	7353	7536	7725	7918	8116	8320	8529	8740
	Hourly	37.35	38.28	39.23	40.22	41.22	42.26	43.31	44.40	45.51	46.64	47.82	49.02	50.23
	Standby	2.61	2.68	2.75	2.82	2.89	2.96	3.03	3.11	3.19	3.27	3.35	3.43	3.52
74	Annual	79920	81912	83988	86076	88236	90432	92700	95016	97392	99840	102348	104880	107532
	Monthly	6660	6826	6999	7173	7353	7536	7725	7918	8116	8320	8529	8740	8961
	Hourly	38.28	39.23	40.22	41.22	42.26	43.31	44.40	45.51	46.64	47.82	49.02	50.23	51.50
	Standby	2.68	2.75	2.82	2.89	2.96	3.03	3.11	3.19	3.27	3.35	3.43	3.52	3.61
75	Annual	81912	83988	86076	88236	90432	92700	95016	97392	99840	102348	104880	107532	110196
	Monthly	6826	6999	7173	7353	7536	7725	7918	8116	8320	8529	8740	8961	9183
	Hourly	39.23	40.22	41.22	42.26	43.31	44.40	45.51	46.64	47.82	49.02	50.23	51.50	52.78
	Standby	2.75	2.82	2.89	2.96	3.03	3.11	3.19	3.27	3.35	3.43	3.52	3.61	3.69

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
76	Annual	83988	86076	88236	90432	92700	95016	97392	99840	102348	104880	107532	110196	112944
	Monthly	6999	7173	7353	7536	7725	7918	8116	8320	8529	8740	8961	9183	9412
	Hourly	40.22	41.22	42.26	43.31	44.40	45.51	46.64	47.82	49.02	50.23	51.50	52.78	54.09
	Standby	2.82	2.89	2.96	3.03	3.11	3.19	3.27	3.35	3.43	3.52	3.61	3.69	3.79
77	Annual	86076	88236	90432	92700	95016	97392	99840	102348	104880	107532	110196	112944	115764
	Monthly	7173	7353	7536	7725	7918	8116	8320	8529	8740	8961	9183	9412	9647
	Hourly	41.22	42.26	43.31	44.40	45.51	46.64	47.82	49.02	50.23	51.50	52.78	54.09	55.44
	Standby	2.89	2.96	3.03	3.11	3.19	3.27	3.35	3.43	3.52	3.61	3.69	3.79	3.88
78	Annual	88236	90432	92700	95016	97392	99840	102348	104880	107532	110196	112944	115764	118680
	Monthly	7353	7536	7725	7918	8116	8320	8529	8740	8961	9183	9412	9647	9890
	Hourly	42.26	43.31	44.40	45.51	46.64	47.82	49.02	50.23	51.50	52.78	54.09	55.44	56.84
	Standby	2.96	3.03	3.11	3.19	3.27	3.35	3.43	3.52	3.61	3.69	3.79	3.88	3.98
79	Annual	90432	92700	95016	97392	99840	102348	104880	107532	110196	112944	115764	118680	121608
	Monthly	7536	7725	7918	8116	8320	8529	8740	8961	9183	9412	9647	9890	10134
	Hourly	43.31	44.40	45.51	46.64	47.82	49.02	50.23	51.50	52.78	54.09	55.44	56.84	58.24
	Standby	3.03	3.11	3.19	3.27	3.35	3.43	3.52	3.61	3.69	3.79	3.88	3.98	4.08
80	Annual	92700	95016	97392	99840	102348	104880	107532	110196	112944	115764	118680	121608	124656
	Monthly	7725	7918	8116	8320	8529	8740	8961	9183	9412	9647	9890	10134	10388
	Hourly	44.40	45.51	46.64	47.82	49.02	50.23	51.50	52.78	54.09	55.44	56.84	58.24	59.70
	Standby	3.11	3.19	3.27	3.35	3.43	3.52	3.61	3.69	3.79	3.88	3.98	4.08	4.18
81	Annual	95016	97392	99840	102348	104880	107532	110196	112944	115764	118680	121608	124656	127788
	Monthly	7918	8116	8320	8529	8740	8961	9183	9412	9647	9890	10134	10388	10649
	Hourly	45.51	46.64	47.82	49.02	50.23	51.50	52.78	54.09	55.44	56.84	58.24	59.70	61.20
	Standby	3.19	3.27	3.35	3.43	3.52	3.61	3.69	3.79	3.88	3.98	4.08	4.18	4.28
82	Annual	97392	99840	102348	104880	107532	110196	112944	115764	118680	121608	124656	127788	130956
	Monthly	8116	8320	8529	8740	8961	9183	9412	9647	9890	10134	10388	10649	10913
	Hourly	46.64	47.82	49.02	50.23	51.50	52.78	54.09	55.44	56.84	58.24	59.70	61.20	62.72
	Standby	3.27	3.35	3.43	3.52	3.61	3.69	3.79	3.88	3.98	4.08	4.18	4.28	4.39
83	Annual	99840	102348	104880	107532	110196	112944	115764	118680	121608	124656	127788	130956	134220
	Monthly	8320	8529	8740	8961	9183	9412	9647	9890	10134	10388	10649	10913	11185
	Hourly	47.82	49.02	50.23	51.50	52.78	54.09	55.44	56.84	58.24	59.70	61.20	62.72	64.28
	Standby	3.35	3.43	3.52	3.61	3.69	3.79	3.88	3.98	4.08	4.18	4.28	4.39	4.50
84	Annual	102348	104880	107532	110196	112944	115764	118680	121608	124656	127788	130956	134220	137616
	Monthly	8529	8740	8961	9183	9412	9647	9890	10134	10388	10649	10913	11185	11468
	Hourly	49.02	50.23	51.50	52.78	54.09	55.44	56.84	58.24	59.70	61.20	62.72	64.28	65.91
	Standby	3.43	3.52	3.61	3.69	3.79	3.88	3.98	4.08	4.18	4.28	4.39	4.50	4.61
85	Annual	104880	107532	110196	112944	115764	118680	121608	124656	127788	130956	134220	137616	141000
	Monthly	8740	8961	9183	9412	9647	9890	10134	10388	10649	10913	11185	11468	11750
	Hourly	50.23	51.50	52.78	54.09	55.44	56.84	58.24	59.70	61.20	62.72	64.28	65.91	67.53
	Standby	3.52	3.61	3.69	3.79	3.88	3.98	4.08	4.18	4.28	4.39	4.50	4.61	4.73

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
86	Annual	107532	110196	112944	115764	118680	121608	124656	127788	130956	134220	137616	141000	144576
	Monthly	8961	9183	9412	9647	9890	10134	10388	10649	10913	11185	11468	11750	12048
	Hourly	51.50	52.78	54.09	55.44	56.84	58.24	59.70	61.20	62.72	64.28	65.91	67.53	69.24
	Standby	3.61	3.69	3.79	3.88	3.98	4.08	4.18	4.28	4.39	4.50	4.61	4.73	4.85
87	Annual	110196	112944	115764	118680	121608	124656	127788	130956	134220	137616	141000	144576	148212
	Monthly	9183	9412	9647	9890	10134	10388	10649	10913	11185	11468	11750	12048	12351
	Hourly	52.78	54.09	55.44	56.84	58.24	59.70	61.20	62.72	64.28	65.91	67.53	69.24	70.98
	Standby	3.69	3.79	3.88	3.98	4.08	4.18	4.28	4.39	4.50	4.61	4.73	4.85	4.97
88	Annual	112944	115764	118680	121608	124656	127788	130956	134220	137616	141000	144576	148212	151896
	Monthly	9412	9647	9890	10134	10388	10649	10913	11185	11468	11750	12048	12351	12658
	Hourly	54.09	55.44	56.84	58.24	59.70	61.20	62.72	64.28	65.91	67.53	69.24	70.98	72.75
	Standby	3.79	3.88	3.98	4.08	4.18	4.28	4.39	4.50	4.61	4.73	4.85	4.97	5.09
89	Annual	115764	118680	121608	124656	127788	130956	134220	137616	141000	144576	148212	151896	155724
	Monthly	9647	9890	10134	10388	10649	10913	11185	11468	11750	12048	12351	12658	12977
	Hourly	55.44	56.84	58.24	59.70	61.20	62.72	64.28	65.91	67.53	69.24	70.98	72.75	74.58
	Standby	3.88	3.98	4.08	4.18	4.28	4.39	4.50	4.61	4.73	4.85	4.97	5.09	5.22
90	Annual	118680	121608	124656	127788	130956	134220	137616	141000	144576	148212	151896	155724	159576
	Monthly	9890	10134	10388	10649	10913	11185	11468	11750	12048	12351	12658	12977	13298
	Hourly	56.84	58.24	59.70	61.20	62.72	64.28	65.91	67.53	69.24	70.98	72.75	74.58	76.43
	Standby	3.98	4.08	4.18	4.28	4.39	4.50	4.61	4.73	4.85	4.97	5.09	5.22	5.35
91	Annual	121608	124656	127788	130956	134220	137616	141000	144576	148212	151896	155724	159576	163584
	Monthly	10134	10388	10649	10913	11185	11468	11750	12048	12351	12658	12977	13298	13632
	Hourly	58.24	59.70	61.20	62.72	64.28	65.91	67.53	69.24	70.98	72.75	74.58	76.43	78.34
	Standby	4.08	4.18	4.28	4.39	4.50	4.61	4.73	4.85	4.97	5.09	5.22	5.35	5.48
92	Annual	124656	127788	130956	134220	137616	141000	144576	148212	151896	155724	159576	163584	167652
	Monthly	10388	10649	10913	11185	11468	11750	12048	12351	12658	12977	13298	13632	13971
	Hourly	59.70	61.20	62.72	64.28	65.91	67.53	69.24	70.98	72.75	74.58	76.43	78.34	80.29
	Standby	4.18	4.28	4.39	4.50	4.61	4.73	4.85	4.97	5.09	5.22	5.35	5.48	5.62
93	Annual	127788	130956	134220	137616	141000	144576	148212	151896	155724	159576	163584	167652	171888
	Monthly	10649	10913	11185	11468	11750	12048	12351	12658	12977	13298	13632	13971	14324
	Hourly	61.20	62.72	64.28	65.91	67.53	69.24	70.98	72.75	74.58	76.43	78.34	80.29	82.32
	Standby	4.28	4.39	4.50	4.61	4.73	4.85	4.97	5.09	5.22	5.35	5.48	5.62	5.76
94	Annual	130956	134220	137616	141000	144576	148212	151896	155724	159576	163584	167652	171888	176148
	Monthly	10913	11185	11468	11750	12048	12351	12658	12977	13298	13632	13971	14324	14679
	Hourly	62.72	64.28	65.91	67.53	69.24	70.98	72.75	74.58	76.43	78.34	80.29	82.32	84.36
	Standby	4.39	4.50	4.61	4.73	4.85	4.97	5.09	5.22	5.35	5.48	5.62	5.76	5.91
95	Annual	134220	137616	141000	144576	148212	151896	155724	159576	163584	167652	171888	176148	180576
	Monthly	11185	11468	11750	12048	12351	12658	12977	13298	13632	13971	14324	14679	15048
	Hourly	64.28	65.91	67.53	69.24	70.98	72.75	74.58	76.43	78.34	80.29	82.32	84.36	86.48
	Standby	4.50	4.61	4.73	4.85	4.97	5.09	5.22	5.35	5.48	5.62	5.76	5.91	6.05

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
96	Annual	137616	141000	144576	148212	151896	155724	159576	163584	167652	171888	176148	180576	185100
	Monthly	11468	11750	12048	12351	12658	12977	13298	13632	13971	14324	14679	15048	15425
	Hourly	65.91	67.53	69.24	70.98	72.75	74.58	76.43	78.34	80.29	82.32	84.36	86.48	88.65
	Standby	4.61	4.73	4.85	4.97	5.09	5.22	5.35	5.48	5.62	5.76	5.91	6.05	6.21
97	Annual	141000	144576	148212	151896	155724	159576	163584	167652	171888	176148	180576	185100	189744
	Monthly	11750	12048	12351	12658	12977	13298	13632	13971	14324	14679	15048	15425	15812
	Hourly	67.53	69.24	70.98	72.75	74.58	76.43	78.34	80.29	82.32	84.36	86.48	88.65	90.87
	Standby	4.73	4.85	4.97	5.09	5.22	5.35	5.48	5.62	5.76	5.91	6.05	6.21	6.36
98	Annual	144576	148212	151896	155724	159576	163584	167652	171888	176148	180576	185100	189744	194484
	Monthly	12048	12351	12658	12977	13298	13632	13971	14324	14679	15048	15425	15812	16207
	Hourly	69.24	70.98	72.75	74.58	76.43	78.34	80.29	82.32	84.36	86.48	88.65	90.87	93.14
	Standby	4.85	4.97	5.09	5.22	5.35	5.48	5.62	5.76	5.91	6.05	6.21	6.36	6.52
99	Annual	148212	151896	155724	159576	163584	167652	171888	176148	180576	185100	189744	194484	199332
	Monthly	12351	12658	12977	13298	13632	13971	14324	14679	15048	15425	15812	16207	16611
	Hourly	70.98	72.75	74.58	76.43	78.34	80.29	82.32	84.36	86.48	88.65	90.87	93.14	95.47
	Standby	4.97	5.09	5.22	5.35	5.48	5.62	5.76	5.91	6.05	6.21	6.36	6.52	6.68
100	Annual	151896	155724	159576	163584	167652	171888	176148	180576	185100	189744	194484	199332	204312
	Monthly	12658	12977	13298	13632	13971	14324	14679	15048	15425	15812	16207	16611	17026
	Hourly	72.75	74.58	76.43	78.34	80.29	82.32	84.36	86.48	88.65	90.87	93.14	95.47	97.85
	Standby	5.09	5.22	5.35	5.48	5.62	5.76	5.91	6.05	6.21	6.36	6.52	6.68	6.85
101	Annual	155724	159576	163584	167652	171888	176148	180576	185100	189744	194484	199332	204312	209436
	Monthly	12977	13298	13632	13971	14324	14679	15048	15425	15812	16207	16611	17026	17453
	Hourly	74.58	76.43	78.34	80.29	82.32	84.36	86.48	88.65	90.87	93.14	95.47	97.85	100.30
	Standby	5.22	5.35	5.48	5.62	5.76	5.91	6.05	6.21	6.36	6.52	6.68	6.85	7.02
102	Annual	159576	163584	167652	171888	176148	180576	185100	189744	194484	199332	204312	209436	214668
	Monthly	13298	13632	13971	14324	14679	15048	15425	15812	16207	16611	17026	17453	17889
	Hourly	76.43	78.34	80.29	82.32	84.36	86.48	88.65	90.87	93.14	95.47	97.85	100.30	102.81
	Standby	5.35	5.48	5.62	5.76	5.91	6.05	6.21	6.36	6.52	6.68	6.85	7.02	7.20
103	Annual	163584	167652	171888	176148	180576	185100	189744	194484	199332	204312	209436	214668	220032
	Monthly	13632	13971	14324	14679	15048	15425	15812	16207	16611	17026	17453	17889	18336
	Hourly	78.34	80.29	82.32	84.36	86.48	88.65	90.87	93.14	95.47	97.85	100.30	102.81	105.38
	Standby	5.48	5.62	5.76	5.91	6.05	6.21	6.36	6.52	6.68	6.85	7.02	7.20	7.38
104	Annual	167652	171888	176148	180576	185100	189744	194484	199332	204312	209436	214668	220032	225528
	Monthly	13971	14324	14679	15048	15425	15812	16207	16611	17026	17453	17889	18336	18794
	Hourly	80.29	82.32	84.36	86.48	88.65	90.87	93.14	95.47	97.85	100.30	102.81	105.38	108.01
	Standby	5.62	5.76	5.91	6.05	6.21	6.36	6.52	6.68	6.85	7.02	7.20	7.38	7.56
105	Annual	171888	176148	180576	185100	189744	194484	199332	204312	209436	214668	220032	225528	231168
	Monthly	14324	14679	15048	15425	15812	16207	16611	17026	17453	17889	18336	18794	19264
	Hourly	82.32	84.36	86.48	88.65	90.87	93.14	95.47	97.85	100.30	102.81	105.38	108.01	110.71
	Standby	5.76	5.91	6.05	6.21	6.36	6.52	6.68	6.85	7.02	7.20	7.38	7.56	7.75

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
106	Annual	176148	180576	185100	189744	194484	199332	204312	209436	214668	220032	225528	231168	236952
	Monthly	14679	15048	15425	15812	16207	16611	17026	17453	17889	18336	18794	19264	19746
	Hourly	84.36	86.48	88.65	90.87	93.14	95.47	97.85	100.30	102.81	105.38	108.01	110.71	113.48
	Standby	5.91	6.05	6.21	6.36	6.52	6.68	6.85	7.02	7.20	7.38	7.56	7.75	7.94
107	Annual	180576	185100	189744	194484	199332	204312	209436	214668	220032	225528	231168	236952	242880
	Monthly	15048	15425	15812	16207	16611	17026	17453	17889	18336	18794	19264	19746	20240
	Hourly	86.48	88.65	90.87	93.14	95.47	97.85	100.30	102.81	105.38	108.01	110.71	113.48	116.32
	Standby	6.05	6.21	6.36	6.52	6.68	6.85	7.02	7.20	7.38	7.56	7.75	7.94	8.14
108	Annual	185100	189744	194484	199332	204312	209436	214668	220032	225528	231168	236952	242880	248964
	Monthly	15425	15812	16207	16611	17026	17453	17889	18336	18794	19264	19746	20240	20747
	Hourly	88.65	90.87	93.14	95.47	97.85	100.30	102.81	105.38	108.01	110.71	113.48	116.32	119.24
	Standby	6.21	6.36	6.52	6.68	6.85	7.02	7.20	7.38	7.56	7.75	7.94	8.14	8.35
109	Annual	189744	194484	199332	204312	209436	214668	220032	225528	231168	236952	242880	248964	255168
	Monthly	15812	16207	16611	17026	17453	17889	18336	18794	19264	19746	20240	20747	21264
	Hourly	90.87	93.14	95.47	97.85	100.30	102.81	105.38	108.01	110.71	113.48	116.32	119.24	122.21
	Standby	6.36	6.52	6.68	6.85	7.02	7.20	7.38	7.56	7.75	7.94	8.14	8.35	8.55
110	Annual	194484	199332	204312	209436	214668	220032	225528	231168	236952	242880	248964	255168	261540
	Monthly	16207	16611	17026	17453	17889	18336	18794	19264	19746	20240	20747	21264	21795
	Hourly	93.14	95.47	97.85	100.30	102.81	105.38	108.01	110.71	113.48	116.32	119.24	122.21	125.26
	Standby	6.52	6.68	6.85	7.02	7.20	7.38	7.56	7.75	7.94	8.14	8.35	8.55	8.77
111	Annual	199332	204312	209436	214668	220032	225528	231168	236952	242880	248964	255168	261540	268080
	Monthly	16611	17026	17453	17889	18336	18794	19264	19746	20240	20747	21264	21795	22340
	Hourly	95.47	97.85	100.30	102.81	105.38	108.01	110.71	113.48	116.32	119.24	122.21	125.26	128.39
	Standby	6.68	6.85	7.02	7.20	7.38	7.56	7.75	7.94	8.14	8.35	8.55	8.77	8.99
112	Annual	204312	209436	214668	220032	225528	231168	236952	242880	248964	255168	261540	268080	274788
	Monthly	17026	17453	17889	18336	18794	19264	19746	20240	20747	21264	21795	22340	22899
	Hourly	97.85	100.30	102.81	105.38	108.01	110.71	113.48	116.32	119.24	122.21	125.26	128.39	131.60
	Standby	6.85	7.02	7.20	7.38	7.56	7.75	7.94	8.14	8.35	8.55	8.77	8.99	9.21
113	Annual	209436	214668	220032	225528	231168	236952	242880	248964	255168	261540	268080	274788	281652
	Monthly	17453	17889	18336	18794	19264	19746	20240	20747	21264	21795	22340	22899	23471
	Hourly	100.30	102.81	105.38	108.01	110.71	113.48	116.32	119.24	122.21	125.26	128.39	131.60	134.89
	Standby	7.02	7.20	7.38	7.56	7.75	7.94	8.14	8.35	8.55	8.77	8.99	9.21	9.44
114	Annual	214668	220032	225528	231168	236952	242880	248964	255168	261540	268080	274788	281652	288696
	Monthly	17889	18336	18794	19264	19746	20240	20747	21264	21795	22340	22899	23471	24058
	Hourly	102.81	105.38	108.01	110.71	113.48	116.32	119.24	122.21	125.26	128.39	131.60	134.89	138.26
	Standby	7.20	7.38	7.56	7.75	7.94	8.14	8.35	8.55	8.77	8.99	9.21	9.44	9.68
115	Annual	220032	225528	231168	236952	242880	248964	255168	261540	268080	274788	281652	288696	295920
	Monthly	18336	18794	19264	19746	20240	20747	21264	21795	22340	22899	23471	24058	24660
	Hourly	105.38	108.01	110.71	113.48	116.32	119.24	122.21	125.26	128.39	131.60	134.89	138.26	141.72
	Standby	7.38	7.56	7.75	7.94	8.14	8.35	8.55	8.77	8.99	9.21	9.44	9.68	9.92

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
116	Annual	225528	231168	236952	242880	248964	255168	261540	268080	274788	281652	288696	295920	303312
	Monthly	18794	19264	19746	20240	20747	21264	21795	22340	22899	23471	24058	24660	25276
	Hourly	108.01	110.71	113.48	116.32	119.24	122.21	125.26	128.39	131.60	134.89	138.26	141.72	145.26
	Standby	7.56	7.75	7.94	8.14	8.35	8.55	8.77	8.99	9.21	9.44	9.68	9.92	10.17
117	Annual	231168	236952	242880	248964	255168	261540	268080	274788	281652	288696	295920	303312	310896
	Monthly	19264	19746	20240	20747	21264	21795	22340	22899	23471	24058	24660	25276	25908
	Hourly	110.71	113.48	116.32	119.24	122.21	125.26	128.39	131.60	134.89	138.26	141.72	145.26	148.90
	Standby	7.75	7.94	8.14	8.35	8.55	8.77	8.99	9.21	9.44	9.68	9.92	10.17	10.42
118	Annual	236952	242880	248964	255168	261540	268080	274788	281652	288696	295920	303312	310896	318672
	Monthly	19746	20240	20747	21264	21795	22340	22899	23471	24058	24660	25276	25908	26556
	Hourly	113.48	116.32	119.24	122.21	125.26	128.39	131.60	134.89	138.26	141.72	145.26	148.90	152.62
	Standby	7.94	8.14	8.35	8.55	8.77	8.99	9.21	9.44	9.68	9.92	10.17	10.42	10.68
119	Annual	242880	248964	255168	261540	268080	274788	281652	288696	295920	303312	310896	318672	326640
	Monthly	20240	20747	21264	21795	22340	22899	23471	24058	24660	25276	25908	26556	27220
	Hourly	116.32	119.24	122.21	125.26	128.39	131.60	134.89	138.26	141.72	145.26	148.90	152.62	156.44
	Standby	8.14	8.35	8.55	8.77	8.99	9.21	9.44	9.68	9.92	10.17	10.42	10.68	10.95
120	Annual	248964	255168	261540	268080	274788	281652	288696	295920	303312	310896	318672	326640	334800
	Monthly	20747	21264	21795	22340	22899	23471	24058	24660	25276	25908	26556	27220	27900
	Hourly	119.24	122.21	125.26	128.39	131.60	134.89	138.26	141.72	145.26	148.90	152.62	156.44	160.34
	Standby	8.35	8.55	8.77	8.99	9.21	9.44	9.68	9.92	10.17	10.42	10.68	10.95	11.22

APPENDIX E
General Service Salary Schedule
Effective January 1, 2019

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
27	Annual	26592	26952	27636	28236	28872	29544	30276	30972	31656	32400	33132	33924	34692
	Monthly	2216	2246	2303	2353	2406	2462	2523	2581	2638	2700	2761	2827	2891
	Hourly	12.74	12.91	13.24	13.52	13.83	14.15	14.50	14.83	15.16	15.52	15.87	16.25	16.61
	Standby	0.89	0.90	0.93	0.95	0.97	0.99	1.02	1.04	1.06	1.09	1.11	1.14	1.16
28	Annual	26952	27636	28236	28872	29544	30276	30972	31656	32400	33132	33924	34692	35556
	Monthly	2246	2303	2353	2406	2462	2523	2581	2638	2700	2761	2827	2891	2963
	Hourly	12.91	13.24	13.52	13.83	14.15	14.50	14.83	15.16	15.52	15.87	16.25	16.61	17.03
	Standby	0.90	0.93	0.95	0.97	0.99	1.02	1.04	1.06	1.09	1.11	1.14	1.16	1.19
29	Annual	27636	28236	28872	29544	30276	30972	31656	32400	33132	33924	34692	35556	36372
	Monthly	2303	2353	2406	2462	2523	2581	2638	2700	2761	2827	2891	2963	3031
	Hourly	13.24	13.52	13.83	14.15	14.50	14.83	15.16	15.52	15.87	16.25	16.61	17.03	17.42
	Standby	0.93	0.95	0.97	0.99	1.02	1.04	1.06	1.09	1.11	1.14	1.16	1.19	1.22
30	Annual	28236	28872	29544	30276	30972	31656	32400	33132	33924	34692	35556	36372	37260
	Monthly	2353	2406	2462	2523	2581	2638	2700	2761	2827	2891	2963	3031	3105
	Hourly	13.52	13.83	14.15	14.50	14.83	15.16	15.52	15.87	16.25	16.61	17.03	17.42	17.84
	Standby	0.95	0.97	0.99	1.02	1.04	1.06	1.09	1.11	1.14	1.16	1.19	1.22	1.25
31	Annual	28872	29544	30276	30972	31656	32400	33132	33924	34692	35556	36372	37260	38124
	Monthly	2406	2462	2523	2581	2638	2700	2761	2827	2891	2963	3031	3105	3177
	Hourly	13.83	14.15	14.50	14.83	15.16	15.52	15.87	16.25	16.61	17.03	17.42	17.84	18.26
	Standby	0.97	0.99	1.02	1.04	1.06	1.09	1.11	1.14	1.16	1.19	1.22	1.25	1.28
32	Annual	29544	30276	30972	31656	32400	33132	33924	34692	35556	36372	37260	38124	38988
	Monthly	2462	2523	2581	2638	2700	2761	2827	2891	2963	3031	3105	3177	3249
	Hourly	14.15	14.50	14.83	15.16	15.52	15.87	16.25	16.61	17.03	17.42	17.84	18.26	18.67
	Standby	0.99	1.02	1.04	1.06	1.09	1.11	1.14	1.16	1.19	1.22	1.25	1.28	1.31
33	Annual	30276	30972	31656	32400	33132	33924	34692	35556	36372	37260	38124	38988	39984
	Monthly	2523	2581	2638	2700	2761	2827	2891	2963	3031	3105	3177	3249	3332
	Hourly	14.50	14.83	15.16	15.52	15.87	16.25	16.61	17.03	17.42	17.84	18.26	18.67	19.15
	Standby	1.02	1.04	1.06	1.09	1.11	1.14	1.16	1.19	1.22	1.25	1.28	1.31	1.34
34	Annual	30972	31656	32400	33132	33924	34692	35556	36372	37260	38124	38988	39984	40908
	Monthly	2581	2638	2700	2761	2827	2891	2963	3031	3105	3177	3249	3332	3409
	Hourly	14.83	15.16	15.52	15.87	16.25	16.61	17.03	17.42	17.84	18.26	18.67	19.15	19.59
	Standby	1.04	1.06	1.09	1.11	1.14	1.16	1.19	1.22	1.25	1.28	1.31	1.34	1.37
35	Annual	31656	32400	33132	33924	34692	35556	36372	37260	38124	38988	39984	40908	41856
	Monthly	2638	2700	2761	2827	2891	2963	3031	3105	3177	3249	3332	3409	3488
	Hourly	15.16	15.52	15.87	16.25	16.61	17.03	17.42	17.84	18.26	18.67	19.15	19.59	20.05
	Standby	1.06	1.09	1.11	1.14	1.16	1.19	1.22	1.25	1.28	1.31	1.34	1.37	1.40

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
36	Annual	32400	33132	33924	34692	35556	36372	37260	38124	38988	39984	40908	41856	42900
	Monthly	2700	2761	2827	2891	2963	3031	3105	3177	3249	3332	3409	3488	3575
	Hourly	15.52	15.87	16.25	16.61	17.03	17.42	17.84	18.26	18.67	19.15	19.59	20.05	20.55
	Standby	1.09	1.11	1.14	1.16	1.19	1.22	1.25	1.28	1.31	1.34	1.37	1.40	1.44
37	Annual	33132	33924	34692	35556	36372	37260	38124	38988	39984	40908	41856	42900	43968
	Monthly	2761	2827	2891	2963	3031	3105	3177	3249	3332	3409	3488	3575	3664
	Hourly	15.87	16.25	16.61	17.03	17.42	17.84	18.26	18.67	19.15	19.59	20.05	20.55	21.06
	Standby	1.11	1.14	1.16	1.19	1.22	1.25	1.28	1.31	1.34	1.37	1.40	1.44	1.47
38	Annual	33924	34692	35556	36372	37260	38124	38988	39984	40908	41856	42900	43968	45096
	Monthly	2827	2891	2963	3031	3105	3177	3249	3332	3409	3488	3575	3664	3758
	Hourly	16.25	16.61	17.03	17.42	17.84	18.26	18.67	19.15	19.59	20.05	20.55	21.06	21.60
	Standby	1.14	1.16	1.19	1.22	1.25	1.28	1.31	1.34	1.37	1.40	1.44	1.47	1.51
39	Annual	34692	35556	36372	37260	38124	38988	39984	40908	41856	42900	43968	45096	46188
	Monthly	2891	2963	3031	3105	3177	3249	3332	3409	3488	3575	3664	3758	3849
	Hourly	16.61	17.03	17.42	17.84	18.26	18.67	19.15	19.59	20.05	20.55	21.06	21.60	22.12
	Standby	1.16	1.19	1.22	1.25	1.28	1.31	1.34	1.37	1.40	1.44	1.47	1.51	1.55
40	Annual	35556	36372	37260	38124	38988	39984	40908	41856	42900	43968	45096	46188	47376
	Monthly	2963	3031	3105	3177	3249	3332	3409	3488	3575	3664	3758	3849	3948
	Hourly	17.03	17.42	17.84	18.26	18.67	19.15	19.59	20.05	20.55	21.06	21.60	22.12	22.69
	Standby	1.19	1.22	1.25	1.28	1.31	1.34	1.37	1.40	1.44	1.47	1.51	1.55	1.59
41	Annual	36372	37260	38124	38988	39984	40908	41856	42900	43968	45096	46188	47376	48480
	Monthly	3031	3105	3177	3249	3332	3409	3488	3575	3664	3758	3849	3948	4040
	Hourly	17.42	17.84	18.26	18.67	19.15	19.59	20.05	20.55	21.06	21.60	22.12	22.69	23.22
	Standby	1.22	1.25	1.28	1.31	1.34	1.37	1.40	1.44	1.47	1.51	1.55	1.59	1.63
42	Annual	37260	38124	38988	39984	40908	41856	42900	43968	45096	46188	47376	48480	49752
	Monthly	3105	3177	3249	3332	3409	3488	3575	3664	3758	3849	3948	4040	4146
	Hourly	17.84	18.26	18.67	19.15	19.59	20.05	20.55	21.06	21.60	22.12	22.69	23.22	23.83
	Standby	1.25	1.28	1.31	1.34	1.37	1.40	1.44	1.47	1.51	1.55	1.59	1.63	1.67
43	Annual	38124	38988	39984	40908	41856	42900	43968	45096	46188	47376	48480	49752	51000
	Monthly	3177	3249	3332	3409	3488	3575	3664	3758	3849	3948	4040	4146	4250
	Hourly	18.26	18.67	19.15	19.59	20.05	20.55	21.06	21.60	22.12	22.69	23.22	23.83	24.43
	Standby	1.28	1.31	1.34	1.37	1.40	1.44	1.47	1.51	1.55	1.59	1.63	1.67	1.71
44	Annual	38988	39984	40908	41856	42900	43968	45096	46188	47376	48480	49752	51000	52332
	Monthly	3249	3332	3409	3488	3575	3664	3758	3849	3948	4040	4146	4250	4361
	Hourly	18.67	19.15	19.59	20.05	20.55	21.06	21.60	22.12	22.69	23.22	23.83	24.43	25.06
	Standby	1.31	1.34	1.37	1.40	1.44	1.47	1.51	1.55	1.59	1.63	1.67	1.71	1.75
45	Annual	39984	40908	41856	42900	43968	45096	46188	47376	48480	49752	51000	52332	53592
	Monthly	3332	3409	3488	3575	3664	3758	3849	3948	4040	4146	4250	4361	4466
	Hourly	19.15	19.59	20.05	20.55	21.06	21.60	22.12	22.69	23.22	23.83	24.43	25.06	25.67
	Standby	1.34	1.37	1.40	1.44	1.47	1.51	1.55	1.59	1.63	1.67	1.71	1.75	1.80

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
46	Annual	40908	41856	42900	43968	45096	46188	47376	48480	49752	51000	52332	53592	54924
	Monthly	3409	3488	3575	3664	3758	3849	3948	4040	4146	4250	4361	4466	4577
	Hourly	19.59	20.05	20.55	21.06	21.60	22.12	22.69	23.22	23.83	24.43	25.06	25.67	26.30
	Standby	1.37	1.40	1.44	1.47	1.51	1.55	1.59	1.63	1.67	1.71	1.75	1.80	1.84
47	Annual	41856	42900	43968	45096	46188	47376	48480	49752	51000	52332	53592	54924	56256
	Monthly	3488	3575	3664	3758	3849	3948	4040	4146	4250	4361	4466	4577	4688
	Hourly	20.05	20.55	21.06	21.60	22.12	22.69	23.22	23.83	24.43	25.06	25.67	26.30	26.94
	Standby	1.40	1.44	1.47	1.51	1.55	1.59	1.63	1.67	1.71	1.75	1.80	1.84	1.89
48	Annual	42900	43968	45096	46188	47376	48480	49752	51000	52332	53592	54924	56256	57708
	Monthly	3575	3664	3758	3849	3948	4040	4146	4250	4361	4466	4577	4688	4809
	Hourly	20.55	21.06	21.60	22.12	22.69	23.22	23.83	24.43	25.06	25.67	26.30	26.94	27.64
	Standby	1.44	1.47	1.51	1.55	1.59	1.63	1.67	1.71	1.75	1.80	1.84	1.89	1.93
49	Annual	43968	45096	46188	47376	48480	49752	51000	52332	53592	54924	56256	57708	59148
	Monthly	3664	3758	3849	3948	4040	4146	4250	4361	4466	4577	4688	4809	4929
	Hourly	21.06	21.60	22.12	22.69	23.22	23.83	24.43	25.06	25.67	26.30	26.94	27.64	28.33
	Standby	1.47	1.51	1.55	1.59	1.63	1.67	1.71	1.75	1.80	1.84	1.89	1.93	1.98
50	Annual	45096	46188	47376	48480	49752	51000	52332	53592	54924	56256	57708	59148	60636
	Monthly	3758	3849	3948	4040	4146	4250	4361	4466	4577	4688	4809	4929	5053
	Hourly	21.60	22.12	22.69	23.22	23.83	24.43	25.06	25.67	26.30	26.94	27.64	28.33	29.04
	Standby	1.51	1.55	1.59	1.63	1.67	1.71	1.75	1.80	1.84	1.89	1.93	1.98	2.03
51	Annual	46188	47376	48480	49752	51000	52332	53592	54924	56256	57708	59148	60636	62148
	Monthly	3849	3948	4040	4146	4250	4361	4466	4577	4688	4809	4929	5053	5179
	Hourly	22.12	22.69	23.22	23.83	24.43	25.06	25.67	26.30	26.94	27.64	28.33	29.04	29.76
	Standby	1.55	1.59	1.63	1.67	1.71	1.75	1.80	1.84	1.89	1.93	1.98	2.03	2.08
52	Annual	47376	48480	49752	51000	52332	53592	54924	56256	57708	59148	60636	62148	63684
	Monthly	3948	4040	4146	4250	4361	4466	4577	4688	4809	4929	5053	5179	5307
	Hourly	22.69	23.22	23.83	24.43	25.06	25.67	26.30	26.94	27.64	28.33	29.04	29.76	30.50
	Standby	1.59	1.63	1.67	1.71	1.75	1.80	1.84	1.89	1.93	1.98	2.03	2.08	2.14
53	Annual	48480	49752	51000	52332	53592	54924	56256	57708	59148	60636	62148	63684	65292
	Monthly	4040	4146	4250	4361	4466	4577	4688	4809	4929	5053	5179	5307	5441
	Hourly	23.22	23.83	24.43	25.06	25.67	26.30	26.94	27.64	28.33	29.04	29.76	30.50	31.27
	Standby	1.63	1.67	1.71	1.75	1.80	1.84	1.89	1.93	1.98	2.03	2.08	2.14	2.19
54	Annual	49752	51000	52332	53592	54924	56256	57708	59148	60636	62148	63684	65292	66888
	Monthly	4146	4250	4361	4466	4577	4688	4809	4929	5053	5179	5307	5441	5574
	Hourly	23.83	24.43	25.06	25.67	26.30	26.94	27.64	28.33	29.04	29.76	30.50	31.27	32.03
	Standby	1.67	1.71	1.75	1.80	1.84	1.89	1.93	1.98	2.03	2.08	2.14	2.19	2.24
55	Annual	51000	52332	53592	54924	56256	57708	59148	60636	62148	63684	65292	66888	68580
	Monthly	4250	4361	4466	4577	4688	4809	4929	5053	5179	5307	5441	5574	5715
	Hourly	24.43	25.06	25.67	26.30	26.94	27.64	28.33	29.04	29.76	30.50	31.27	32.03	32.84
	Standby	1.71	1.75	1.80	1.84	1.89	1.93	1.98	2.03	2.08	2.14	2.19	2.24	2.30

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
56	Annual	52332	53592	54924	56256	57708	59148	60636	62148	63684	65292	66888	68580	70320
	Monthly	4361	4466	4577	4688	4809	4929	5053	5179	5307	5441	5574	5715	5860
	Hourly	25.06	25.67	26.30	26.94	27.64	28.33	29.04	29.76	30.50	31.27	32.03	32.84	33.68
	Standby	1.75	1.80	1.84	1.89	1.93	1.98	2.03	2.08	2.14	2.19	2.24	2.30	2.36
57	Annual	53592	54924	56256	57708	59148	60636	62148	63684	65292	66888	68580	70320	72036
	Monthly	4466	4577	4688	4809	4929	5053	5179	5307	5441	5574	5715	5860	6003
	Hourly	25.67	26.30	26.94	27.64	28.33	29.04	29.76	30.50	31.27	32.03	32.84	33.68	34.50
	Standby	1.80	1.84	1.89	1.93	1.98	2.03	2.08	2.14	2.19	2.24	2.30	2.36	2.42
58	Annual	54924	56256	57708	59148	60636	62148	63684	65292	66888	68580	70320	72036	73908
	Monthly	4577	4688	4809	4929	5053	5179	5307	5441	5574	5715	5860	6003	6159
	Hourly	26.30	26.94	27.64	28.33	29.04	29.76	30.50	31.27	32.03	32.84	33.68	34.50	35.40
	Standby	1.84	1.89	1.93	1.98	2.03	2.08	2.14	2.19	2.24	2.30	2.36	2.42	2.48
59	Annual	56256	57708	59148	60636	62148	63684	65292	66888	68580	70320	72036	73908	75684
	Monthly	4688	4809	4929	5053	5179	5307	5441	5574	5715	5860	6003	6159	6307
	Hourly	26.94	27.64	28.33	29.04	29.76	30.50	31.27	32.03	32.84	33.68	34.50	35.40	36.25
	Standby	1.89	1.93	1.98	2.03	2.08	2.14	2.19	2.24	2.30	2.36	2.42	2.48	2.54
60	Annual	57708	59148	60636	62148	63684	65292	66888	68580	70320	72036	73908	75684	77616
	Monthly	4809	4929	5053	5179	5307	5441	5574	5715	5860	6003	6159	6307	6468
	Hourly	27.64	28.33	29.04	29.76	30.50	31.27	32.03	32.84	33.68	34.50	35.40	36.25	37.17
	Standby	1.93	1.98	2.03	2.08	2.14	2.19	2.24	2.30	2.36	2.42	2.48	2.54	2.60
61	Annual	59148	60636	62148	63684	65292	66888	68580	70320	72036	73908	75684	77616	79548
	Monthly	4929	5053	5179	5307	5441	5574	5715	5860	6003	6159	6307	6468	6629
	Hourly	28.33	29.04	29.76	30.50	31.27	32.03	32.84	33.68	34.50	35.40	36.25	37.17	38.10
	Standby	1.98	2.03	2.08	2.14	2.19	2.24	2.30	2.36	2.42	2.48	2.54	2.60	2.67
62	Annual	60636	62148	63684	65292	66888	68580	70320	72036	73908	75684	77616	79548	81516
	Monthly	5053	5179	5307	5441	5574	5715	5860	6003	6159	6307	6468	6629	6793
	Hourly	29.04	29.76	30.50	31.27	32.03	32.84	33.68	34.50	35.40	36.25	37.17	38.10	39.04
	Standby	2.03	2.08	2.14	2.19	2.24	2.30	2.36	2.42	2.48	2.54	2.60	2.67	2.73
63	Annual	62148	63684	65292	66888	68580	70320	72036	73908	75684	77616	79548	81516	83556
	Monthly	5179	5307	5441	5574	5715	5860	6003	6159	6307	6468	6629	6793	6963
	Hourly	29.76	30.50	31.27	32.03	32.84	33.68	34.50	35.40	36.25	37.17	38.10	39.04	40.02
	Standby	2.08	2.14	2.19	2.24	2.30	2.36	2.42	2.48	2.54	2.60	2.67	2.73	2.80
64	Annual	63684	65292	66888	68580	70320	72036	73908	75684	77616	79548	81516	83556	85668
	Monthly	5307	5441	5574	5715	5860	6003	6159	6307	6468	6629	6793	6963	7139
	Hourly	30.50	31.27	32.03	32.84	33.68	34.50	35.40	36.25	37.17	38.10	39.04	40.02	41.03
	Standby	2.14	2.19	2.24	2.30	2.36	2.42	2.48	2.54	2.60	2.67	2.73	2.80	2.87
65	Annual	65292	66888	68580	70320	72036	73908	75684	77616	79548	81516	83556	85668	87792
	Monthly	5441	5574	5715	5860	6003	6159	6307	6468	6629	6793	6963	7139	7316
	Hourly	31.27	32.03	32.84	33.68	34.50	35.40	36.25	37.17	38.10	39.04	40.02	41.03	42.05
	Standby	2.19	2.24	2.30	2.36	2.42	2.48	2.54	2.60	2.67	2.73	2.80	2.87	2.94

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
66	Annual	66888	68580	70320	72036	73908	75684	77616	79548	81516	83556	85668	87792	90000
	Monthly	5574	5715	5860	6003	6159	6307	6468	6629	6793	6963	7139	7316	7500
	Hourly	32.03	32.84	33.68	34.50	35.40	36.25	37.17	38.10	39.04	40.02	41.03	42.05	43.10
	Standby	2.24	2.30	2.36	2.42	2.48	2.54	2.60	2.67	2.73	2.80	2.87	2.94	3.02
67	Annual	68580	70320	72036	73908	75684	77616	79548	81516	83556	85668	87792	90000	92244
	Monthly	5715	5860	6003	6159	6307	6468	6629	6793	6963	7139	7316	7500	7687
	Hourly	32.84	33.68	34.50	35.40	36.25	37.17	38.10	39.04	40.02	41.03	42.05	43.10	44.18
	Standby	2.30	2.36	2.42	2.48	2.54	2.60	2.67	2.73	2.80	2.87	2.94	3.02	3.09
68	Annual	70320	72036	73908	75684	77616	79548	81516	83556	85668	87792	90000	92244	94560
	Monthly	5860	6003	6159	6307	6468	6629	6793	6963	7139	7316	7500	7687	7880
	Hourly	33.68	34.50	35.40	36.25	37.17	38.10	39.04	40.02	41.03	42.05	43.10	44.18	45.29
	Standby	2.36	2.42	2.48	2.54	2.60	2.67	2.73	2.80	2.87	2.94	3.02	3.09	3.17
69	Annual	72036	73908	75684	77616	79548	81516	83556	85668	87792	90000	92244	94560	96912
	Monthly	6003	6159	6307	6468	6629	6793	6963	7139	7316	7500	7687	7880	8076
	Hourly	34.50	35.40	36.25	37.17	38.10	39.04	40.02	41.03	42.05	43.10	44.18	45.29	46.41
	Standby	2.42	2.48	2.54	2.60	2.67	2.73	2.80	2.87	2.94	3.02	3.09	3.17	3.25
70	Annual	73908	75684	77616	79548	81516	83556	85668	87792	90000	92244	94560	96912	99336
	Monthly	6159	6307	6468	6629	6793	6963	7139	7316	7500	7687	7880	8076	8278
	Hourly	35.40	36.25	37.17	38.10	39.04	40.02	41.03	42.05	43.10	44.18	45.29	46.41	47.57
	Standby	2.48	2.54	2.60	2.67	2.73	2.80	2.87	2.94	3.02	3.09	3.17	3.25	3.33
71	Annual	75684	77616	79548	81516	83556	85668	87792	90000	92244	94560	96912	99336	101832
	Monthly	6307	6468	6629	6793	6963	7139	7316	7500	7687	7880	8076	8278	8486
	Hourly	36.25	37.17	38.10	39.04	40.02	41.03	42.05	43.10	44.18	45.29	46.41	47.57	48.77
	Standby	2.54	2.60	2.67	2.73	2.80	2.87	2.94	3.02	3.09	3.17	3.25	3.33	3.41
72	Annual	77616	79548	81516	83556	85668	87792	90000	92244	94560	96912	99336	101832	104400
	Monthly	6468	6629	6793	6963	7139	7316	7500	7687	7880	8076	8278	8486	8700
	Hourly	37.17	38.10	39.04	40.02	41.03	42.05	43.10	44.18	45.29	46.41	47.57	48.77	50.00
	Standby	2.60	2.67	2.73	2.80	2.87	2.94	3.02	3.09	3.17	3.25	3.33	3.41	3.50
73	Annual	79548	81516	83556	85668	87792	90000	92244	94560	96912	99336	101832	104400	106980
	Monthly	6629	6793	6963	7139	7316	7500	7687	7880	8076	8278	8486	8700	8915
	Hourly	38.10	39.04	40.02	41.03	42.05	43.10	44.18	45.29	46.41	47.57	48.77	50.00	51.24
	Standby	2.67	2.73	2.80	2.87	2.94	3.02	3.09	3.17	3.25	3.33	3.41	3.50	3.59
74	Annual	81516	83556	85668	87792	90000	92244	94560	96912	99336	101832	104400	106980	109680
	Monthly	6793	6963	7139	7316	7500	7687	7880	8076	8278	8486	8700	8915	9140
	Hourly	39.04	40.02	41.03	42.05	43.10	44.18	45.29	46.41	47.57	48.77	50.00	51.24	52.53
	Standby	2.73	2.80	2.87	2.94	3.02	3.09	3.17	3.25	3.33	3.41	3.50	3.59	3.68
75	Annual	83556	85668	87792	90000	92244	94560	96912	99336	101832	104400	106980	109680	112404
	Monthly	6963	7139	7316	7500	7687	7880	8076	8278	8486	8700	8915	9140	9367
	Hourly	40.02	41.03	42.05	43.10	44.18	45.29	46.41	47.57	48.77	50.00	51.24	52.53	53.83
	Standby	2.80	2.87	2.94	3.02	3.09	3.17	3.25	3.33	3.41	3.50	3.59	3.68	3.77

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
76	Annual	85668	87792	90000	92244	94560	96912	99336	101832	104400	106980	109680	112404	115200
	Monthly	7139	7316	7500	7687	7880	8076	8278	8486	8700	8915	9140	9367	9600
	Hourly	41.03	42.05	43.10	44.18	45.29	46.41	47.57	48.77	50.00	51.24	52.53	53.83	55.17
	Standby	2.87	2.94	3.02	3.09	3.17	3.25	3.33	3.41	3.50	3.59	3.68	3.77	3.86
77	Annual	87792	90000	92244	94560	96912	99336	101832	104400	106980	109680	112404	115200	118080
	Monthly	7316	7500	7687	7880	8076	8278	8486	8700	8915	9140	9367	9600	9840
	Hourly	42.05	43.10	44.18	45.29	46.41	47.57	48.77	50.00	51.24	52.53	53.83	55.17	56.55
	Standby	2.94	3.02	3.09	3.17	3.25	3.33	3.41	3.50	3.59	3.68	3.77	3.86	3.96
78	Annual	90000	92244	94560	96912	99336	101832	104400	106980	109680	112404	115200	118080	121056
	Monthly	7500	7687	7880	8076	8278	8486	8700	8915	9140	9367	9600	9840	10088
	Hourly	43.10	44.18	45.29	46.41	47.57	48.77	50.00	51.24	52.53	53.83	55.17	56.55	57.98
	Standby	3.02	3.09	3.17	3.25	3.33	3.41	3.50	3.59	3.68	3.77	3.86	3.96	4.06
79	Annual	92244	94560	96912	99336	101832	104400	106980	109680	112404	115200	118080	121056	124044
	Monthly	7687	7880	8076	8278	8486	8700	8915	9140	9367	9600	9840	10088	10337
	Hourly	44.18	45.29	46.41	47.57	48.77	50.00	51.24	52.53	53.83	55.17	56.55	57.98	59.41
	Standby	3.09	3.17	3.25	3.33	3.41	3.50	3.59	3.68	3.77	3.86	3.96	4.06	4.16
80	Annual	94560	96912	99336	101832	104400	106980	109680	112404	115200	118080	121056	124044	127152
	Monthly	7880	8076	8278	8486	8700	8915	9140	9367	9600	9840	10088	10337	10596
	Hourly	45.29	46.41	47.57	48.77	50.00	51.24	52.53	53.83	55.17	56.55	57.98	59.41	60.90
	Standby	3.17	3.25	3.33	3.41	3.50	3.59	3.68	3.77	3.86	3.96	4.06	4.16	4.26
81	Annual	96912	99336	101832	104400	106980	109680	112404	115200	118080	121056	124044	127152	130344
	Monthly	8076	8278	8486	8700	8915	9140	9367	9600	9840	10088	10337	10596	10862
	Hourly	46.41	47.57	48.77	50.00	51.24	52.53	53.83	55.17	56.55	57.98	59.41	60.90	62.43
	Standby	3.25	3.33	3.41	3.50	3.59	3.68	3.77	3.86	3.96	4.06	4.16	4.26	4.37
82	Annual	99336	101832	104400	106980	109680	112404	115200	118080	121056	124044	127152	130344	133572
	Monthly	8278	8486	8700	8915	9140	9367	9600	9840	10088	10337	10596	10862	11131
	Hourly	47.57	48.77	50.00	51.24	52.53	53.83	55.17	56.55	57.98	59.41	60.90	62.43	63.97
	Standby	3.33	3.41	3.50	3.59	3.68	3.77	3.86	3.96	4.06	4.16	4.26	4.37	4.48
83	Annual	101832	104400	106980	109680	112404	115200	118080	121056	124044	127152	130344	133572	136908
	Monthly	8486	8700	8915	9140	9367	9600	9840	10088	10337	10596	10862	11131	11409
	Hourly	48.77	50.00	51.24	52.53	53.83	55.17	56.55	57.98	59.41	60.90	62.43	63.97	65.57
	Standby	3.41	3.50	3.59	3.68	3.77	3.86	3.96	4.06	4.16	4.26	4.37	4.48	4.59
84	Annual	104400	106980	109680	112404	115200	118080	121056	124044	127152	130344	133572	136908	140364
	Monthly	8700	8915	9140	9367	9600	9840	10088	10337	10596	10862	11131	11409	11697
	Hourly	50.00	51.24	52.53	53.83	55.17	56.55	57.98	59.41	60.90	62.43	63.97	65.57	67.22
	Standby	3.50	3.59	3.68	3.77	3.86	3.96	4.06	4.16	4.26	4.37	4.48	4.59	4.71
85	Annual	106980	109680	112404	115200	118080	121056	124044	127152	130344	133572	136908	140364	143820
	Monthly	8915	9140	9367	9600	9840	10088	10337	10596	10862	11131	11409	11697	11985
	Hourly	51.24	52.53	53.83	55.17	56.55	57.98	59.41	60.90	62.43	63.97	65.57	67.22	68.88
	Standby	3.59	3.68	3.77	3.86	3.96	4.06	4.16	4.26	4.37	4.48	4.59	4.71	4.82

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
86	Annual	109680	112404	115200	118080	121056	124044	127152	130344	133572	136908	140364	143820	147468
	Monthly	9140	9367	9600	9840	10088	10337	10596	10862	11131	11409	11697	11985	12289
	Hourly	52.53	53.83	55.17	56.55	57.98	59.41	60.90	62.43	63.97	65.57	67.22	68.88	70.63
	Standby	3.68	3.77	3.86	3.96	4.06	4.16	4.26	4.37	4.48	4.59	4.71	4.82	4.94
87	Annual	112404	115200	118080	121056	124044	127152	130344	133572	136908	140364	143820	147468	151176
	Monthly	9367	9600	9840	10088	10337	10596	10862	11131	11409	11697	11985	12289	12598
	Hourly	53.83	55.17	56.55	57.98	59.41	60.90	62.43	63.97	65.57	67.22	68.88	70.63	72.40
	Standby	3.77	3.86	3.96	4.06	4.16	4.26	4.37	4.48	4.59	4.71	4.82	4.94	5.07
88	Annual	115200	118080	121056	124044	127152	130344	133572	136908	140364	143820	147468	151176	154932
	Monthly	9600	9840	10088	10337	10596	10862	11131	11409	11697	11985	12289	12598	12911
	Hourly	55.17	56.55	57.98	59.41	60.90	62.43	63.97	65.57	67.22	68.88	70.63	72.40	74.20
	Standby	3.86	3.96	4.06	4.16	4.26	4.37	4.48	4.59	4.71	4.82	4.94	5.07	5.19
89	Annual	118080	121056	124044	127152	130344	133572	136908	140364	143820	147468	151176	154932	158844
	Monthly	9840	10088	10337	10596	10862	11131	11409	11697	11985	12289	12598	12911	13237
	Hourly	56.55	57.98	59.41	60.90	62.43	63.97	65.57	67.22	68.88	70.63	72.40	74.20	76.07
	Standby	3.96	4.06	4.16	4.26	4.37	4.48	4.59	4.71	4.82	4.94	5.07	5.19	5.33
90	Annual	121056	124044	127152	130344	133572	136908	140364	143820	147468	151176	154932	158844	162768
	Monthly	10088	10337	10596	10862	11131	11409	11697	11985	12289	12598	12911	13237	13564
	Hourly	57.98	59.41	60.90	62.43	63.97	65.57	67.22	68.88	70.63	72.40	74.20	76.07	77.95
	Standby	4.06	4.16	4.26	4.37	4.48	4.59	4.71	4.82	4.94	5.07	5.19	5.33	5.46
91	Annual	124044	127152	130344	133572	136908	140364	143820	147468	151176	154932	158844	162768	166860
	Monthly	10337	10596	10862	11131	11409	11697	11985	12289	12598	12911	13237	13564	13905
	Hourly	59.41	60.90	62.43	63.97	65.57	67.22	68.88	70.63	72.40	74.20	76.07	77.95	79.91
	Standby	4.16	4.26	4.37	4.48	4.59	4.71	4.82	4.94	5.07	5.19	5.33	5.46	5.59
92	Annual	127152	130344	133572	136908	140364	143820	147468	151176	154932	158844	162768	166860	171000
	Monthly	10596	10862	11131	11409	11697	11985	12289	12598	12911	13237	13564	13905	14250
	Hourly	60.90	62.43	63.97	65.57	67.22	68.88	70.63	72.40	74.20	76.07	77.95	79.91	81.90
	Standby	4.26	4.37	4.48	4.59	4.71	4.82	4.94	5.07	5.19	5.33	5.46	5.59	5.73
93	Annual	130344	133572	136908	140364	143820	147468	151176	154932	158844	162768	166860	171000	175320
	Monthly	10862	11131	11409	11697	11985	12289	12598	12911	13237	13564	13905	14250	14610
	Hourly	62.43	63.97	65.57	67.22	68.88	70.63	72.40	74.20	76.07	77.95	79.91	81.90	83.97
	Standby	4.37	4.48	4.59	4.71	4.82	4.94	5.07	5.19	5.33	5.46	5.59	5.73	5.88
94	Annual	133572	136908	140364	143820	147468	151176	154932	158844	162768	166860	171000	175320	179676
	Monthly	11131	11409	11697	11985	12289	12598	12911	13237	13564	13905	14250	14610	14973
	Hourly	63.97	65.57	67.22	68.88	70.63	72.40	74.20	76.07	77.95	79.91	81.90	83.97	86.05
	Standby	4.48	4.59	4.71	4.82	4.94	5.07	5.19	5.33	5.46	5.59	5.73	5.88	6.02
95	Annual	136908	140364	143820	147468	151176	154932	158844	162768	166860	171000	175320	179676	184188
	Monthly	11409	11697	11985	12289	12598	12911	13237	13564	13905	14250	14610	14973	15349
	Hourly	65.57	67.22	68.88	70.63	72.40	74.20	76.07	77.95	79.91	81.90	83.97	86.05	88.21
	Standby	4.59	4.71	4.82	4.94	5.07	5.19	5.33	5.46	5.59	5.73	5.88	6.02	6.17

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
96	Annual	140364	143820	147468	151176	154932	158844	162768	166860	171000	175320	179676	184188	188808
	Monthly	11697	11985	12289	12598	12911	13237	13564	13905	14250	14610	14973	15349	15734
	Hourly	67.22	68.88	70.63	72.40	74.20	76.07	77.95	79.91	81.90	83.97	86.05	88.21	90.43
	Standby	4.71	4.82	4.94	5.07	5.19	5.33	5.46	5.59	5.73	5.88	6.02	6.17	6.33
97	Annual	143820	147468	151176	154932	158844	162768	166860	171000	175320	179676	184188	188808	193536
	Monthly	11985	12289	12598	12911	13237	13564	13905	14250	14610	14973	15349	15734	16128
	Hourly	68.88	70.63	72.40	74.20	76.07	77.95	79.91	81.90	83.97	86.05	88.21	90.43	92.69
	Standby	4.82	4.94	5.07	5.19	5.33	5.46	5.59	5.73	5.88	6.02	6.17	6.33	6.49
98	Annual	147468	151176	154932	158844	162768	166860	171000	175320	179676	184188	188808	193536	198372
	Monthly	12289	12598	12911	13237	13564	13905	14250	14610	14973	15349	15734	16128	16531
	Hourly	70.63	72.40	74.20	76.07	77.95	79.91	81.90	83.97	86.05	88.21	90.43	92.69	95.01
	Standby	4.94	5.07	5.19	5.33	5.46	5.59	5.73	5.88	6.02	6.17	6.33	6.49	6.65
99	Annual	151176	154932	158844	162768	166860	171000	175320	179676	184188	188808	193536	198372	203316
	Monthly	12598	12911	13237	13564	13905	14250	14610	14973	15349	15734	16128	16531	16943
	Hourly	72.40	74.20	76.07	77.95	79.91	81.90	83.97	86.05	88.21	90.43	92.69	95.01	97.37
	Standby	5.07	5.19	5.33	5.46	5.59	5.73	5.88	6.02	6.17	6.33	6.49	6.65	6.82
100	Annual	154932	158844	162768	166860	171000	175320	179676	184188	188808	193536	198372	203316	208404
	Monthly	12911	13237	13564	13905	14250	14610	14973	15349	15734	16128	16531	16943	17367
	Hourly	74.20	76.07	77.95	79.91	81.90	83.97	86.05	88.21	90.43	92.69	95.01	97.37	99.81
	Standby	5.19	5.33	5.46	5.59	5.73	5.88	6.02	6.17	6.33	6.49	6.65	6.82	6.99
101	Annual	158844	162768	166860	171000	175320	179676	184188	188808	193536	198372	203316	208404	213624
	Monthly	13237	13564	13905	14250	14610	14973	15349	15734	16128	16531	16943	17367	17802
	Hourly	76.07	77.95	79.91	81.90	83.97	86.05	88.21	90.43	92.69	95.01	97.37	99.81	102.31
	Standby	5.33	5.46	5.59	5.73	5.88	6.02	6.17	6.33	6.49	6.65	6.82	6.99	7.16
102	Annual	162768	166860	171000	175320	179676	184188	188808	193536	198372	203316	208404	213624	218964
	Monthly	13564	13905	14250	14610	14973	15349	15734	16128	16531	16943	17367	17802	18247
	Hourly	77.95	79.91	81.90	83.97	86.05	88.21	90.43	92.69	95.01	97.37	99.81	102.31	104.87
	Standby	5.46	5.59	5.73	5.88	6.02	6.17	6.33	6.49	6.65	6.82	6.99	7.16	7.34
103	Annual	166860	171000	175320	179676	184188	188808	193536	198372	203316	208404	213624	218964	224436
	Monthly	13905	14250	14610	14973	15349	15734	16128	16531	16943	17367	17802	18247	18703
	Hourly	79.91	81.90	83.97	86.05	88.21	90.43	92.69	95.01	97.37	99.81	102.31	104.87	107.49
	Standby	5.59	5.73	5.88	6.02	6.17	6.33	6.49	6.65	6.82	6.99	7.16	7.34	7.52
104	Annual	171000	175320	179676	184188	188808	193536	198372	203316	208404	213624	218964	224436	230040
	Monthly	14250	14610	14973	15349	15734	16128	16531	16943	17367	17802	18247	18703	19170
	Hourly	81.90	83.97	86.05	88.21	90.43	92.69	95.01	97.37	99.81	102.31	104.87	107.49	110.17
	Standby	5.73	5.88	6.02	6.17	6.33	6.49	6.65	6.82	6.99	7.16	7.34	7.52	7.71
105	Annual	175320	179676	184188	188808	193536	198372	203316	208404	213624	218964	224436	230040	235788
	Monthly	14610	14973	15349	15734	16128	16531	16943	17367	17802	18247	18703	19170	19649
	Hourly	83.97	86.05	88.21	90.43	92.69	95.01	97.37	99.81	102.31	104.87	107.49	110.17	112.93
	Standby	5.88	6.02	6.17	6.33	6.49	6.65	6.82	6.99	7.16	7.34	7.52	7.71	7.90

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
106	Annual	179676	184188	188808	193536	198372	203316	208404	213624	218964	224436	230040	235788	241692
	Monthly	14973	15349	15734	16128	16531	16943	17367	17802	18247	18703	19170	19649	20141
	Hourly	86.05	88.21	90.43	92.69	95.01	97.37	99.81	102.31	104.87	107.49	110.17	112.93	115.75
	Standby	6.02	6.17	6.33	6.49	6.65	6.82	6.99	7.16	7.34	7.52	7.71	7.90	8.10
107	Annual	184188	188808	193536	198372	203316	208404	213624	218964	224436	230040	235788	241692	247740
	Monthly	15349	15734	16128	16531	16943	17367	17802	18247	18703	19170	19649	20141	20645
	Hourly	88.21	90.43	92.69	95.01	97.37	99.81	102.31	104.87	107.49	110.17	112.93	115.75	118.65
	Standby	6.17	6.33	6.49	6.65	6.82	6.99	7.16	7.34	7.52	7.71	7.90	8.10	8.31
108	Annual	188808	193536	198372	203316	208404	213624	218964	224436	230040	235788	241692	247740	253944
	Monthly	15734	16128	16531	16943	17367	17802	18247	18703	19170	19649	20141	20645	21162
	Hourly	90.43	92.69	95.01	97.37	99.81	102.31	104.87	107.49	110.17	112.93	115.75	118.65	121.62
	Standby	6.33	6.49	6.65	6.82	6.99	7.16	7.34	7.52	7.71	7.90	8.10	8.31	8.51
109	Annual	193536	198372	203316	208404	213624	218964	224436	230040	235788	241692	247740	253944	260268
	Monthly	16128	16531	16943	17367	17802	18247	18703	19170	19649	20141	20645	21162	21689
	Hourly	92.69	95.01	97.37	99.81	102.31	104.87	107.49	110.17	112.93	115.75	118.65	121.62	124.65
	Standby	6.49	6.65	6.82	6.99	7.16	7.34	7.52	7.71	7.90	8.10	8.31	8.51	8.73
110	Annual	198372	203316	208404	213624	218964	224436	230040	235788	241692	247740	253944	260268	266772
	Monthly	16531	16943	17367	17802	18247	18703	19170	19649	20141	20645	21162	21689	22231
	Hourly	95.01	97.37	99.81	102.31	104.87	107.49	110.17	112.93	115.75	118.65	121.62	124.65	127.76
	Standby	6.65	6.82	6.99	7.16	7.34	7.52	7.71	7.90	8.10	8.31	8.51	8.73	8.94
111	Annual	203316	208404	213624	218964	224436	230040	235788	241692	247740	253944	260268	266772	273444
	Monthly	16943	17367	17802	18247	18703	19170	19649	20141	20645	21162	21689	22231	22787
	Hourly	97.37	99.81	102.31	104.87	107.49	110.17	112.93	115.75	118.65	121.62	124.65	127.76	130.96
	Standby	6.82	6.99	7.16	7.34	7.52	7.71	7.90	8.10	8.31	8.51	8.73	8.94	9.17
112	Annual	208404	213624	218964	224436	230040	235788	241692	247740	253944	260268	266772	273444	280284
	Monthly	17367	17802	18247	18703	19170	19649	20141	20645	21162	21689	22231	22787	23357
	Hourly	99.81	102.31	104.87	107.49	110.17	112.93	115.75	118.65	121.62	124.65	127.76	130.96	134.24
	Standby	6.99	7.16	7.34	7.52	7.71	7.90	8.10	8.31	8.51	8.73	8.94	9.17	9.40
113	Annual	213624	218964	224436	230040	235788	241692	247740	253944	260268	266772	273444	280284	287280
	Monthly	17802	18247	18703	19170	19649	20141	20645	21162	21689	22231	22787	23357	23940
	Hourly	102.31	104.87	107.49	110.17	112.93	115.75	118.65	121.62	124.65	127.76	130.96	134.24	137.59
	Standby	7.16	7.34	7.52	7.71	7.90	8.10	8.31	8.51	8.73	8.94	9.17	9.40	9.63
114	Annual	218964	224436	230040	235788	241692	247740	253944	260268	266772	273444	280284	287280	294468
	Monthly	18247	18703	19170	19649	20141	20645	21162	21689	22231	22787	23357	23940	24539
	Hourly	104.87	107.49	110.17	112.93	115.75	118.65	121.62	124.65	127.76	130.96	134.24	137.59	141.03
	Standby	7.34	7.52	7.71	7.90	8.10	8.31	8.51	8.73	8.94	9.17	9.40	9.63	9.87
115	Annual	224436	230040	235788	241692	247740	253944	260268	266772	273444	280284	287280	294468	301836
	Monthly	18703	19170	19649	20141	20645	21162	21689	22231	22787	23357	23940	24539	25153
	Hourly	107.49	110.17	112.93	115.75	118.65	121.62	124.65	127.76	130.96	134.24	137.59	141.03	144.56
	Standby	7.52	7.71	7.90	8.10	8.31	8.51	8.73	8.94	9.17	9.40	9.63	9.87	10.12

SALARY RANGE		STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G	STEP H	STEP I	STEP J	STEP K	STEP L	STEP M*
116	Annual	230040	235788	241692	247740	253944	260268	266772	273444	280284	287280	294468	301836	309384
	Monthly	19170	19649	20141	20645	21162	21689	22231	22787	23357	23940	24539	25153	25782
	Hourly	110.17	112.93	115.75	118.65	121.62	124.65	127.76	130.96	134.24	137.59	141.03	144.56	148.17
	Standby	7.71	7.90	8.10	8.31	8.51	8.73	8.94	9.17	9.40	9.63	9.87	10.12	10.37
117	Annual	235788	241692	247740	253944	260268	266772	273444	280284	287280	294468	301836	309384	317112
	Monthly	19649	20141	20645	21162	21689	22231	22787	23357	23940	24539	25153	25782	26426
	Hourly	112.93	115.75	118.65	121.62	124.65	127.76	130.96	134.24	137.59	141.03	144.56	148.17	151.87
	Standby	7.90	8.10	8.31	8.51	8.73	8.94	9.17	9.40	9.63	9.87	10.12	10.37	10.63
118	Annual	241692	247740	253944	260268	266772	273444	280284	287280	294468	301836	309384	317112	325044
	Monthly	20141	20645	21162	21689	22231	22787	23357	23940	24539	25153	25782	26426	27087
	Hourly	115.75	118.65	121.62	124.65	127.76	130.96	134.24	137.59	141.03	144.56	148.17	151.87	155.67
	Standby	8.10	8.31	8.51	8.73	8.94	9.17	9.40	9.63	9.87	10.12	10.37	10.63	10.90
119	Annual	247740	253944	260268	266772	273444	280284	287280	294468	301836	309384	317112	325044	333168
	Monthly	20645	21162	21689	22231	22787	23357	23940	24539	25153	25782	26426	27087	27764
	Hourly	118.65	121.62	124.65	127.76	130.96	134.24	137.59	141.03	144.56	148.17	151.87	155.67	159.56
	Standby	8.31	8.51	8.73	8.94	9.17	9.40	9.63	9.87	10.12	10.37	10.63	10.90	11.17
120	Annual	253944	260268	266772	273444	280284	287280	294468	301836	309384	317112	325044	333168	341496
	Monthly	21162	21689	22231	22787	23357	23940	24539	25153	25782	26426	27087	27764	28458
	Hourly	121.62	124.65	127.76	130.96	134.24	137.59	141.03	144.56	148.17	151.87	155.67	159.56	163.55
	Standby	8.51	8.73	8.94	9.17	9.40	9.63	9.87	10.12	10.37	10.63	10.90	11.17	11.45

APPENDIX F

ASSIGNMENT PAY

Assignment Pay (AP) is a premium added to base salary and is intended to be used only as long as the skills, duties or circumstances it is based on are in effect. The “premium” is stated in ranges or a specific dollar amount. If stated in ranges, then number of ranges would be added to the base range of the class. The “reference number” indicates the specific conditions for which AP is to be paid.

Group B indicates those assigned duties granted AP which are not class specific as defined by the Washington Compensation Plan.

GROUP B			
Assigned Duty		Premium	Reference#
Dual Language Requirement		2 ranges	18

REFERENCE #18: Employees in any position whose current, assigned job responsibilities include proficient use of written and oral English and proficiency in speaking and/or writing one (1) or more foreign languages, American Sign Language, or Unified English Braille, provided that proficiency or formal training in such additional language is not required in the specifications for the job class. Basic salary plus two (2) additional ranges.

APPENDIX G
JOB CLASSIFICATIONS AND RANGE INCREASES
ASSOCIATED WITH \$12 PER HOUR MINIMUM WAGE
EFFECTIVE JULY 1, 2017

Class Code	Job Classification	Current Range	New Range
100H	Office Assistant 1	25	27
100I	Office Assistant 2	28	29
205F	Printing & Dupl Spec 2	27G	29G
206H	Digital Printing Operator	25	27
206L	Copy Center Lead A	30	31
206M	Copy Center Lead B	33	34
227E	Checkstand Operator	25	27
227F	Retail Clerk 1	28	29
591I	Grounds & Nursery Spec 1	26	27
591J	Grounds & Nursery Spec 2	29	30
675F	Food Service Worker	25	27
675G	Food Service Worker Lead	29	31
678H	Maintenance Custodian 2	30	31
678I	Custodian 1	26	27
678J	Custodian 2	28	29

APPENDIX H

TITLE IX

- H.1 Each college district is required to comply with the Violence Against Women Reauthorization Act, the Campus SaVE Act, and Title IX of the Education Amendments of 1972. Compliance with these federal laws and associated regulations requires institutions of higher education to adopt and implement programs designed to prevent and respond to domestic violence, dating violence, sexual assault, sexual harassment, and stalking. This program is typically referred to as “Title IX.”
- H.2 Pursuant to these federal laws, institutions of higher education are required to develop policies and procedures to prevent and respond to sexual violence and to train, properly process, investigate, and adjudicate sexual violence allegations. The Employer’s policies and procedures will incorporate specific requirements of the federal law and regulations governing processing of complaints conducting investigations and adjudications, imposing sanctions, and conducting appeals. In some areas these federal laws and regulations require additional procedural elements that will be adhered to, in addition to and in conjunction with, other Articles within this collective bargaining agreement. In limited instances where Articles within the collective bargaining agreement may conflict with policies and procedures required by these federal laws, the federal laws will take precedent.

**MEMORANDUM OF UNDERSTANDING
BETWEEN
HIGHER EDUCATION COMMUNITY COLLEGE COALITION
AND
WASHINGTON FEDERATION OF STATE EMPLOYEES**

Addressing Student Debt

The parties acknowledge that the Public Service Loan Forgiveness (PSLF) program is a valuable tool to assist current and future state employees to reduce their student loan debt. The state of Washington, Office of Financial Management, State Human Resources has agreed to partner with WFSE to serve as a resource for all general government state employees with student debt to assist with recruitment and retention issues for state employees for whom public service employment is their passion and life goal.

The agreement between Office of Financial Management and WFSE is to work cooperatively to establish a program for assisting current and potential employees to identify their options for minimizing existing student debt burdens through the PSLF program. The agreement specifically states that the Office of Financial Management, State Human Resources will develop and produce, within six (6) months of the effective date of this Agreement, a program on the topic of student debt assistance. The program will include, but not be limited to: web based training and in person training for employees with student debt, recruitment templates and materials, training for Human Resource staff, Recruiters and Payroll staff, and build relationships with the State's various colleges and universities.

1. Interested WFSE employees represented under the WFSE Community College Coalition Agreement will have the opportunity to view the web-based training developed for general government state employees with student debt, on work time, once during the life of this Agreement.
2. Upon request, the Employer will provide to the employee an employment certification and/or re-certification form for PSLF, with the employer sections completed. Employees are authorized a reasonable amount of work time and use of state equipment to access information regarding the PSLF and complete required forms.

For the Union

For the Coalition

_____/s/_____
Kurt Spiegel Date:6/13/2016

_____/s/_____
Shea Gomez Date:6/13/2016

**MEMORANDUM OF UNDERSTANDING
BETWEEN
THE STATE OF WASHINGTON
COMMUNITY COLLEGE COALITION
AND
WASHINGTON FEDERATION OF STATE EMPLOYEES**

Regional Compensation Issues

The Employer and the Union will participate in the Regional Compensation Issues work group, established by agreement between WFSE and the State of Washington, which will meet at least once per month for at least three (3) months to gather data to make informed recommendations regarding regional compensation issues across the state, particularly for King County. This work group will begin meeting as soon as possible.

For the Union

For the Coalition

/s/
Kurt Spiegel Date: 9/13/2016

/s/
Shea Gomez Date: 9/13/2016

**MEMORANDUM OF UNDERSTANDING
BETWEEN
THE STATE OF WASHINGTON
COMMUNITY COLLEGE COALITION
AND
WASHINGTON FEDERATION OF STATE EMPLOYEES**

Class Specific Pay Increases

The Employer and the Union agree to the described increases for the following classes:

Equipment Technician 3	2 range increase
Equipment Technician Lead	2 range increase

For the Union

For the Coalition

_____/s/_____
Kurt Spiegel Date: 9/30/2016

_____/s/_____
Shea Gomez Date: 9/30/2016

THE PARTIES, BY THEIR SIGNATURES BELOW, ACCEPT AND AGREE TO THE
TERMS AND CONDITIONS OF THIS COLLECTIVE BARGAINING AGREEMENT.

Executed this 1st day of July, 2017.

For the Washington Federation of State Employees – Higher Education:

_____/s/
Greg Devereux
WFSE Executive Director

_____/s/
Kurt Spiegel
Chief Negotiator

_____/s/
Michael Ortiz
Bellevue College

For the State of Washington:

_____/s/
Diane Lutz, Section Chief
OFM/SHR, Labor Relations Section

_____/s/
Shea Gomez, Chief Negotiator
OFM/SHR, Labor Relations Section

For Bellevue College:

_____/s/
Dr. Jill Wakefield
President

THE PARTIES, BY THEIR SIGNATURES BELOW, ACCEPT AND AGREE TO THE
TERMS AND CONDITIONS OF THIS COLLECTIVE BARGAINING AGREEMENT.

Executed this 1st day of July, 2017.

For the Washington Federation of State Employees – Higher Education:

_____/s/
Greg Devereux
WFSE Executive Director

_____/s/
Kurt Spiegel
Chief Negotiator

For the State of Washington:

_____/s/
Diane Lutz, Section Chief
OFM/SHR, Labor Relations Section

_____/s/
Shea Gomez, Chief Negotiator
OFM/SHR, Labor Relations Section

For Centralia College:

_____/s/
Dr. Robert Mohrbacher
President

THE PARTIES, BY THEIR SIGNATURES BELOW, ACCEPT AND AGREE TO THE TERMS AND CONDITIONS OF THIS COLLECTIVE BARGAINING AGREEMENT.

Executed this 1st day of July, 2017.

For the Washington Federation of State Employees – Higher Education:

_____/s/
Greg Devereux
WFSE Executive Director

_____/s/
Kurt Spiegel
Chief Negotiator

_____/s/
Max Phipps
Everett Community College

_____/s/
Laura Little
Everett Community College

For the State of Washington:

Diane Lutz, Section Chief
OFM/SHR, Labor Relations Section

Shea Gomez, Chief Negotiator
OFM/SHR, Labor Relations Section

For Everett Community College:

_____/s/
David N. Beyer
President

THE PARTIES, BY THEIR SIGNATURES BELOW, ACCEPT AND AGREE TO THE
TERMS AND CONDITIONS OF THIS COLLECTIVE BARGAINING AGREEMENT.

Executed this 1st day of July, 2017.

For the Washington Federation of State Employees – Higher Education:

_____/s/
Greg Devereux
WFSE Executive Director

_____/s/
Kurt Spiegel
Chief Negotiator

For the State of Washington:

_____/s/
Diane Lutz, Section Chief
OFM/SHR, Labor Relations Section

_____/s/
Shea Gomez, Chief Negotiator
OFM/SHR, Labor Relations Section

For Green River College:

_____/s/
Scott Morgan
President

THE PARTIES, BY THEIR SIGNATURES BELOW, ACCEPT AND AGREE TO THE TERMS AND CONDITIONS OF THIS COLLECTIVE BARGAINING AGREEMENT.

Executed this 1st day of July, 2017.

For the Washington Federation of State Employees – Higher Education:

/s/
Greg Devereux
WFSE Executive Director

/s/
Kurt Spiegel
Chief Negotiator

/s/
Vicki Echerd
Lower Columbia College

/s/
Carol Moore
Lower Columbia College

/s/
Jacob Miller
Lower Columbia College

/s/
Tracy Stanley
Lower Columbia College

For the State of Washington:

/s/
Diane Lutz, Section Chief
OFM/SHR, Labor Relations Section

/s/
Shea Gomez, Chief Negotiator
OFM/SHR, Labor Relations Section

For Lower Columbia College:

Chris Bailey
President

THE PARTIES, BY THEIR SIGNATURES BELOW, ACCEPT AND AGREE TO THE
TERMS AND CONDITIONS OF THIS COLLECTIVE BARGAINING AGREEMENT.

Executed this 1st day of July, 2017.

For the Washington Federation of State Employees – Higher Education:

_____/s/
Greg Devereux
WFSE Executive Director

_____/s/
Kurt Spiegel
Chief Negotiator

_____/s/
Tom Cline
Peninsula College

For the State of Washington:

_____/s/
Diane Lutz, Section Chief
OFM/SHR, Labor Relations Section

_____/s/
Shea Gomez, Chief Negotiator
OFM/SHR, Labor Relations Section

For Peninsula College:

_____/s/
Dr. Luke Robins
President

THE PARTIES, BY THEIR SIGNATURES BELOW, ACCEPT AND AGREE TO THE TERMS AND CONDITIONS OF THIS COLLECTIVE BARGAINING AGREEMENT.

Executed this 1st day of July, 2017.

For the Washington Federation of State Employees – Higher Education:

_____/s/
Greg Devereux
WFSE Executive Director

_____/s/
Kurt Spiegel
Chief Negotiator

_____/s/
Lisa Gacer
Seattle Colleges District

_____/s/
Orson Williamson
Seattle Colleges District

Matthew Davenhall
Seattle Colleges District

For the State of Washington:

_____/s/
Diane Lutz, Section Chief
OFM/SHR, Labor Relations Section

_____/s/
Shea Gomez, Chief Negotiator
OFM/SHR, Labor Relations Section

For Seattle Colleges District:

_____/s/
Dr. Sheila Edwards Lange
Chancellor

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Executed this 1st day of July, 2017.

For the Washington Federation of State Employees – Higher Education:

_____/s/
Greg Devereux
WFSE Executive Director

_____/s/
Kurt Spiegel
Chief Negotiator

_____/s/
Jerome (Jerry) Owens
Shoreline Community College

_____/s/
Paul Fernandez
Shoreline Community College

For the State of Washington:

_____/s/
Diane Lutz, Section Chief
OFM/SHR, Labor Relations Section

_____/s/
Shea Gomez, Chief Negotiator
OFM/SHR, Labor Relations Section

For Shoreline Community College:

_____/s/
Cheryl Roberts
President

_____/s/
Phil Barrett
Chair, Board of Trustees

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TERMS AND CONDITIONS OF THIS COLLECTIVE BARGAINING AGREEMENT.

Executed this 1st day of July, 2017.

For the Washington Federation of State Employees – Higher Education:

_____/s/
Greg Devereux
WFSE Executive Director

_____/s/
Kurt Spiegel
Chief Negotiator

_____/s/
Timothy Nairn
South Puget Sound Community College

For the State of Washington:

_____/s/
Diane Lutz, Section Chief
OFM/SHR, Labor Relations Section

_____/s/
Shea Gomez, Chief Negotiator
OFM/SHR, Labor Relations Section

For South Puget Sound Community College:

_____/s/
Dr. Timothy Stokes
President

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Executed this 1st day of July, 2017.

For the Washington Federation of State Employees – Higher Education:

_____/s/
Greg Devereux
WFSE Executive Director

_____/s/
Kurt Spiegel
Chief Negotiator

_____/s/
Richard Halverson
Community Colleges of Spokane

_____/s/
Richard Pelfrey
Community Colleges of Spokane

Theresa Sullivan
Community Colleges of Spokane

For the State of Washington:

_____/s/
Diane Lutz, Section Chief
OFM/SHR, Labor Relations Section

_____/s/
Shea Gomez, Chief Negotiator
OFM/SHR, Labor Relations Section

For Community Colleges of Spokane:

_____/s/
Christine Johnson
Chancellor

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TERMS AND CONDITIONS OF THIS COLLECTIVE BARGAINING AGREEMENT.

Executed this 1st day of July, 2017.

For the Washington Federation of State Employees – Higher Education:

_____/s/
Greg Devereux
WFSE Executive Director

_____/s/
Kurt Spiegel
Chief Negotiator

For the State of Washington:

_____/s/
Diane Lutz, Section Chief
OFM/SHR, Labor Relations Section

_____/s/
Shea Gomez, Chief Negotiator
OFM/SHR, Labor Relations Section

For Tacoma Community College:

_____/s/
Mary Chikwinya
Co-President

_____/s/
Bill Ryburg
Co-President

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TERMS AND CONDITIONS OF THIS COLLECTIVE BARGAINING AGREEMENT.

Executed this 1st day of July, 2017.

For the Washington Federation of State Employees – Higher Education:

_____/s/
Greg Devereux
WFSE Executive Director

_____/s/
Kurt Spiegel
Chief Negotiator

_____/s/
Daniel Andreason
Whatcom Community College

For the State of Washington:

_____/s/
Diane Lutz, Section Chief
OFM/SHR, Labor Relations Section

_____/s/
Shea Gomez, Chief Negotiator
OFM/SHR, Labor Relations Section

For Whatcom Community College:

_____/s/
Dr. Kathi Hiyane-Brown
President